

Comprehensive Plan Implementation Element

Draft Amendments

~~DELETIONS~~

ADDITIONS

CITATION HEADING

CITATION Narrative Text. Citation

NEW New text, policy, or action.

CITATION *Policy Element Abbreviation-Section Number. Policy Number: Policy Name*

CITATION *Action Element Abbreviation-Section Number. Action Letter: Action Name*

Completed Action Text (at end of action and before citation): Completed – See Implementation Table.

2500 OVERVIEW 2500

2500.1 The Implementation Element describes how the policies and actions in the Comprehensive Plan should be carried out. The Element provides recommendations on improving the long-range planning process, enhancing links between the Comprehensive Plan and the Capital Improvement Plan, reporting on Comprehensive Plan progress, and updating and amending the Comprehensive Plan in the future. It also identifies recommended Comprehensive Plan actions with links to ~~Z~~ zoning regulations, to ~~highlight the need for changes~~ ensure that “zoning is not inconsistent with the Comprehensive Plan” as required by the DC Code. 2500.1

2500.2 This Element is divided into three sections:

- 1) Administration of the Planning Process
- 2) Strengthening Linkages to Capital Programming and Zoning
- 3) Monitoring, Evaluating, and Updating the Comprehensive Plan. 2500.2

2500.3 The Implementation Element also includes an “Action Planning” Table (Table 25.1) summarizing all actions in the Comprehensive Plan. All of the actions listed in Table 25.1 are excerpted from Chapters 1-24 of the Plan and the reader is advised to consult the relevant chapter for more information and additional context for each action listed. 2500.3

POLICIES AND ACTIONS

2501 IM-1 Administration of the Planning Process 2501

2501.1 This section of the Implementation Element addresses the manner in which land use planning policies are interpreted and applied on a day-to-day basis. This includes the development review, small area planning, zoning, long-range planning, and community involvement activities that are used to carry out Comprehensive Plan policies. These policies effectively define “standard operating procedures” for planning administration in the District of Columbia. 2501.1

NEW An equitable city is one is where all residents have equal opportunity to thrive and prosper, where health outcomes are improved for all racial and ethnic groups, and environmental benefits are shared by everyone. Equity is critically important to achieving different outcomes within our communities. The goal of equity must go beyond closing the gap between different populations to establish conditions of well-being for all groups of people. The Comprehensive Plan addresses the topic of equity through the development of implementation strategies that are targeted based on the needs of a particular group. Additionally, an equity lens is newly established in the Framework Element of the Comprehensive Plan.

NEW As part of the effort to implement the Comprehensive Plan, OP will synthesize and align policies throughout the plan that explicitly focus on advancing equity, and present these in the form of an “equity crosswalk” found within the Implementation Element. The crosswalk will highlight those occurrences where ‘equity’ (both directly and indirectly) appears within each chapter to better understand existing Comprehensive Plan policies through a stronger equity lens and determine what is missing or needs to be strengthened to further equity. This focus on equity will also necessitate the District to prioritize and target public investments, policies and programs, making decisions that create measurable improvements in the lives of District residents, particularly those who have been most marginalized by systemic racism and structural inequity.

2502 IM-1.1 Development Review 2502

2502.1 The development review process provides one of the most effective means of carrying out Comprehensive Plan policies. Projects requiring review by staff, the Board of Zoning Adjustment and the Zoning Commission may be tied to findings of consistency with the Comprehensive Plan, or at least to evaluations that consider relevant Comprehensive Plan policies. ~~Development review~~ **Agency review of development proposals** also provides a means of evaluating the impacts of major projects on public services and the natural environment and assessing the compatibility of proposed design with adjacent uses and neighborhood character. The latter assessment is particularly important in historic districts, where review by the Historic Preservation Review Board also may be required. **In their areas of expertise, the views and recommendations of District agencies should be**

carefully considered, and, where called for by law or regulation, given great weight. 2502.1

2502.2 Of course, not all projects are subject to review prior to filing an application for a building permit. Much of the city's development is permitted as a matter-of-right under existing zoning, affording few opportunities for the Office of Planning to ~~determine-review it for~~ Comprehensive Plan consistency. In the future, ~~of increasing-the~~ increased scrutiny of matter-of-right projects may be needed, particularly with respect to urban design, ~~and~~ environmental impacts and affordability. This could be included through adjustments to the thresholds for projects requiring "Large Tract Review", implementation of a Site Plan Review process, changes to the city's Environmental Impact Screening Forms, and additional standards to ensure that new development addresses broader civic policies, including ~~sufficiently mitigates its effects on~~ housing, open space, the transportation network, arts and culture, traffic, parking, infrastructure, the natural environment ~~and~~ public service needs, and affordability. 2502.2

2502.3 ~~Review and modifications to the Planned Unit Development (PUD) process and regulations are also needed.~~ PUDs were originally conceived as a way to develop large tracts of land more creatively than was allowed by matter-of-right zoning. Creative design has been further incentivized through the granting of additional building height and density by the Zoning Commission in exchange for public benefits such as affordable housing and open space. The Zoning Regulations establish minimum lot area standards for PUDs, ranging from two acres in low- and moderate-density residential districts to ~~15,000~~ 10,000 square feet in high-density and ~~commercial~~ mixed-use zoning districts, with provisions for a smaller area under certain circumstances. ~~reductions to these standards included in the Regulations.~~ Public benefits are generally provided on-site, but may ~~also~~ sometimes be provided in the surrounding area, subject to specific provisions set forth by zoning. 2502.3

2502.4 While ~~this-the PUD~~ process allows for significant public input and often results in superior design and amenities, ~~it has been criticized in some parts of the city. Throughout the Comprehensive Plan revision process,~~ concerns ~~were~~ are sometimes expressed about the location and extent of public benefit amenities, the level of additional density that may be granted, and a perceived lack of predictability. ~~As the District sets out to revise its Zoning Regulations, careful~~ Evaluation of the PUD thresholds, standards, and waiver conditions ~~is recommended~~ were considered as part of the review and update to the zoning regulations in 2016. 2502.4

2502.5 ***Policy IM-1.1.1: ~~Mitigation of Development Impacts~~***

To the greatest extent feasible, use the development review process to ensure that potential positive impacts are maximized, and potential negative impacts on neighborhood stability, the transportation network, traffic, parking and environmental quality are assessed and adequately mitigated. 2502.5

- 2502.6 ***Policy IM-1.1.2: Review of Development in Surrounding Communities***
Increase the District's participation in the review of development projects located in neighboring jurisdictions along the District's boundaries in order to promote land use compatibility and more effectively address ~~traffic~~ **transportation** and parking issues. 2502.6
- 2502.7 ***Policy IM-1.1.3: Relating Development to Infrastructure Capacity***
Align development with infrastructure capacity. ~~Ensure that development does not exceed the capacity of infrastructure.~~ Land use decisions should balance the need to accommodate growth and development with available transportation capacity, including transit, and other travel modes ~~as well as streets and highways,~~ and the availability of water, sewer, drainage, solid waste, and other public services. 2502.7
- 2502.8 ***Policy IM-1.1.4: Incentives for Achieving Goals and Policies***
~~Allow the use of~~ **Use of** zoning incentives such as increased height and density in, appropriate locations ~~as a tool for achieving~~ **to achieve** Comprehensive Plan goals and policies. 2502.8
- 2502.9 ***Policy IM-1.1.5: Development Approvals and the Comprehensive Plan***
~~To the extent they are relevant, c~~ **Consider** the goals and policies of the District Elements **where applicable** in the approval of planned unit developments, **variances**, campus plans, **special exceptions**, large tract reviews, and other projects requiring review. 2502.9
- 2502.10 ***Policy IM-1.1.6: Studies ~~Preceding~~ **Informing** Zoning Case Approvals***
To the extent the following factors are relevant for consideration, ~~Ensure that~~ zoning case approvals **on matters** such as Planned Unit Developments (PUDs) ~~utilize~~ **should be informed by** (1) transportation and infrastructure studies and recommended conditions of approval to mitigate potential impacts; (2) agreements for financing any necessary improvements, including public and private responsibilities; (3) agreements to comply with ~~"first-source employment"~~ **District employment and hiring** requirements and other regulations that **provide** public benefits to District residents. 2502.10
- 2502.11 ***Policy IM-1.1.7: Housing as a PUD Amenity***
Consider the provision of on-site housing for low ~~and moderate~~-income households, seniors, ~~larger family-sized units, and~~ persons with special needs **and larger family-sized units, to serve growing and multigenerational families** as an important, **high-priority** amenity in Planned Unit Developments, **particularly in area of high land value where the provision of affordable housing is otherwise difficult to achieve.** 2502.11

- 2502.12 ***Policy IM-1.1.8: Location of PUD Amenities***
Require that a substantial part of the amenities proposed in Planned Unit Developments (PUDs) shall accrue to the community in which the PUD could have an impact. 2502.12
- 2502.13 ***Action IM-1.1.A: PUD Regulations***
Complete an evaluation of ~~the District's~~ Washington, DC's Planned Unit Development (PUD) regulations and procedures, including a "Best Practices" assessment of PUD practices in other large cities. The evaluation should consider minimum size thresholds, appropriate allowances for bonus height and density, the types of public benefits that may be provided, and review and approval procedures. The evaluation should also consider much stricter limitations on the extension of PUD approvals. Completed – See Implementation Table. 2502.13
- 2502.14 ***Action IM-1.1.B: Large Tract Review***
Complete an evaluation of ~~the District's~~ Washington, DC's Large Tract Review procedures, including a "Best Practices" assessment of large tract procedures in other large cities. The evaluation should determine if the existing threshold of 50,000 square feet for commercial projects and three acres for residential projects is appropriate, and should include provisions to preclude projects from being broken into phases as a way to circumvent the review process. Completed – See Implementation Table. 2502.14
- 2503.1 ***IM-1.2 Small Area Planning 2503***
Small Area Plans cover defined geographic areas that require more focused direction than can be provided by the Comprehensive Plan. The intent of such plans is to guide long-range development, ~~stabilize~~ and improve neighborhoods, achieve citywide goals, and attain economic and community benefits. The Comprehensive Plan Area Elements identify recommended locations for Small Area Plans where Small Area Plans should be prepared, with an emphasis on the Land Use Change Areas, Enhancement Areas, and business districts shown on the Comprehensive Plan's Generalized Policies Map. A Small Area Plan provides supplemental guidance to the Comprehensive Plan, unless incorporated into the Comprehensive Plan by Council act. ~~As these Small Area Plans are completed future amendments to the Comprehensive Plan should identify subsequent generations of small area plans.~~ In exceptional cases, it may be appropriate to prepare a Small Area Plan for an area not called for in the Comprehensive Plan. ANC and public involvement in the development of Small Area Plans is desired and expected. 2503.1
- 2503.2 ***Policy IM-1.2.1: Small Area Plans***
Prepare Small Area Plans and other planning studies for parts of the city where detailed direction or standards are needed to guide land use, transportation, urban design, and other future physical planning decisions. The focus should be on areas that offer opportunities for new residential, commercial, and mixed-use

development, or areas with problems or characteristics requiring place-specific planning actions. Use the Comprehensive Plan Area Elements, the Generalized Policies Map, and land use monitoring activities to identify areas in the city where such plans are needed. ~~Citizens shall have the right to petition or suggest small area plans to be proposed by the Mayor.~~ **The Mayor may also initiate a Small Area Plan in response to community requests that demonstrate a clear purpose and need. at the urging of citizens.** 2503.2

2503.3

Policy IM-1.2.2: Protocol for Small Area Plans

~~Ensure that~~ Small Area Plans take a form appropriate to the needs of **both** the community and reflect citywide needs, **citywide** ~~District~~ and neighborhood economic development policies and priorities, market conditions, **and** implementation requirements. **As with any other commitment of public resources, Small Area Plan work should take into account** competing demands, available staffing ~~resources~~ and time, and available funding. Such plans should address such topics as neighborhood revitalization and conservation needs and strategies, aesthetic and public space improvements, circulation improvements and transportation management, capital improvement requirements and financing strategies, the need for zoning changes or special zoning requirements, and other implementation techniques necessary to achieve plan objectives. ~~Small area plans should be adopted by the Council and used to supplement the Comprehensive Plan. If necessary, Comprehensive Plan amendments should be introduced to promote ensure internal consistency for the areas involved.~~ **Small Area Plans are typically approved by resolution of the Council and information from these plans may be subsequently incorporated into the Comprehensive Plan Elements. If approved by Council resolution, the Small Area Plans should be used as supplemental guidance by the Zoning Commission where not in conflict with the Comprehensive Plan. A Small Area Plan can be incorporated into, and given the same force as, the Comprehensive Plan by Council act.**2503.3

NEW

Action IM-1.2.A: Implementation of Small Area Plans

Amend the Comprehensive Plan to reflect Small Area Plan policies that are inconsistent with the Comprehensive Plan.

Please consult the Area Elements of the Comprehensive Plan for actions relating to the locations of future Small Area Plans.

2504

~~Im~~**IM-1.3 Zoning regulations Regulations and Consistency** 2504

2504.1

The importance of zoning as a tool for implementing the Comprehensive Plan, particularly the Future Land Use Map, is discussed in several places in the Comprehensive Plan. The Home Rule Charter requires that zoning “shall not be inconsistent” with the Comprehensive Plan. Consequently, revisions to the

Comprehensive Plan should be followed by revisions to the Zone Map and/or text, with an emphasis on ~~removing~~ eliminating clear inconsistencies. 2504.1

2504.2 However, the zoning impact of the District Elements of the Comprehensive Plan is broad, and is not limited to areas whereof conflict between the Comprehensive Plan ~~and~~ Zone Map ~~inconsistencies are present~~. Additional zoning map amendments may be needed to achieve neighborhood revitalization or conservation goals, greater housing availability and access to public transit. ~~The Zoning Regulations themselves need substantial revision and organization, ranging from new definitions to updated development and design standards, and even new zones.~~ A major revision to the Zoning Regulations ~~is planned for 2007-2009~~ was completed in 2016. Action items throughout the Comprehensive Plan ~~have been listed for consideration~~ were considered during this effort, eventually enabling zoning to work more effectively as a Comprehensive Plan implementation tool. Table 25-1 highlights all zoning-related actions that are included in the Comprehensive Plan. 2504.2

2504.3 *Policy IM-1.3.1: Updating Land Use Controls*

Regularly review and update the District's land use controls and building codes to eliminate obsolete regulations and develop new regulations that address emerging issues, land uses, building types, and technologies. 2504.3

2504.4 *Policy IM-1.3.2: Zone Map Consistency*

Consistent with the Home Rule Charter, ensure that the Zone Map is not inconsistent with the Comprehensive Plan including the text and the Future Land Use Map. Make appropriate revisions to the Zone Map and/or zoning text to improve its alignment with the Comprehensive Plan text and the Future Land Use Map and to eliminate clear inconsistencies. 2504.4

2504.5 *Policy IM-1.3.3: Consultation of Comprehensive Plan in Zoning Decisions*

Require the Board of Zoning Adjustment when stipulated in the regulations, the Zoning Commission, ~~the Zoning Administrator~~, and other District agencies or decision-making bodies regulating land use to look to the District Elements of the Comprehensive Plan and its accompanying Maps. Decisions on requests for rezoning shall be guided by the Future Land Use and Policy Maps read in conjunction with the text of the Plan (Citywide and Area Elements) as well as Small Area Plans pertaining to the area proposed for rezoning. 2504.5

2504.6 *Policy IM-1.3.4: Interpretation of the District Elements*

Recognize the overlapping nature of the Comprehensive Plan elements as they are interpreted and applied. An element may be tempered by one or more of the other elements. As noted at Section 300.2, since the Land Use Element integrates the policies of all other District elements, it should be given greater weight than the other elements. 2504.6

- 2504.7 ***Policy IM-1.3.5: District Government Compliance***
~~Ensure continued compliance by the~~ **The** government of the District of Columbia **shall comply** with the provisions and standards of its building and zoning regulations in all parts of the city. 2504.7
- NEW** ***Action IM-1.3.A: Monitor and Review New Zoning Regulations***
Regularly monitor and review the zoning regulations to verify that they are working to achieve their purpose and submit corrections, changes, and amendments as necessary.
- 2504.8 ~~Action IM-1.3.A: Zone Map Revision~~
~~Undertake a comprehensive revision to the District's Zone Map to eliminate inconsistencies between zoning and the Comprehensive Plan Future Land Use Map and other Comprehensive Plan Maps, including those showing historic districts.~~
 2504.8 **[Completed. See implementation table]**
- 2504.9 ~~Action IM-1.3.B: Comprehensive Plan / Zoning Correspondence Table~~
~~Prepare and publish general guidelines which indicate which zone districts are "clearly consistent", "potentially consistent", and "clearly inconsistent" with each Comprehensive Plan Land Use Category.~~ 2504.9 **[Completed. See implementation table]**
- 2504.10 ~~Action IM-1.3.C: Review of Definitions~~
~~Review the definitions used in planning, zoning, building, and housing codes to determine if changes are needed to establish consistency between~~ 2504.10 **[Completed. See implementation table]**
- 2504.11 ***Action IM-1.3.D: Adoption of Future Land Use Map and Policy Map***
 Adopt the Future Land Use Map and Policy Map by "Act." Any inconsistencies in land use map designations between the illustration on the map and the textual description of the map designation that is contained in the adopted Comprehensive Plan legislation **should all** be resolved in favor of the text. 2504.11
- 2505 ***IM-1.4 Long-Range Planning 2505***
- 2505.1 A ~~healthy~~ **L**ong-range planning **program** ~~function~~ is essential to implement and maintain the Comprehensive Plan, monitor its effectiveness, and collect and analyze data to guide land use decisions. Other sections of the Comprehensive Plan speak to the importance of using long-range planning to guide the capital improvement process, public facilities plans, and transportation, housing, **arts and culture**, and economic development efforts. Good plans must be based on good data; their success should be measurable through quantifiable benchmarks. Part of the function of long-range planning is to ~~ensure~~ **verify** that such benchmarks are realistic and are based on accurate sources, research, and analysis. 2505.1

2505.2 ~~Another key function of~~ **A robust** long-range planning **program** is **also critical** to advocate ~~on for Washington, DC's the District's behalf~~ **goals** at the regional level. Successful implementation of the Comprehensive Plan will require ~~additional~~ **significant** collaboration with adjacent state, county, and city governments; and additional regional planning initiatives. The District ~~must be more than a passive bystander in these initiatives. It~~ should lead the way in discussions about regional housing, transportation, social, and environmental issues. It should advocate for greater equity at the regional level, stronger measures to balance jobs and housing across the region, and transit improvements ~~improve~~ **to enhance** regional mobility, **improve** environmental quality and reduce urban sprawl. 2505.2

2505.3 ***Policy IM-1.4.1: Long-Range Planning Program***
Using the recommendations **of this Comprehensive Plan**, including in Section IM-3 ~~(Zoning Regulation and Consistency)~~ **(Monitoring, Evaluating, and Amending the Comprehensive Plan)**, ~~of this Comprehensive Plan~~, establish an ongoing planning process that provides for updating and amending the Comprehensive Plan, periodic progress reports, and collection and dissemination of long-range planning data. 2505.3

2505.4 ***Policy IM-1.4.2: Monitoring Neighborhood Trends***
Monitor social, economic, community, and real estate trends that might require land use actions or policy modifications. **Incorporate** ~~Ensure that~~ current, reliable data ~~is incorporated in the city's~~ **Washington, DC's** land use planning efforts and **use** ~~that~~ such data ~~is~~ consistently across District agencies. 2505.4

2505.5 ***Policy IM-1.4.3: Regional Planning***
Actively participate in regional ~~land use~~ planning initiatives, and recognize the link between these initiatives and broader District goals relating to housing, transportation, economic growth, social equity, and environmental quality. Encourage jurisdictions across the region to do their part to meet regional housing demand for persons of all incomes, accommodate special needs populations, contribute to transportation improvements, and make **equitable and sustainable** land use and transportation decisions ~~which support "smart growth"~~. 2505.5

2505.6 ***Action IM-1.4.A: Progress Reports***
~~At least once every two years, prepare a Comprehensive Plan Progress Report for the Council that documents the progress being made on implementation of the District Elements. 2505.6~~

NEW ***Action IM-1.4.B: Policy Development***
Use data collection and progress monitoring to actively review and formulate new policies that respond to the changes affecting Washington, DC in order to further the goal of an inclusive city.

2507 **IM-1.5 Public Input 2507**

2507.1 **Washington, DC** ~~The District of Columbia~~ is committed to public involvement in local government affairs, particularly those relating to land use decisions. The District has one of the most extensive networks of citizen and civic organizations, neighborhood organizations, advocacy groups and special interest groups in the country. Its ~~37~~ **40** Advisory Neighborhood Commissions (ANCs) provide a unique forum for seeking local input and expressing priorities on a range of land use issues. The Zoning Commission, Board of Zoning Adjustment, and the Council itself provide formalized opportunities for public discourse on land use matters. The ~~advent of the~~ Internet, e-mail, **social media streaming video**, and other technologies have made information instantly accessible to thousands of residents, enabling unprecedented levels of participation in community meetings, summits, and forums. 2507.1

~~2507.2 There is presently considerable interest in expanding input even further through the creation of a city Planning Commission. A 2003 Assessment of the Comprehensive Plan concluded that the merits of a Planning Commission should be evaluated, in part to improve Comprehensive Plan implementation and accountability. This dialogue has continued to evolve over the past three years. Several options for the Commission's composition and responsibilities have been proposed; these will be given further consideration after the Comprehensive Plan is adopted. 2507.2~~

2507.3 ***Policy IM-1.5.1: Involvement of Advisory Neighborhood Commissions***
Include the Advisory Neighborhood Commissions and area residents in the review of development to assist the District in responding to resident concerns. Consistent with the statutory requirements of the DC Code, **issues and concerns of feedback from the ANCs as embodied in resolutions** should be given “great weight” as land use ~~recommendations and~~ decisions are made. 2507.3

2507.4 ***Policy IM-1.5.2: Promoting Community Involvement***
Encourage the community to take a more proactive role in planning and development review, and to be involved in Comprehensive Plan development, amendment, and implementation. A variety of means should be used to secure community input, including advisory and technical committees, community workshops, review of draft texts, public forums and hearings, and other means of discussion and communication. 2507.4

2507.5 ***Policy IM-1.5.3: Faith Institutions***
Recognize the importance of faith institutions to neighborhood life in **Washington, DC** ~~the District~~, including their role as neighborhood centers, social service providers, and community anchors. Work collaboratively with local faith institutions in neighborhood planning and development initiatives, both to address community needs and to reach residents who might not otherwise participate in local planning initiatives. 2507.5

- 2507.6 ***Policy IM-1.5.4: Transparency in Decision-Making***
Strongly encourage transparent decision-making in all land use and development matters, making information available and accessible to residents and maintaining open lines of communication with the public as plans are developed. 2507.6
- 2507.7 ***Policy IM-1.5.5: Electronic Media***
Enhance communication between residents, organizations, and the District government by providing access to information through electronic media and other methods. 2507.7
- NEW** **Policy: IM-1.5.6: Language Access**
Consistent with the District's Language Access Act provide equal access and participation for the residents of Washington, DC who cannot (or have limited capacity to) speak, read, or write English in planning processes and initiatives.
- 2507.8 ***Action IM-1.5.A: Planning Publications***
~~Prepare a set~~ **Continue the development** of easy-to-understand written and electronic guides to help residents navigate the planning and building processes, comprehend land use planning and zoning regulations, and follow the standards, procedures, and expectations used in local planning activities. 2507.8
- ~~2507.9 ***Action IM-1.5.B: Planning Commission Feasibility Study***
Consistent with the recommendations of the Comprehensive Plan Assessment of 2003, conduct a Mayorally commissioned study of the feasibility of creating Planning Commission in the District of Columbia. The report shall be prepared by outside parties and submitted to the Mayor, the Council, and e public within 120 days of the effective date of the Comprehensive Plan a Commission, including its composition, roles, responsibilities, authority, staffing, and relationship to the City Council and other city commissions. 2507.9 **[Obsolete. See Implementation Table]**~~
- 2508 **Strengthening the Linkages to Capital Programming and Zoning** 2508**
- 2508.1 This section addresses the need to strengthen the links between the Comprehensive Plan and the capital improvement and zoning processes. 2508.1
- 2509 **IM-2.1 Link to Capital Improvement Planning** 2509**
- 2509.1 ~~capital~~ **The Capital Improvement Plan** (CIP) is a multi-year plan identifying capital projects to be funded during the planning period. Capital improvement planning provides one of the most important means to establish the Comprehensive Plan as the guiding document for future public investments. The CIP provides government with a process for the planning and budgeting of capital needs. It answers such questions as what to buy, build, or repair and when to buy or build it. The basic function of a CIP is to provide a formal mechanism for decision-making, a link to the Comprehensive Plan, and a financial management tool for setting

priorities for capital projects. 2509.1

~~2509.2 Most communities prepare a five or six year CIP. In general, only projects over a certain cost threshold and with a useful life of many years qualify for CIP funding. The CIP is generally organized around major program categories such as Parks and Recreation; Transportation Initiatives; Housing and Community Development; Public Facilities; Infrastructure, etc. 2509.2~~

2509.3 The CIP identifies each proposed capital project to be undertaken, the year the improvements or assets will be acquired or the project started, the amount of funds to be expended each year, and the way the expenditure will be funded. The A CIP is not a static document. It is reviewed and updated on a regular basis (~~commonly on a yearly or two-year cycle~~) to reflect changing priorities, unexpected events, and new opportunities. The CIP includes investments in the repair and rehabilitation of existing infrastructure and facilities as well as the construction of new infrastructure and facilities. It can include capital items such as buildings, utility systems, roadways, bridges, parks, and other large investments such as land. 2509.3

2509.4 All capital budget requests should be reviewed and considered for their consistency with the recommendations of the Comprehensive Plan. Since 2006, District government has strengthened the links between the Comprehensive Plan and the CIP. The Office of Planning established a Capital Planning Unit to support coordinated capital planning across agencies, and the administrative budget process has incorporated criteria relating to the Comprehensive Plan. Budget forums are held each spring to share direction and afford opportunities for feedback. In line with these accomplishments, the District government produces publications that help enhance the way the District allocates capital dollars (e.g., transportation, education, workforce housing). ~~At this point in time, the District government develops an annual capital improvements budget but the link to the Comprehensive Plan remains weak. This is a critical gap in the city's planning process that needs to be filled.~~ The development of a multi-year CIP that is consistent with the Comprehensive Plan's policies, actions, and priorities will generally allow the city to make investments where they are needed most, and ~~ensure~~ a more logical allocation of funds. ~~logically allocate funds.~~ 2509.4

2509.5 ***Policy IM-2.1.1: Capital Improvement Linkages***
Link the city's Capital Improvement Program (CIP) to the Comprehensive Plan. Comprehensive Plan priorities should be ~~more effectively~~ embedded within the CIP to promote the efficient and effective expenditure of ~~ensure that~~ public dollars. ~~are spent as efficiently and effectively as possible.~~ 2509.5

2509.6 ***Action IM-2.1.A: DC Code Revisions***
~~Revise the DC Code to~~ Formalize the link between the Comprehensive Plan and the multi-year Capital Improvements Plan. ~~This link has been effective in other cities~~ 2509.6 COMPLETED

2509.7 **Action IM-2.1.B: Enhanced CIP Process**

Develop an enhanced CIP process that:

- Uses the Comprehensive Plan as the key guide to capital investments;
- **Includes** ~~Mandates~~ a Public Facilities Master Plan – **including an** ~~or, at least,~~ an ongoing Master Public Facilities coordination program that assesses facility needs and coordinates the public improvement plans of multiple city agencies;
- Develops criteria for the review of capital projects for inclusion in the CIP that allows for an objective and transparent evaluation process;
- Includes an itemized allocation in the capital budget for implementation priorities that are specifically called for in the Comprehensive Plan;
- Clarifies the role of the Office of Planning in the CIP process;
- **Is adequately** ~~Ensures adequate~~ staffed ~~ing is in place~~ and is available to support the CIP process;
- Is grounded in the facts and data provided in the schools' Master Facilities Plan; and
- Develops and maintains a multi-year capital improvements planning process based on the Comprehensive Plan. 2509.7

2510 **IM~~m~~- 2.2 Recommended Changes to the Zoning Regulations 2510**

2510.1 As noted in Section IM-1.3, the Zoning Regulations are a primary vehicle for implementing the Comprehensive Plan. The responsibility for zoning in **Washington, DC** ~~the District of Columbia~~ rests with the Zoning Commission. The Commission must give “great weight” to the recommendations of the Office of Planning **and to the issues and concerns raised by the ANC**s on zoning cases, ~~but~~ **The Commission** has ~~its~~ ~~their~~ own staff support (in the Office of Zoning). 2510.1

~~2510.2 Actions for the Zoning Commission to consider during its planned update and revision of the zoning regulations are highlighted in Table 25-1.~~

~~2510.2 This list is a roll-up of all the actions contained in the Elements of this Comprehensive Plan, including recommended changes to zoning or items that need further study. Some of the text in the table has been shortened here—the full text can be found in the Elements of the Plan. Some of the recommended changes should be made in the short term rather than waiting until the Zoning Regulations update. 2510.2~~

2511 **IM~~m~~-3 Monitoring, Evaluating, and Amending the Comprehensive Plan 2511**

2511.1 This section describes how and when monitoring and evaluation of the Comprehensive Plan should occur and how regular reporting can foster more

accountability and openness in the Comprehensive Planning process. It also makes recommendations on the process and schedule for updating and amending the Comprehensive Plan in the future. 2511.1

2512 **IMm-3.1 Monitoring and Evaluating Comprehensive Plan Implementation** 2512

2512.1 The District of Columbia needs to be able to measure successes and challenges in Comprehensive Plan implementation. ~~The Office of Planning shall prepare an overall implementation calendar for the Comprehensive Plan, scheduling individual items with planned startup points and planned completion. The implementation calendar shall include the administrative staffing for ensuring that the various necessary actions across the District government are undertaken. Working with the Office of Budget and Performance Management, the Office of Planning should make available to the public, on a regular basis, the status of all Comprehensive Plan actions and submit a progress report to Council every four years per DC Code requirements. The Office of Planning should publicize the report through social media and other applicable communications channels. The best way to measure progress would be a biennial (once every two years) Implementation progress report by the Office of Planning through the Mayor to the Council of the District of Columbia.~~ This is a vital part of keeping the planning process open, transparent, and responsive. ~~It can also be a vehicle for review and refinement of implementation priorities, deletion of completed actions, and the addition of new actions or policies.~~ 2512.1

2512.2 ~~The Office of Planning should make the Comprehensive Plan progress report a highly publicized effort to demonstrate the important role the Comprehensive Plan plays in decisions that affect the change, growth and development of the city. This will also keep the Comprehensive Plan process a topic of public discourse.~~ 2512.2

See also Action IM-1.4.A earlier in this Element on Progress Reports.

2513 **IMm-3.2 Updating and aAAmending the Comprehensive pPlan** 2513

2513.1 ~~The 1984 Comprehensive Plan was amended only four times in 20 years~~ While the DC Code calls for the Comprehensive Plan to be amended “not less frequently than once every four years,” that target **has** ~~was~~ not consistently **been** achieved. In addition, when the amendment process did occur, it took years—even for small, incremental amendments. 2513.1

2513.2 The existing four-year amendment cycle also does not contemplate periodic major revisions. A major revision is a more intensive effort than the amendment process, as whole sections of the Comprehensive Plan are re- written, based on the analysis of current data and challenges. ~~In most cities, this process takes two or three years to complete.~~ 2513.2

2513.3 **Planning and implementation are iterative processes. Amendment of the Comprehensive Plan is necessary to ensure that the plan reflects changing conditions, policies, and priorities.** The ~~2003~~ **basic Comprehensive Plan Assessment report concluded that the Comprehensive Plan amendment process took too long, did not** **amendment process, including public submittal and review of proposed amendments, and the Mayor's preparation and Council's approval of an amendment, is governed by District law. This process should be concise, transparent, and** ~~include enough~~ **grounded in** ~~ensure there is sufficient~~ analysis of the need for (or impact of) ~~individual~~ amendments., ~~and was not as transparent as was desired. The following recommendations respond to this conclusion and are organized into four categories:-~~ **Given the scope and complexity of the Comprehensive Plan amendment process, it may be beneficial to consider whether changes to the process would help Washington, DC** ~~the District~~ **best achieve its planning goals.**

- ~~• The timeline for the Comprehensive Plan amendment cycle~~
- ~~• The process for submitting proposed amendments~~
- ~~• The process for evaluating proposed amendments~~
- ~~• The process for approving proposed amendments.~~ 2513.3

2514 IM- 3.2.1 The Amendment Timeline

2514.1 It is recommended that the Comprehensive Plan be amended at least every four years and that a major revision/update of the Comprehensive Plan be completed every 12 years. The review of the practices of other major cities completed as part of the Comprehensive Plan Assessment suggests that a 10 to 15 year cycle for major revisions to the Comprehensive Plan is appropriate. The major revision would reassess all Comprehensive Plan policies, including citywide and area element policies. It would not necessarily include a total re-write of each Element but would focus instead on deleting outdated or irrelevant policies and actions, and editing or adding policies and actions to reflect emerging issues. The current provision that the Mayor can also submit amendments at other times should be retained. 2514.1

~~2514.2 It is further recommended that the first amendment cycle be initiated in 2008, two years after this Comprehensive Plan is adopted. There are two reasons for this: 1) amendments may be necessary soon after the revision to address unanticipated issues associated with new language in the Comprehensive Plan, and 2) to make the amendment cycle fall appropriately between election cycles. Amendment cycles are thus recommended in 2008-2009 and then again four years later in 2012-2013 with a major update/revision envisioned in 2016-2018.~~ 2514.2

2514.3 Timeline for an ~~Typical~~ Amendment Cycle
When considering the opportunities for amending the Comprehensive Plan, the following timeline is an example for an ~~typical~~ **amendment cycle and major revision.**

- **Year 0 Plan Adoption**
- **Years 3-4 Progress Report and Plan Amendment**
- **Years 7-8 Progress Report and Plan Amendment**
- **Years 11-12 Progress Report and Major Plan Revision (repeat cycle)**

~~It is recommended that amendments be sent by the Mayor to the City Council in May of the amendment year (2009, 2013, etc.), to avoid delays related to budget hearings that usually are completed by April. The details of the recommended timeline for the amendment process are as follows for 2008–2009 as an example: 2514.3~~

- ~~• April–Aug 2008: The Office of Planning conducts extensive public outreach to inform the public of the opportunity to submit amendments. At least one meeting in each Ward should take place to describe the amendment process, answer questions pertaining to the Comprehensive Plan or amendment submission and review process, encourage appropriately documented submissions, and ensure public participation in the amendment process. During this time period, the Office of Planning itself would consider proposed amendments to reflect emerging issues, new small area plans, outdated actions, map changes, etc.~~
- ~~• Sept 15, 2008: Deadline for submitting proposed amendments to the Office of Planning.~~
- ~~• Sept–Nov 2008: Initial screening of the proposed amendments by the Office of Planning to ascertain whether or not they are issues that can be addressed in the Comprehensive Plan. The Office of Planning would hold a public meeting to publicize what proposed amendments had been submitted.~~
- ~~• Dec 2008–Feb 2009:~~
- ~~• The Office of Planning coordinates the technical/policy analysis of the proposed amendments. The Office of Planning then prepares an “Amendment Report and Recommendations”.~~
- ~~• Mar–April 2009: Mayor forwards recommendations to the Council.~~
- ~~• May–Sept 2009: Council holds public hearings in June and takes final action by September. If new amendments are proposed as a result of public hearings, these are forwarded to The Office of Planning for analysis during Council’s summer recess.~~
- ~~• Oct 2009: After Council action, the Mayor may approve or veto the Council-approved Comprehensive Plan amendments.~~
- ~~• Nov–Dec 2009: After Mayoral approval, Congressional review (30 days) and~~

~~NCPC review (60 days) run concurrently. If no changes are requested, then the amended Comprehensive Plan is formally adopted. 2514.4~~

~~2515 IM 3.2.2 Amendment Submittal Process 2515~~

~~2515.1 The Comprehensive Plan amendment process provides an opportunity for individuals, groups, city agencies, or the federal government to propose a change to the Comprehensive Plan to address changes in conditions and to reflect on going work or new information. Proposed amendments can include changes to the text or maps of the Comprehensive Plan. 2515.1~~

~~2515.2 Documenting the Reason and Rationale for Each Amendment Demonstration that a change to the Comprehensive Plan is required lies solely with the applicant/proposer. The greater the degree of change proposed, the greater the burden of showing that the change is justified. Substantial reasons for amending the Comprehensive Plan include:~~

- ~~• Significant changes have occurred since the adoption of the Comprehensive Plan that necessitate the proposed amendment.~~
- ~~• Inconsistencies in land use or other plan objectives and policies exist in the adopted Comprehensive Plan that affect a geographical area of the District.~~
- ~~• The District government's ability to achieve the goals and objectives of the Comprehensive Plan will be increased, or the operations of District government will be enhanced, as a result of the proposed amendment.~~
- ~~• Existing Comprehensive Plan goals, policies, or actions inhibit the ability of District government to achieve other public policy objectives.~~
- ~~• Substantial improvement in the quality of life for District residents will be achieved.~~
- ~~• Adoption of the proposed amendment is necessary to incorporate public policies established by the District government that are not reflected in the Comprehensive Plan.~~
- ~~• The amendment is needed to ensure continued consistency with the Federal Elements. 2515.2~~

~~2515.3 The following supporting information will be required when an amendment is proposed:~~

- ~~• If applicable, the location/general area that would be affected by the proposed change.~~
- ~~• A detailed description and explanation of the proposed text/map amendment, including the text and the specific language to be amended.~~
- ~~• A description of how the issue is currently addressed in the Comprehensive Plan. If it is not addressed, the public need for it must be described. An explanation of why the proposed change is the best means for meeting the identified public need, and what other options exist for meeting this need.~~
- ~~• The anticipated impacts of the change, including the impacts on the geographic area affected and the issues presented. This should include an assessment of net benefits to the city resulting from the change.~~

- ~~Demonstration that the proposed change would be in conformance with the goals, policies and actions of the Comprehensive Plan.~~
- ~~The applicant would be requested to include any data, research or reasoning that supports the proposed amendment.~~
- ~~Demonstration of public support for the proposed amendment (as illustrated, for example, by discussion of the proposal at a public meeting, such as an ANC meeting).~~ 2515.3

~~2516 IM 3.2.3 Analysis and Review Process 2516~~

~~2516.1 The analysis and review process must provide the public with opportunities to review and discuss the proposed amendments prior to submission to Council. This process is outlined below. 2516.1~~

~~2516.2 Initial Screen
The Office of Planning screens the proposed amendments. This first screen is a quick assessment to determine which proposed amendments are not proper subjects for inclusion in a Comprehensive Plan (such as operating, budget or legislative matters). The Office of Planning holds a public meeting to share its initial findings with the public. [If a Planning Commission were created, the Commission would hold a hearing to discuss the proposed amendments, including those that are determined not to be appropriate for the Comprehensive Plan.] The Office of Planning then conducts an analysis of those amendments determined to be appropriate. 2516.2~~

~~2516.3 Technical/Policy Analysis
The Office of Planning analyzes the amendments and also coordinates the review of the proposed amendments with other District agencies. After collecting comments from other agencies, OP staff makes a recommendation that includes a detailed analysis. Staff then provides a “Proposed Amendments Report and Recommendations” and submits this report to the Mayor and the Council. [If a Planning Commission were created, then the Commission would hold a hearing and develop recommendations, which would then be sent to the Mayor and/or Council.] 2516.3~~

~~2516.4 Proposed amendments would not be considered favorably if they were inconsistent with District law, more properly applicable to the Federal Elements than the District Elements of the Plan, included proposals that were beyond the legal scope or purview of the Comprehensive Plan, or submitted on a “marked up” or annotated copy of the Plan. Amendments to the Area Elements would be subject to the same criteria as amendments to the Citywide Elements. 2516.4~~

~~2517 IM 3.2.4 Approval Process 2517~~

~~2517.1 DC Council Review and Adoption
The following text outlines the steps in the Council review and adoption process~~

~~for Comprehensive Plan amendments. The Council Committee of the Whole (Committee) holds a public hearing to receive comments on proposed amendments submitted by the Mayor. Any new or significantly modified amendment proposals are sent to the Office of Planning to conduct technical analysis and formulate recommendations. Once recommendations are provided, the Committee holds a meeting to consider and vote on which amendments should be adopted (the Council Chairman develops an initial recommendation for the Committee to review). Following approval by the Committee of the Whole, Council considers and votes on an amendment package in at least two legislative meetings (first and second readings) no less than two weeks apart. Any new or significantly modified amendment that is generated during any of these readings would be required to be accompanied by planning analysis and recommendation prior to the Council taking final action on the amendment. If a new or significantly modified amendment substantially changes the form of the Comprehensive Plan legislation, the Council would then schedule another reading on the legislation at least two weeks later (this could mean that Council holds a third reading). 2517.1~~

~~2517.2~~ ~~Mayoral Approval~~



~~It is the Mayor's responsibility to take action to approve or veto the amendments. 2517.2~~

~~2517.3~~ ~~Federal Review~~

~~The District approved amendments are forwarded to Congress for a 30-day review period and to NCPC for a 60-day review period to assess the potential negative impacts of each amendment on the federal interest. If NCPC finds "no potential negative impacts on the federal interest" then the Comprehensive Plan amendments go into effect. If NCPC recommends changes to address negative impacts on the federal interest, then the Council must act to amend the plan to address NCPC requested changes. 2517.3~~

2518 IM -3.3 Action Planning 2518

2518.1 This section rolls up all the actions included in the text of the Comprehensive Plan into an overall action plan (Table 25.1). The Action Plan includes:

- The District agencies or other bodies that have the responsibilities for carrying out each Comprehensive Plan action (note: a list of agencies and abbreviations is included at the end of this Element);
- The recommended implementation timeframe (see further explanation below); and
- Those actions that will require capital funds for implementation. 2518.1
- ~~• Priority actions are highlighted with the symbol ~~
- ~~• Actions for the Zoning Commission to consider are highlighted with the symbol  2518.2~~

2518.3 The recommended implementation timeframe classifies actions as follows:

- On-going actions are continuous activities that should be occurring now and on a regular basis into the future.
- Immediate actions are actions that are about to commence ~~or that should be initiated during 2006 or 2007.~~
- “Short-term” actions are actions that should be initiated by ~~2008 or 2009~~the first or second year after adoption. Some short-term actions may take several years to complete.
- “Mid-term” actions should be initiated by ~~2010 or 2011~~the third or fourth year after adoption. Some mid-term actions may begin sooner ~~than 2010~~, depending on funding and available staff resources; and
- “Long-term” actions include actions which may take many years to implement, and actions which may not begin until the fourth year after ~~2010~~ adoption due to funding and staff constraints or other factors. 2518.3

2518.4 It is recognized that when this Comprehensive Plan is adopted, there may not be complete agreement between the time frames set here and the city’s approved Capital Improvement Program. Over time, a stronger link should be established so that the two documents are synchronized and eventually are in full agreement. Similarly, it should also be recognized that the actions klisted below should not be interpreted as budgetary mandates. The intent is to convey a roster of priorities that should guide the Mayor and Council as they develop, approve, and execute annual operating and capital budgets. 2518.4

2518.5 As noted on Page 25-1, Table 25.1 is a roll-up of all the actions contained in the Elements of this Comprehensive Plan. Some of the action text in the table has been shortened here – the full text of each action can be found in the Elements of the Comprehensive Plan. 2518.5

~~2520~~ ~~TABLE 25.2: HOUSING LINKAGE~~

~~2520.1 The housing linkage objective requires applicants who obtain bonus commercial office space as a result of a discretionary and otherwise appropriate street or alley closing or zoning density increase to produce housing or contribute funds to the production of housing, particularly housing that is affordable to low and moderate income households throughout the District, in an amount based on a formula tied to the amount or value of the additional commercial office square footage obtained. 2520.1~~

~~2520.2 In establishing the housing linkage objective, the District sets forth the following purposes:~~

- ~~a. To encourage the construction and rehabilitation of housing throughout the District of Columbia, particularly housing that is affordable to low and moderate income households;~~
- ~~b. To reduce a shortage of affordable housing in the District which has been caused in part by increased demand for this housing from employees of new commercial development who compete with present residents for scarce, vacant affordable housing, and by high land values which raise the cost of housing and which are partly a function of the demand for additional commercial office space in the National Capital; and~~
- ~~c. To increase the income tax base and labor force in the District by providing a mechanism to stimulate the development and expansion of housing for employees in the District who cannot afford to reside in the District. 2520.2~~

~~2520.3 The policies established in support of the housing linkage objective are as follows:~~

- ~~a. Except as provided in 2520.11 of this section, whenever the Council approves a discretionary and otherwise appropriate street or alley closing which results in the provision of additional commercial office space, or whenever the Zoning Commission approves a discretionary and otherwise appropriate zoning density increase which results in the provision of additional commercial office space, the applicant who obtains the additional commercial office space shall be required to comply with the following housing requirement:~~
 - ~~1. The applicant shall construct or rehabilitate housing that is affordable to low and moderate income households in the District, the minimum amount of~~

~~which shall be calculated by the formula set forth in 2520.3(b) of this section; which shall be dedicated to use for affordable housing for no fewer than twenty (20) years, and which shall be developed in accordance with the schedule set forth in 2520.13 of this section; or~~

~~2. The applicant shall contribute funds, the minimum amount of which shall be calculated by the formula set forth in 2520.6 of this section, to a housing trust fund in accordance with the schedule set forth in 2520.13 of this section;~~

~~b. Except as provided in 2520.4, if the applicant agrees to construct or rehabilitate the affordable housing, then the total square footage of the affordable housing that the applicant shall be required to construct or rehabilitate shall be as follows:~~

~~1. Not less than one fourth (1/4) of the total square footage of the additional commercial office space, if the required affordable housing is located on or adjacent to the site of the additional commercial office space;~~

~~2. Not less than one third (1/3) of the total square footage of the additional commercial office space, if the required affordable housing is located off or not adjacent to the site of the additional commercial office space, and if the housing is located within the advisory neighborhood commission area where the additional commercial office space is located or Table 25.2: Housing Linkage 2520 within an area designated on an enacted land use map of the Comprehensive Plan as a housing opportunity area; or~~

~~3. Not less than one half (1/2) of the total square footage of the additional commercial office space, if the required affordable housing is located in any other area of the District. 2520.3~~

~~2520.4 If the additional commercial office space is located on a development site that is improved with one (1) or more housing units that are removed, either after the application or within one (1) year prior to the application to facilitate the commercial development, the total square footage of the required affordable housing shall be not less than the total square footage of the removed housing plus the square footage of housing required by §2520.3(b). 2520.4~~

~~2502.5 If the applicant agrees to construct or rehabilitate affordable housing pursuant to §2520.3(a), the applicant may satisfy this agreement in any manner chosen by the applicant, including but not limited to a joint venture, partnership, contract, or arrangement with another party to develop the required housing. 2520.5~~

~~2520.6 Except as provided in §2520.7, if the applicant agrees to contribute funds to a housing trust fund, the amount of funds to be contributed shall be no less than the total of one half (1/2) of the assessed value of the total square footage of additional commercial office space. 2520.6~~

~~2520.7 If the applicant agrees to contribute funds to a housing trust fund, and if the additional commercial office space is located on a development site that is improved with one (1) or more housing units that are removed, either after the application or within one (1) year prior to the application to facilitate the commercial development, the amount of funds to be contributed shall be no less than the total of the assessed value of the housing units that are removed plus one half (1/2) of the assessed value of the total square footage of additional commercial office space. 2520.7~~

~~2520.8 Nothing in this section shall require the Zoning Commission to grant or deny an application for a zoning density increase. 2520.8~~

~~2520.9 Nothing in this section shall supplant any requirement of the Zoning Regulations.—~~

~~2520.10 Nothing in this section shall obviate the requirement that zoning shall not be inconsistent with the Comprehensive Plan. However, the Zoning Commission and the Mayor's Office of Planning each shall consider an applicant's compliance with the requirements of this section as supportive of the Comprehensive Plan and as providing public amenities associated with an applicant's project. 2520.10~~

~~2520.11 The provisions of this section shall not apply to the following applicants:~~

- ~~a. An applicant who obtains a street or alley closing or a zoning density increase for a development that includes, on or adjacent to the site of the development, an amount of housing that is equal to the amount that would be calculated pursuant to the formula set forth in §2520.3(b)(3);~~
- ~~b. An applicant whose development obtains no additional commercial office space as a result of obtaining a street or alley closing or a zoning density increase;~~
- ~~c. An applicant for a street or alley closing or a zoning density increase who represents a federal government agency, the Washington Metropolitan Area Transit Authority, or the Pennsylvania Avenue Development Corporation;~~
- ~~d. An applicant who obtains additional commercial office space pursuant to the variance provisions of the Zoning Regulations;~~
- ~~e. An applicant whose approved street or alley closing was decided by the Council, or~~

~~whose approved zoning density increase was decided by the Zoning Commission, prior to October 6, 1994;~~

~~f. An applicant who obtains a zoning density increase for a development that already is subject to a housing, retail, arts, or historic preservation requirement pursuant to the zoning regulations set forth in the Downtown Development District; or~~

~~g. An applicant who obtains a street or alley closing or a zoning density increase for a development about which the Council, in its legislation that approves of the street or alley closing, or the Zoning Commission, in its order that approves of the zoning density increase, makes all of the following findings after a public hearing, for which prior notice of a request for this exemption was provided to each affected Advisory Neighborhood Commission and in the District of Columbia Register, and during which the burden of proof is upon the applicant to justify granting this exemption:~~

~~1. The development associated with the street or alley closing or zoning density increase is located within an area designated in the text or map of the Comprehensive Plan as a development opportunity area, a production and technical employment area, or a new or upgraded commercial center; and~~

~~2. Imposition of no housing requirement or a housing requirement that is less stringent than the requirement imposed by this section is necessary to implement objectives and policies set forth in this Plan for that designated area, which otherwise would likely not be achieved. 2520.11~~

~~2520.12 An applicant who obtains a street or alley closing or a zoning density increase who is required to construct or rehabilitate affordable housing pursuant to this section shall not be issued a building permit for the applicant's commercial development until the applicant certifies to the District either that a building permit has been issued for the required amount of affordable housing, or that the applicant has contributed sufficient funds to a housing provider to construct or rehabilitate the required amount of affordable housing. 2520.12~~

~~2520.13 An applicant who obtains a street or alley closing or a zoning density increase who is required to contribute funds to a housing trust fund pursuant to this section shall proceed in accordance with the following schedule:~~

~~a. Not less than one half (1/2) of the required total contribution shall be made prior to the issuance of a building permit for any of the commercial development; and~~

~~b. The balance of the required total contribution shall be made prior to the issuance of a certificate of occupancy for any of the commercial development. 2520.13~~

~~2520.14 Prior to the issuance of a building permit or certificate of occupancy for the commercial development, whichever is applicable, the applicant shall certify to the District that the provisions of this section have been satisfied. 2520.14~~

~~2520.15 The Zoning Commission and all other agencies that have authority to adopt regulations to implement the housing linkage policies shall adopt regulations to implement the provisions of this section. 2520.15~~

~~*SOURCE: Apr. 10, 1984, D.C. Law 5-76, §3, 31 DCR 1049 (Mar. 9, 1984); Apr. 27, 1999, D.C. Law 12-275, §2(a), 46 DCR 1497 (Feb. 19, 1999); also codified at DC Official Code §§ 1-306.31 through 1-306.45.~~

Resilience Linkage – Overview

Comp Plan Implementation Element

This section provides background and an overview of new resilience policy that was integrated, for the first time, as a new cross-cutting framework as part of the second amendment cycle to the District's 2006 Comprehensive Plan. The resilience policies and actions take a broad approach and address not only environmental stresses and shocks, but economic and social as well. OP developed the resilience policies and actions in coordination with other key agency partners and through input from residents. OP also ensured that the new language aligned with the District's various resilience related plans and initiatives.

During the course of the amendment process it was determined that it would be most impactful to include resilience throughout the Comprehensive Plan as part of multiple Citywide and Area Elements instead of as a stand along chapter. The Framework Element introduces the concept of resilience for Washington, DC and the importance of integrating it into the Comp Plan to help the District become a more resilient city.

The vision of a resilient Washington, DC has evolved over time and will continue to do so as the District's key challenges, and opportunities to address them, are better understood. The following objectives were created to help guide the creation of resilience policies and actions for the Comp Plan and to communicate the expected outcomes from their implementation.

A Resilient DC Will:

1. **Address the Diversity of Stresses and Shocks.** The District will address a large universe of chronic stresses and acute shocks related to resilience. More importantly, resilience should focus on the adverse effects of shocks or stresses in addition to the specific causes and the ability to quickly recover from these challenges. These effects may include threats to human health and safety, physical damage, service interruption, social inequity, economic loss or environmental degradation.
2. **Recognize and Maximize the Co-Benefits of Resilience Policies and Actions.** Resilience is intertwined with all aspects of community planning and development, providing many mutually beneficial opportunities to advance other policy objectives. Thus, the District will seek to develop and implement multi-objective strategies that produce additional social, economic or environmental benefits and demonstrate public value in ways that extend beyond resilience.
3. **Be Flexible and Opportunistic.** Resilience policies and actions should minimize or eliminate risk to stresses and shock in a continuous and adaptive manner, while also leveraging any foreseeable opportunities to do so during and/or following an episodic event. The District will seek innovative policy and engineering solutions for our current and future challenges.
4. **Address and Promote Equity.** Stresses and shocks disproportionately impact vulnerable populations including racial and ethnic minorities, lower income residents, older residents, people

with health challenges or disabilities, and others who also have special or functional needs. Thus, all resilience policies or actions should ensure that any disparities or inequities among different groups of people are mitigated.

5. **Empower the Community to be Resilient to Identified Hazard Threats.** The District takes a “whole community” approach to disaster preparedness, response, recovery and mitigation. This requires understanding and meeting the actual needs of the whole District of Columbia, engaging and empowering all parts of the community, and developing the community’s strengths to foster a culture of resilience.
6. **Address Current and Potential Future Impacts from Climate Change.** The District’s approach to resilience must address the need to prepare and adapt to climate change. These impacts include rising temperatures and anticipated increases in the frequency and severity of impacts from extreme heat, rainfall and flooding, and sea level rise and storm surge. The District should continually evaluate the latest climate science and adapt its plans accordingly.
7. **Protect Cultural and Historic Assets and Landscapes.** As a city with a rich heritage going back more than 225 years, and as the Nation’s Capital, Washington, DC is a city of historic and cultural significance. The resilience of national historic structures and local places is important to not only preserve these assets for their cultural legacy but also to protect from acute shocks and recognize their importance to the economy of the District.
8. **Address Social and Economic Infrastructure.** Community resilience addresses not only physical infrastructure whether it be public or private, but also equity and access issues related to social and economic infrastructure, including education, social services, public health, and job diversification and employment opportunities.
9. **Create Redundant and Reliable Systems.** the District of Columbia is a historic city with both aging infrastructure and newly constructed infrastructure. Whether old or new, redundancy and reliability is critical to infrastructure’s long-term resilience, including the capacity to withstand and quickly recover from acute shocks.
10. **Expand Partnerships to Address Complex Problems and Resolve Interconnected Issues.** To be resilient, the District needs to address not only public sector infrastructure and services, but also collaboration with the business community, non-profit organizations, neighborhood groups and other civic organizations, and adjacent communities. Since stresses and shocks impact all parts of the city and multiple jurisdictions across a large metropolitan region, the District government will continue collaborating across agencies in the development and integration of holistic and long-term solutions. The District remains committed to effective governance and leadership, inter- and intra-governmental coordination, and cross-cutting strategies to address the identified chronic stresses and acute shocks. The District also commits to its ongoing engagement with the community’s diverse set of stakeholders to prepare and plan for, respond to, recover from, and more successfully adapt to such conditions or incidents.

The new resilience policies and actions in multiple Citywide and Area Elements of the Comp Plan are organized around the following overarching themes and topics:

- **Built and Natural Environment**
 - Housing
 - Infrastructure
 - Transportation
 - Natural Environment
 - Historic and Cultural Resources
- **Community Resilience**
 - Health and Equity
 - Community Engagement
 - Economy
- **Leadership and Strategy**
 - Governance
 - Stakeholder Collaboration and Public-Private Partnerships

Refer to the Citywide and Area Elements for the new resilience policies and actions. The resilience actions are also included within a separate table along with all of the other Comp Plan actions as part of the Implementation Element.

Resilience Policies and Actions Table – Comp Plan Implementation Element

TEXT	TYPE	ELEMENT
<p>Built and Natural Environment</p> <p>Washington DC’s strong sense of place is rooted in its unique urban environment comprised of neighborhoods that are as diverse as the housing, infrastructure and ecosystems that connect them. The quality and management of this interconnected urban system is directly linked to the community’s resilience. The built environment and natural features can protect against the acute shocks and reduce the chronic stresses facing the city; conversely, without proper planning or maintenance, they can make the community vulnerable to the risks posed by these shocks or stresses.</p>	Narrative	Land Use
<p>addresses the provision, protection, and enhancement of the District’s physical assets and critical facilities including housing, infrastructure and transportation systems, and its natural, historic and cultural resources. The vulnerability of the District’s buildings, infrastructure, and ecosystems to the adverse effects of climate change is expected to increase due to more days with high temperatures, more flooding caused by heavy rainfall and rising sea levels, and more economic disruption from extreme weather events. A robust, multi-pronged strategy is necessary to improve resilience.</p>	Narrative	Land Use
<p>First, the District must consider resilience as it undertakes new development and investment, both public and private. Second, existing structures will need to be improved or upgraded to become more adaptive and resilient over time. Finally, the District must be opportunistic and prepared to incorporate resilience standards into the repair, restoration or reconstruction of its urban systems following destructive, major disaster events.</p>	Narrative	Land Use
<p>The capacity to successfully incorporate the consideration of resilience standards into decisions and policies that govern the physical development, maintenance, and enhancement of the District’s built and natural environment is fundamental to achieving the District’s vision for a resilient city.</p>	Narrative	Land Use

Resilience Policies and Actions Table – Comp Plan Implementation Element

R-1.1 Creating Safe and Sustainable Housing for All Residents <p>The District is committed to providing a housing supply that is safe, decent, and affordable for all current and future residents. Policies to promote resilient housing specifically address housing that can withstand potential physical shocks from major hazards and stresses. An equally important goal of resilient housing policies is the provision of affordable and inclusive housing that will enhance community resilience. Residents that are not overburdened by housing costs have more financial capacity to deal with underlying chronic stresses and absorb and recover from unanticipated shocks.</p>	Narrative	Housing
<p>While the District continues to incorporate the latest best practices into its Construction Codes, there are additional opportunities to promote more resilient housing. The District must continue to consider alternatives that go beyond uniform codes when local conditions or site-specific needs require it, such as adopting land use policies or development regulations that will ensure the construction of new housing will reduce greenhouse gas emissions and account for projected future climate conditions and sea level rise that will occur during the expected useful life of built structures. The District has already taken steps to do this through the adoption of Flood Hazard Rules that include higher regulatory standards than required by the ICC and National Flood Insurance Program (NFIP). Additionally, the District’s Zoning Regulations for waterfront zones prohibit residential uses with only one or two dwelling units in the 100-year floodplain.</p>	Narrative	Housing
<p>As important as addressing new housing, the District must also consider ways to strengthen resilience and increase the adaptive capacity of its older residential building stock, including in historic districts, as most housing in the District of Columbia was constructed prior to modern codes and thus remain more vulnerable to shocks and stresses. This includes promoting and capitalizing on various opportunities to upgrade existing buildings, including through ongoing rehabilitation, restoration and weatherization projects as well as the repair or</p>	Narrative	Housing

Resilience Policies and Actions Table – Comp Plan Implementation Element

redevelopment of properties determined to be substantially-damaged following a destructive event. Overall, the District should apply a preventative, risk-based approach to prioritizing and acting on housing policies and other measures that improve the long-term resilience of its most vulnerable structures and populations.		
The benefits of creating safer and more sustainable housing for all residents go beyond reducing the risk to life and property from shocks or stresses. It decreases demands on emergency response, such as allowing people to shelter-in-place versus evacuating the city or going to public shelters during disaster events. It also decreases the potential disruptive impacts on vital services, commerce, and the economy by reducing the number of people in the workforce who will end up being displaced following such events.	Narrative	Housing

Resilience Policies and Actions Table – Comp Plan Implementation Element

<p><i>Policy: Resilient & Climate-Adaptive Housing</i></p> <p>Incorporate current best practices for resilient, climate-adaptive design in the adoption and enforcement of the District’s building and housing construction codes to reduce the anticipated adverse effects of future natural hazards and climate threats through the entire useful life of each structure. These codes should be based on projected future climate and/or natural hazard conditions for the District based on best available and actionable data.</p>	Policy	Housing
<p><i>Policy R-1.1.2: Protection of Hazard-Vulnerable Housing</i></p> <p>Increase the structural resilience of existing housing units that are determined to be at-risk to natural hazards such as flooding through the promotion of mitigation techniques such as building retrofits and upgrades. This should include a range of structural improvements, but also small-scale risk reduction measures such as elevating electrical or mechanical equipment above design flood elevations.</p>	Policy	Housing
<p><i>Policy R-1.1.3: Temporary Post-Disaster Housing</i></p> <p>Provide residents displaced by disaster with local access to emergency shelter and temporary, interim housing as part of the community disaster recovery process. The District will coordinate with federal and regional partners to promptly identify and secure safe, temporary housing options for those in need and will seek to reduce barriers to the provision of interim housing through existing regulations, ordinances, codes, and policies as required.</p>	Policy	Housing
<p><i>Policy R-1.1.3A: Permanent Post-Disaster Housing</i></p> <p>Support individuals and households affected by large-scale disaster events in returning to safe, suitable, and affordable housing promptly through technical assistance and clear and comprehensive reconstruction guidelines. This includes special emphasis on rebuilding homes in locations and according to standards that make them more resilient to future shocks and stresses. Ensure the proportion and housing types being reconstructed are consistent with current housing objectives or policies and match post-disaster recovery or redevelopment needs.</p>	Policy	Housing

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<p><i>Policy R-1.1.4: Improvements for Housing Resilience</i></p> <p>Incorporate measures to improve the structural safety and climate resilience of housing into the provision of financial assistance (e.g., grants, rebates, tax credits, etc.) for improvement or rehabilitation projects that are directed to homes and neighborhoods in identified high-risk areas. This includes flood mitigation retrofits such as installing backflow prevention devices or elevating vulnerable electrical or mechanical equipment above design flood elevations, and expanding access to solar shading, cool roofs, and other home-based cooling measures for low-income, elderly, and other populations vulnerable to extreme heat events.</p>	Policy	Housing
<p><i>Policy R-1.1: Rental Property Insurance</i></p> <p>Develop policies and incentives that will encourage residents in all rental housing units to purchase renter’s insurance for personal property that is subject to potential loss, regardless of the cause. This should include a focus on housing units located in known high risk areas, including the promotion of flood insurance policies for contents coverage for those living in the city’s mapped special flood hazard areas.</p>	Policy	Housing
<p><i>Action R-1.1.B1: Comprehensive and Integrated Flood Modeling</i></p> <p>Develop and regularly update the District’s floodplain models and maps to account for climate change, projections for increased precipitation and sea level rise, and maximum buildout of the watershed. Develop an integrated flood modeling and mapping of riverine, coastal and interior flood risk that also account for climate change projections. Once complete, use the updated and integrated flood risk models to determine potential flood extents and depths for riparian, coastal, and interior flood events and to determine design flood elevations for any development in flood hazard areas. Consider adopting them as the regulatory flood hazard areas for the District’s Flood Hazard Rules.</p>	Action	Environmental Protection

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<p><i>Action R-1.1.B2: Flood Resilience Standards</i></p> <p>Explore the development of new regulations in the District’s Flood Hazard Rules using innovative standards, informed by best practices and updated modeling data, to better protect new or substantially-improved structures located in flood hazard areas.</p>	Action	Land Use Element
<p><i>Action R-1.1.C: Extreme Heat Protection for Housing</i></p> <p>Improve thermal safety requirements in residential building codes through maximum allowable temperatures and mandatory passive cooling strategies to increase resilience to extreme heat, especially in the event of a power outage.</p>	Action	Housing
<p><i>Policy R-1.1.E: Post-Disaster Housing Recovery and Redevelopment</i></p> <p>Prepare and implement a citywide, post-disaster housing recovery planning strategy with specific policies to address projected conditions and foreseeable issues with renovating or replacing damaged housing. The strategy should identify how the District will operationally manage the range of housing-related needs following a large, destructive hazard event. This includes short-term recovery measures such as the provision of safe, temporary housing for displaced populations, to more intermediate and long-term recovery activities such as expedited permitting procedures and the replacement of permanent, affordable housing that is more resilient and adaptive to future conditions.</p>	Policy	Housing
<p><i>Policy R-1.1.F1: Post-Disaster Housing Repair and Reconstruction</i></p> <p>Develop and deploy local guidance to assist homeowners in navigating the interrelated aspects of federal disaster assistance, insurance claims, substantial damage determinations, and the local permitting procedures required to repair or rebuild their homes in compliance with existing codes and regulations. Guidance should emphasize opportunities to improve pre-existing substandard housing conditions during the repair or rebuilding process, and specific attention should be placed on understanding and meeting the anticipated, unique needs of vulnerable populations, such as seniors, low-income households and non-English speakers. Approved guidance shall remain available to be quickly and easily be published and distributed following major events with disaster-specific information as needed.</p>	Policy	Housing

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<p><i>Policy R-1.1.F2: Post Disaster Housing Recovery Program</i></p> <p>Develop and implement a post-disaster housing recovery program to facilitate basic and temporary repairs that allow residents to quickly re-inhabit their homes. The program should comply with current codes and standards and maximize opportunities to incorporate resilience into the permanent repair and reconstruction process without jeopardizing their eligibility for financial assistance.</p>	Policy	Housing
<p><i>Action R-1.1.G: Climate Adaptation Financial Assistance Programs for Existing Vulnerable Housing</i></p> <p>Identify opportunities to expand property owner and tenant access to grants or other financial assistance programs such as energy efficiency, renewable energy, stormwater management, and roof replacement programs that provide homeowners with the ability to make structural upgrades to include hazard and climate resilience improvements based on resilient design guidelines. Eligibility and prioritization criteria should be developed to direct such programs to residential buildings in high risk areas that are not built to current codes and standards and to assist vulnerable populations such as low-income renters, older adults, and those with access and functional needs.</p>	Action	Housing
<p>R-1.2 Providing Hazard-Resilient and Climate-Adaptive Infrastructure</p> <p>Investments in water, sewer, stormwater, energy, and telecommunication systems are essential to the District's future, both to meet demands of existing users and to accommodate future changes and development. The District faces some major infrastructure challenges including an aging and in some cases deteriorating infrastructure system, combined with a steadily growing population and increasing risks posed by natural hazards and climate change.</p>	Narrative	Infrastructure
<p>In recent years, the District has seen how hazard events and climate change can impact the city's infrastructure. For example, the destructive derecho storm in 2012 caused extensive damage to the electric grid and a prolonged power outage which interrupted service to more than 75,000 District customers, including public health care facilities with long-term dependents, in many parts of DC for several</p>	Narrative	Infrastructure

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days during a record-breaking, 11-day heat wave. These combined shocks highlighted the severity and interrelated consequences of infrastructure failure, negatively affecting residents with medical needs and disproportionately impacting the lowest-income areas of the city, where 43 percent of the damage occurred. The storm resulted in 22 fatalities across the region and revealed the potential for cascading infrastructure impacts as critical systems such as water/sewer, telecommunications, and transit rely on electricity to operate.		
<p>The District has already begun investing in more resilient and adaptive infrastructure. Several examples include the following:</p> <ul style="list-style-type: none"> • After the derecho event, the District established DC Powerline Underground (DC PLUG), a \$1 billion public-private partnership with Pepco for the strategic undergrounding of overhead power lines to improve electric system reliability. • Following the 2006 flooding of the Federal Triangle area, District and Federal agencies created the highly successful <i>DC Silver Jackets</i> interagency partnership to improve collaboration on flood risk management which continues today. The team, which now includes more than 20 local, regional, and federal agencies, implemented a critical upgrade to DC's levee system that will protect the Federal Triangle from riverine flooding in the future. • DC Water implemented a major effort to extend a more than \$1 billion stormwater tunnel to the Bloomingdale neighborhood, an area prone to historic flooding, as well as the installation of green infrastructure investments totaling more than \$100 million throughout the city. 	Narrative	Infrastructure
Infrastructure providers serving the District of Columbia should continue to build upon and expand on these resilience investments in their capital project planning efforts as well as through close coordination with other infrastructure partners.	Narrative	Infrastructure

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In addition to infrastructure hardening and other protective functions, infrastructure providers in the District should continue to focus their efforts on improving the future continuity of critical systems that enable the flow of goods, services, and information – particularly during times of crisis. This means developing adaptation plans that may include potential relocation or retirement strategies to be implemented over time, as well as moving to more decentralized utility systems that make them more redundant and reliable, and thereby less susceptible to large-scale and widespread service disruption. It also includes the consideration of projected future climate conditions during the design phase of infrastructure projects, extending through the asset’s useful life, and more deliberate scrutiny of proposed infrastructure investments in potentially hazardous locations.	Narrative	Infrastructure
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<p><i>Policy R-1.2.8: Climate Vulnerability Assessments of Infrastructure and Telecommunication Facilities</i></p> <p>Support efforts by utility and telecommunications providers that serve the District of Columbia to conduct in-depth climate vulnerability assessments and adaptation plans for their own assets and systems, including flooding and extreme heat. This includes site-level evaluations of the vulnerability of each at-risk facility to near-term and long-term climate threats or conditions that may impact their ability to operate and provide reliable continuity of service, particularly during episodic shocks related to extreme weather.</p>	Policy	Infrastructure
<p><i>Policy R-1.2: Flood Hazard Protection for Critical Infrastructure Facilities</i></p> <p>Implement retrofits using flood resistant design standards when making improvements to existing infrastructure facilities located in in high-risk flood areas. Consider best practices in selecting intervention to better protect these facilities from current and future flood risks.</p>	Policy	Infrastructure
<p><i>Policy R-1.2.G: "Microgrid-Ready" Construction</i></p> <p>Develop regulatory standards and market-based incentives to ensure new development projects of designated sizes or types, or within certain zones, are built to accommodate microgrid connectivity. Such incentives or policies should be designed to expand decentralized power generation in the District, increasing the resilience of not only the energy distribution system but also those buildings or facilities that are dependent upon it.</p>	Policy	Infrastructure
<p><i>Policy R-1.2.H: Neighborhood-Scale Energy Systems</i></p> <p>For projects over 500,000 gross square feet and in Small Area Plans, where appropriate, encourage identifying opportunities for neighborhood-scale energy systems, including microgrids, for on-site renewable power generation.</p>	Policy	Infrastructure

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<p><i>Action R-1.2.I: Hazard Mitigation Procedures for Post-Disaster Public Assistance Projects</i></p> <p>For events that qualified for federal disaster declaration, develop policies and procedures to incorporate hazard mitigation into the repair, relocation, or replacement of damaged public facilities and infrastructure. To maximize federal grant funds available, establish a process for identifying and prioritizing eligible project activities that can leverage additional hazard mitigation funds.</p>	Action	Community Services and Facilities
<p><i>Policy R-1.2.J: Vulnerability Assessments of District-Owned Facilities</i></p> <p>Develop vulnerability assessments and physical adaptation plans for District-owned facilities located in high risk flood areas, considering a system-wide and site-specific approaches. Utilize updated climate modeling data as part of the assessment to ensure adaptation plans are responsive to both current and future climate conditions.</p>	Action	Community Services and Facilities
<p><i>Policy R-3.3.F: District Schools</i></p> <p>As part of the repair and modernization of District schools, implement improvements to facilitate schools potentially serving as critical facilities for sheltering and community gathering during disasters and emergencies.</p>	Action	Educational Facilities
<p>R-1.3 A Resilient Transportation System</p>	Narrative	Transportation
<p>Despite the focus on multimodal transportation, the transportation system suffers from many issues including deteriorating roadways and bridges, an aging Metro system, traffic congestion and competition for the use of right-of-way space between vehicles, transit, bikes and pedestrians. The challenges with the transportation system have implications for resilience. For example, a more effective transportation system enables residents and workers to evacuate the District in an emergency and allows first responders to reach people during a natural or man-made disaster. It is also critical to creating a safe and efficient system for residents, workers and visitors to go about their daily activities, relieving the chronic stresses of traffic congestions and travel affordability.</p>	Narrative	Transportation

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<p><i>Policy R-1.3.1: Climate-Adaptive and Resilient Transit Improvements</i></p> <p>Promote the integration of climate-adaptive and resilient design and operational and maintenance protocols for transit systems serving the District of Columbia. This includes the incorporation of resilience standards and best practices into capital project and improvement plans for upgrading or building new facilities, equipment and systems, and into routine maintenance and operations as opportunities arise.</p>	Policy	Transportation
<p><i>Policy R-1.3.5: DDOT Climate Change Adaptation Plan</i></p> <p>Continue to implement and routinely monitor and update the DDOT Climate Adaptation Plan to ensure today's transportation network is improved and maintained to withstand future climate conditions. DDOT's Climate Adaptation Plan provides the foundation on which to better understand, anticipate, and prepare transportation assets for changing future conditions.</p>	Policy	Transportation
<p><i>Policy R-1.3.B: Mitigation Measures for Flood Prone Transportation Facilities</i></p> <p>Develop, prioritize and implement flood mitigation measures for existing flood-prone transportation facilities, based on vulnerability assessments and in consideration of extreme precipitation events and sea level rise, for waterfront adjacent facilities, projected to occur.</p>	Policy	Transportation
<p><i>Action R-1.3.D: Conduct Climate Vulnerability Assessment for DDOT Transportation Facilities</i></p> <p>Conduct a vulnerability assessment of DDOT transportation infrastructure that identifies the elements and areas of the transportation system that are most sensitive to projected climate changes.</p>	Action	Transportation
<p><i>Action R-1.3.E: Research Resilient Transportation Design Best Practices</i></p> <p>Research and leverage existing best practices from other metropolitan transportation departments, as DDOT continues to make future adjustments to its design parameters that incorporate hazard mitigation and climate change adaptation. Consider updating design standards to account for projected extreme temperatures and precipitation.</p>	Action	Transportation

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<p><i>Policy R-1.3.F: Climate Adaptation Guidelines for Transportation Projects</i></p> <p>Develop and implement climate adaptation guidelines for use while designing transportation projects. The guidelines may include evaluating the effectiveness of storm water management, urban heat island mitigation and other technical components to better protect transportation infrastructure from the impacts of climate change.</p>	Policy	Transportation
<p><i>Policy R-1.3.H: Mobility and Connectivity Access in Vulnerable Neighborhoods</i></p> <p>Encourage Transportation Planning Board to support initiatives to increase community resilience through increased mobility and connectivity by continuing to reduce barriers to transit access in low-income neighborhoods.</p>	Policy	Transportation
<p>R-1.4 Preserving and Enhancing Natural Resources to Bolster Resilience</p> <p>Washington, DC has a long history of planning and managing the protection of its natural resources. This legacy continues today with many evolving policies, programs, and activities related to the preservation or restoration of the District's land, air, water, and biologic resources. The District has actively prioritized connections between environmental stewardship and innovative solutions to some of its most pressing urban challenges, including sustainable growth and long-term community resilience in the face of a changing climate.</p>	Narrative	Environmental Protection
<p>Following the establishment of the Department of the Environment in 2005, now called the Department of Energy and the Environment, the District has been aggressively pursuing excellence in environmentally responsible and sustainable practices. This includes passing a Green Building Act in 2006, joining global initiatives to address climate change through local reductions in greenhouse gas emissions, and subsequently the launching of some of the District's most ambitious tree planting, water quality improvement, and habitat restoration projects to be undertaken in decades.</p>	Narrative	Environmental Protection
<p>In 2012, the District launched <i>Sustainable DC</i> with the goal of making DC the healthiest, greenest, and most livable city in the nation, and it continues to make significant progress on the implementation of 143 actions designed to help reach</p>	Narrative	Environmental Protection

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that goal – including steps to not only protect natural resources, but also to begin preparing for and adapting to climate change. In 2016, the District released <i>Climate Ready DC</i> , a specific strategy to make the city more resilient to future climate conditions including rising temperatures and more heatwaves, increased heavy rainfall and flooding, sea level rise, and severe storm events. These plans and initiatives, among others, emphasize the importance and value of preserving and enhancing natural resources to bolster resilience for the District.		
The District must continue building its adaptive capacity and resilience to potential shocks and stresses through nature-based solutions, which can provide multiple community benefits beyond just environmental protection. These solutions include the conservation of the naturally protective features of environmental assets or ecosystem services, the expansion of green infrastructure, and the inclusion of non-structural land uses in hazardous, environmentally sensitive locations. These solutions should continue to be integrated with other community goals to improve the quality of life in the District through the promotion of environmental justice and sustainability, the preservation or restoration of natural resources, and the provision of additional inter-connected public parks, recreation, and open space.	Narrative	Environmental Protection

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<p>Policy R-1.4.1: Natural Assets and Ecosystems for Hazard Mitigation</p> <p>Expand and leverage the ability of natural landscape features and the beneficial ecosystem services they provide to mitigate natural hazards. This includes supporting and encouraging design and construction that protect, restore and enhance the protective functionality of natural assets to absorb, reduce, or resist the potentially damaging effects of wind, water and other hazard forces. Such approaches should be incorporated into all waterfront development projects.</p>	Policy	Environmental Protection
<p>Policy R-1.4.2: Ecosystem Services and Nature-Based Design</p> <p>Support and encourage development projects, including new construction and substantial improvements or retrofits, that take advantage of ecosystem services and nature-based design to mitigate hazards as well as protect the environment, conserve energy and offer other community benefits. Projects may be structure-specific or applied across defined geographic areas.</p>	Policy	Land Use
<p>Action R-1.4.5: Monitoring Nature-Based Design Projects</p> <p>Monitor nature-based design projects to track progress and implement or revise policies and design guidelines as necessary to enhance hazard mitigation, climate adaptation, and resilience.</p>	Action	Land Use
<p>Policy R-1.5.: Non-Structural Land Uses</p> <p>Incorporate non-structural uses within designated special flood hazard areas to help protect and enhance the natural and beneficial functions of floodplains, wetlands, and other undeveloped landscape features. These uses include but are not limited to parks, recreation, and permanently protected open space.</p>	Policy	Environmental Protection
<p>Action R-1.6.: Incentives for Nature-Based Design</p> <p>Explore expanding financial or tax-based incentives and creative financing for promoting development and other projects which incorporate nature-based design or enhance ecosystems services to support hazard mitigation and climate adaptation while conserving floodplains and natural barriers in vulnerable areas.</p>	Action	Land Use

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<p><i>Policy R-1.4.B: Natural Shorelines</i></p> <p>Encourage as part of waterfront development, the use of natural shorelines that use plants, sand, and limited use of rock to provide shoreline protection from erosion and maintain valuable habitat. Engage and coordinate with District and federal non-profit, and private sector stakeholders to promote the development of natural shorelines or similar eco-engineered structures to limit damage from rising sea levels, coastal storms, flooding, and erosion while preserving and enhancing habitats. As needed, review or amend regulations and development incentives to encourage natural shorelines or similar projects, particularly for waterfront development.</p>	Policy	Land Use
<p>R-1.5 Protecting Historic and Cultural Resources from Shocks and Stresses</p> <p>In Washington, DC, the protection of historic and cultural resources is widely recognized as a critical objective in all aspects of community planning and development. Historic landmarks and cultural sites include the iconic monuments, symbolic places, neighborhoods and important District structures that continue to define the city's unique heritage as our Nation's Capital, but also as a place that hundreds of thousands of people have called home for more than a century. It is a heritage that is rich and varied, vital and valued, and it extends beyond the built environment to the stories of people, communities, and institutions that have contributed to the making of our city.</p>	Narrative	Historic Preservation
<p>During the past 50 years, the preservation of this heritage has become an inseparable part of the District's growth and revitalization. Tens of thousands of historic buildings have been protected and adapted to meet modern needs. Today there are more than 650 historic landmarks and more than 50 historic districts, half of which are local neighborhoods. In all, nearly 27,000 properties are protected by historic designation, but they also include retail and commercial centers, residences, and places of worship and leisure. These outcomes are the result of concerted efforts by citizens, organizations, business leaders, and</p>	Narrative	Historic Preservation

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government officials advocating for the value of the city's historic and cultural resources.		
The District continues this legacy of preservation and restoration through its Historic Preservation Plan, which sets forth the current vision and guide for District programs and community preservation activities. While the 2016 Historic Preservation Plan describes a broad range of goals and actions the District and its many partners can take, the District must do more to effectively integrate resilience planning concepts into the process. This includes greater consideration of how natural hazards and the effects of climate change threaten the District's ability to protect and preserve its historic and cultural assets using traditional means. It also includes more specifically identifying opportunities to incorporate preventative and protective policies, tools, and other measures into ongoing preservation efforts as well as post-disaster repair and restoration efforts.	Narrative	Historic Preservation
The following policies and actions help the District go beyond preparedness plans and procedures for possible disaster or emergencies affecting historic and cultural resources. They are also intended to build increased resilience and adaptive capacity to such events in ways that ensure the continued preservation of important historic buildings and sites, despite challenging future conditions that threaten their very existence. They are also meant to facilitate enhanced coordination between the District's Historic Preservation Office and State Hazard Mitigation Officer on the development and administration of flexible, integrated policies that work together before and after disaster strikes.	Narrative	Historic Preservation

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<p><i>Policy R-1.5.1: Resilient Design Principles for Preservation Planning</i></p> <p>Develop resilient design best practices for historic and cultural resources to guide preservation planning and project implementation. Included in these efforts should be guidance for identifying those potential projects where the no-action alternative is the best course of action for the District to take due to potential negative factors such as poor cost-effectiveness, lack of technical feasibility, and potential increases in hazard vulnerability or life/safety threats.</p>	Policy	Historic Preservation
<p><i>Policy R-1.5.3: Post-Disaster Recovery and Redevelopment for Historic Properties and Districts</i></p> <p>Promote the integration of hazard mitigation and climate adaptation strategies into existing historic preservations plans and policies, particularly as it relates to post-disaster recovery and redevelopment. Similarly, partner with the DC Homeland Security and Emergency Management Agency to incorporate historic preservation policies and regulations into the District’s post-disaster recovery or redevelopment policies, procedures, and plans in a way that more specifically addresses future climate conditions, including increased hazard events. Integration, promotion and enforcement of these policies and regulations will help to ensure swift repair and restoration of historical and cultural resources in a post-disaster environment.</p>	Policy	Historic Preservation
<p><i>Policy R-1.5.: Coordination with Historic Preservation Agencies</i></p> <p>When developing programs, initiatives and other activities related to resilience and historic preservation, require coordination with the District Historic Preservation Office to ensure adherence to National Park Service’s Secretary of the Interior’s Standards. In addition, District Homeland Security and Emergency Management Agency and the District Hazard Mitigation Officer should advise on project eligibility and maximization of FEMA grants and funding for pre- and post-disaster historic and cultural preservation activities.</p>	Policy	Historic Preservation

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<p><i>Action R-1.5.A: Resilient Design and Permitting Guidelines for the Rehabilitation of Historic Buildings, Landmarks, and Cultural Assets</i></p> <p>Develop guidelines to enable expeditious stabilization, repair and rehabilitation of historic and cultural resources to mitigate against known natural hazards and to recover following disaster events with consideration of best practices and existing guidelines and policies.</p>	Action	Historic Preservation
<p><i>Action R-1.5.D: Integration of Historic and Cultural Resources Strategy in District Hazard Mitigation Plan</i></p> <p>Partner with the DC Homeland Security and Emergency Management Agency to develop a new section for the District’s Mitigation Plan that considers current and projected risk and vulnerability of historic and cultural resources to natural and human-made hazards, proposes mitigation actions that are applicable to the unique nature of at-risk historic and cultural resources, and remedies capability limitations to repair, rehabilitate, and mitigate these assets in pre- and post-disaster settings. The addition should include guidance for how to address the relocation of historic National Flood Insurance Program Repetitive and Severe Repetitive Loss structures, if deemed necessary.</p>	Action	Historic Preservation
<p><i>Action R-1.5.E: Hazard Mitigation and Recovery Guidance for Historic and Cultural Resources</i></p> <p>Conduct a structure-based assessment of the risk and vulnerability of historic and cultural resources to current and projected future hazards. Evaluate mitigation techniques that are appropriate for historic and cultural resources, such as relocation and onsite hardening of the structure and site. Identify potential funding opportunities for mitigation and recovery of historic and cultural resources, as well as the repair and rehabilitation prior to and following hazard events.</p>	Action	Historic Preservation

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<p><i>Action R-1.5.F: Streamlining of Post-Disaster Permit Procedures for Historic Structures & Districts</i></p> <p>Develop procedures that streamline the design and permitting of building activities for historic structures and districts following disaster events, exploring options such as reduced permitting fees and expedited application review, while adhering to the applicable requirements under the District’s historic preservation law. These procedures should be coordinated with the District Historic Preservation Office.</p>	Action	Historic Preservation
<p>R-2 Community Resilience</p> <p>This section addresses community resilience and includes topics related to healthy communities, social equity, community engagement and the economy. While much of the discussion of resilience is about the vulnerability of infrastructure and buildings to withstand adverse events, the underlying social and economic conditions of communities, and individuals who live and work within the communities, has a large impact on the extent to which people are adversely impacted and can bounce back from events. Thus, community resilience is directly related to the ability of a community to use its assets to improve the physical, behavioral and social conditions to withstand, adapt to, and recover from adversity.</p>	Narrative	Community Services & Facilities
<p>There is a strong connection between resilience and community health, equity and community connectedness, and communities have used multiple strategies to become more resilient. These include: improving access to health care facilities and social services; increasing access to healthy foods (including locally growth foods); expanding communication and collaboration within communities so that individuals can help each other during adverse events; and providing equitable disaster planning and recovery in recognition that some areas of the District will be more greatly impacted than others due to existing socio-economic conditions.</p>	Narrative	Community Services & Facilities

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<p>R-2.1 Health and Equity</p> <p>Healthy communities are resilient communities, and resilient communities are healthy communities. According to the U.S. Department of Health and Human Services, “health is a key foundation of resilience because almost everything we do to prepare for disaster and protect infrastructure is ultimately in the interest of preserving human health and welfare.”¹ Communities with poor health outcomes (i.e., health inequities) such as higher incidents of disease, low rates of physical activity, poor access to healthy food, and poor access to healthcare are more vulnerable and slower to recover from major shocks and chronic stresses. Poor health outcomes are also intertwined with other issues that impact resilience such as poverty, lack of job opportunities and education. Working to improve poor health outcomes can lead to a community where healthy lifestyles are accessible to all, which improves its ability to withstand and recover from disaster.</p>	<p>Narrative</p>	<p>Community Services & Facilities</p>
<p>Policy R-2.2.2: Extreme Heat</p> <p>Promote public, private, and non-profit efforts to minimize the risk of extreme heat on residents, visitors and workers in the District. This includes mapping urban heat islands in the District and supporting educational efforts to increase risk awareness and encourage preventative measures that will reduce heat-related impacts on human health, particularly for the District’s most vulnerable populations including older and low-income residents. It also includes supporting strategies or activities that reduce the urban heat island effect, such as increasing urban tree cover, green roofs, and use of other shading techniques or cooling materials such as porous pavements and cool roofs.</p>	<p>Policy</p>	<p>Community Services & Facilities</p>

¹ Source: <https://www.phe.gov/Preparedness/planning/abc/Pages/community-resilience.aspx>

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<p><i>Policy R-2.2.6: Behavioral Health & Resilience</i></p> <p>Identify and integrate factors that influence behavioral health into the District’s efforts to build community resilience. This includes strengthening the ability of all individuals, households, and neighborhoods to be prepared for and bounce back from potential emergencies and disasters, and particularly continuing the support of programs and activities that promote the well-being of District residents by preventing or intervening in mental illness, depression or anxiety, and substance abuse or other addictions.</p>	Policy	Community Services & Facilities
<p>R-2.2 Community Engagement</p> <p>Community engagement that is inclusive and empowering is foundational to effective and equitable resilience planning. Inclusive community engagement is especially important because the District’s most vulnerable populations are also most at risk for shocks, stresses and climate change impacts. Collaborating with the most vulnerable communities creates the opportunity to address some of the contributing causes to the inequities that ultimately leave these communities more at risk in the first place.</p>	Narrative	Implementation
<p><i>Policy R-3.1.: Civic Engagement and Volunteerism</i></p> <p>Strengthen and encourage active participation in community-based organizations and expand opportunities for civic engagement and volunteerism for a more self-sufficient and a resilient community.</p>	Policy	Community Services & Facilities
<p><i>Action R-3.: Small Business & Non-Profit Disaster Insurance Coverage</i></p> <p>Develop an education and outreach program to promote adequate insurance coverage for faith-based institutions, non-profit organizations, local small businesses, and other community groups to provide financial protection for their facilities in the event of potential disaster events. Include information on low-cost or subsidized insurance to nonprofit and community-based organizations that serve vulnerable populations.</p>	Action	Community Services & Facilities

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<p><i>Action R-2.3.E: Community Resilience Hubs</i></p> <p>Explore establishing community resilience hubs to strengthen community capacity and connectivity which lead to greater resilience. Community resilience hubs are a collaboration of organizations and agencies that bring their services and products together to serve the unique resilience needs of the community or neighborhood including reliable networks for food, social and health services, safety, and disaster recovery. Resilience hubs for the District could also locate emergency preparedness and response supplies and training in resilient community facilities, be they privately or publicly owned.</p>	Action	Community Services & Facilities
<p><i>Action R-3.3.D: Neighbor-to-Neighbor Disaster Assistance</i></p> <p>Offer training programs that educates and empowers residents to help respond and assist their neighbors in the event of a disaster event and supplement the District’s emergency response efforts. The goal of the program will be to allow for quicker, more efficient response and recovery in the event of a man-made or natural disaster. This can enhance resilience at the neighborhood level by training a core of community residents who can reach out to their neighbors quickly in the event of a disaster. In implementing this action, the District should leverage and expand on its success with Community Emergency Response Team (CERT) and related programs.</p>	Action	Community Services & Facilities
<p>R-2.3 Economy and Resilience</p> <p>This section includes policies and actions that impact the relationship between the local economy and resilience. More specifically, this section addresses the fact that lower income communities are less able to withstand and recover from disasters. It includes policies and actions that improve access to economic opportunity, increased job training, and working with the business community to plan for and recover from adverse events.</p>	Narrative	Economic Development

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<p><i>Policy R-3.1.F: Small and Local Business Continuity Planning</i></p> <p>Promote the development of business continuity plans to assess and build the capacity of local and particularly small, businesses to prepare for, withstand, and recover from identified hazardous threats and risks. The intent of business continuity plans is to implement safeguards and procedures that minimize disruptions during and after disasters and to eliminate threats that can jeopardize the financial solvency of the small business. Prioritize services that include educational initiatives to promote risk awareness and information on actionable preparedness and risk reduction strategies for small and local businesses.</p>	Policy	Economic Development
<p>The District maintains advanced capabilities to implement resilience through knowledgeable and mission-oriented staff. Through the identified actions, the District seeks to embed resilience principles into some of its routine operations while improving efficiency through increased multi-disciplinary and multi-agency collaboration. It also aims to increase transparency, access, and collaboration on resilience-driven planning and decision making through more purposeful and equitable engagement with the community at large.</p>	Narrative	Implementation

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<i>Policy R-4.1.2: Funding of Resilient Capital Projects</i> Leverage available financing mechanisms, including the capital budget, to support the inclusion of innovative design and other features to promote the resilience of District-controlled facilities and infrastructure against current and projected natural and climate hazards. Encourage public private partnerships and alignment of multiple District funding sources to facilitate financing of resilience interventions.	Policy	Implementation
<i>Action R-4.1.A: New Funding Sources for Resilience</i> Explore and develop new financing tools to help the District government invest in the development and implementation of resilience projects for District-owned or controlled properties and infrastructure. These tools could include climate bonds (an extension of green bonds), and “resilience bonds” – an emerging insurance product that systematically links existing catastrophe bonds with traditional project finance to support the completion of large-scale resilient infrastructure projects.	Action	Implementation

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Central Washington Area Element	Narrative	Central Washington
<p>The Central Washington Planning Area includes the District’s downtown area centered near the Federal Triangle neighborhood, which is identified as a priority area for resilience planning in the Vulnerability & Risk Assessment of <i>Climate Ready DC</i>, due to flood risk. This area is already at risk of riverine, coastal and interior flooding which will be exacerbated by 2080. There is a significant concentration of built infrastructure, including a large concentration of federal buildings, professional businesses, cultural resources including the Smithsonian and National Mall, as well as Metrorail stations and other community resources, such as the District government’s John A. Wilson Building, and other District agency headquarters. The roadway and transit systems in this vicinity also serve the District’s transient population of commuters and tourists. Actions have already been taken to better protect this area from riverine flooding, including the completion of a post and panel system at 17th Street and Constitution Avenue and other flood protection measures as part of the Potomac Park levee system, as well as flood proofing at some federal facilities. Central Washington, particularly the Federal Triangle area, will, however, remain at risk to interior flooding, and by 2080, there will be an increased risk from riverine and coastal flooding due to rising sea level.</p>		
<p><i>Policy LU-R.1: Neighborhood Climate Resilience</i> Leverage the District’s ongoing climate preparedness and adaptation work to encourage the implementation of neighborhood-scale and site-specific solutions for. This includes the development of actionable policies and projects that decrease the vulnerability of people, places, and systems to climate risks despite changing or uncertain future conditions.</p>	Policy	Land Use

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<p>Central Washington Area Element</p> <p><i>Policy CW-R.1: Interagency Flood Risk Management</i> Coordinate with the District-federal DC Silver Jackets and the National Capital Planning Commission and to enhance flood risk reduction and stormwater management efforts in Federal Triangle, and to ensure that federal, District and regional agencies use protective design measures to guard against future flood risks for new construction, renovations and infrastructure improvements in other known flood-prone areas. .</p>	Policy	Central Washington
<p>Central Washington Area Element</p> <p><i>Policy CW-R.2: Transportation Infrastructure Flood Protection</i> Work closely with DDOT and WMATA to protect transportation infrastructure located within Central Washington from the risk of increasing failures caused by existing flood risks and future climate conditions. This includes addressing the vulnerabilities of the key transportation assets already determined to be at-risk to extreme heat and riverine, coastal, and interior flooding through capital improvements and stronger, more climate-adaptive design standards that are based on projected future conditions. Improvements and upgrades should consider the criticality of each transportation asset and its vulnerability to failures that would result in major impacts for the Central Washington Planning Area and the entire region.</p>	Policy	Central Washington

Resilience Policies and Actions Table – Comp Plan Implementation Element

Far Northeast & Southeast Area Element	Narrative	Far Northeast & Southeast
<p>The watershed of Watts Branch, a tributary to the Anacostia River, was identified as a priority area for resilience planning in the Vulnerability & Risk Assessment of <i>Climate Ready DC</i>. The Watts Branch watershed includes multiple neighborhoods and a significant concentration of community resources at risk in this vicinity, including a number of public and community-serving facilities as well as affordable and public housing units. This area is currently at risk of flooding and is projected to be at increased risk as early as 2020.</p>		
Far Northeast & Southeast Area Element <i>Policy FNS-R.1: Watts Branch Neighborhood Flood Resilience</i> Leverage the District’s ongoing climate adaptation and flood risk reduction efforts, in partnership with federal and other partners, to implement neighborhood-scale and site-specific solutions for flood resilience in the neighborhoods within the Watts Branch watershed. This includes the development of actionable strategies and projects that decrease the vulnerability of community members, housing and community facilities and local businesses and community-serving institutions not only from current flooding risks but also future risk due to climate change.	Policy	Far Northeast & Southeast

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<p>Far Northeast & Southeast Area Element</p> <p><i>Policy FNS-R.2: Flood Mitigation</i> Identify and prioritize flood-prone properties along Watts Branch for flood hazard mitigation projects, including structural and non-structural interventions and, when feasible, the acquisition and/or relocation of repetitively damaged structures to eliminate future flooding and to facilitate the restoration of natural floodplain areas. Flood mitigation measures should address the reduction in current and future flood risk and the extent to which other neighborhood benefits are realized, including projects that improve parklands and trails, provide recreational features, and enhance water quality, natural habitat, and other ecological functions.</p>	Policy	Far Northeast & Southeast
<p>Far Northeast & Southeast Area Element</p> <p><i>Policy FNS-R.3: Critical Community Facilities Protection</i> Protect critical community facilities that provide human services and other resources in the Far Northeast and Southeast Planning Area that are determined to be at-risk to current and future flooding conditions to minimize any disruption to critical human service functions during flood events. This includes conducting site-level vulnerability assessments for facilities near Watts Branch and identifying flood-proofing strategies that can be incorporated into capital improvement plans and future hazard mitigation grant applications.</p>	Policy	Far Northeast & Southeast
<p>Far Southeast & Southwest Area Element</p> <p>The Far Southeast/Southwest Planning Area includes neighborhoods along the Potomac River, which are at risk of flooding within 2020, 2050, and 2080 scenarios. This area was identified as a priority area for resilience planning in the Vulnerability & Risk Assessment of <i>Climate Ready DC</i>. This flood risk will impact existing communities in the area, , an electrical substation, the Blue Plains Advanced Wastewater Treatment Plant, and a military base, Joint Base Anacostia Bolling. DC Water is currently conducting a major construction project to build new seawall that will provide Blue Plains with flood protection beyond the 1 to 500-year standard with an additional three feet of elevation.</p>	Narrative	Far Southeast & Southwest

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<p>Far Southeast & Southwest Area Element</p> <p><i>Policy FSS-R.1: Far Southeast and Southwest Neighborhood Climate Resilience</i> Leverage the District’s climate adaptation and flood risk reduction efforts implement neighborhood-scale and site-specific solutions for flood resilience in the Potomac River neighborhoods adjacent to Blue Plains and the Joint Base Anacostia Bolling. This includes the development of actionable strategies and projects that decrease the vulnerability of community members, housing and community facilities and local businesses and community-serving institutions not only from current flooding risks but also future risk due to climate change.</p>	Policy	Far Southeast & Southwest
<p><i>Policy H-R.1: Resilient Housing</i> Encourage the use of climate resilient and energy efficient design practices for new residential developments, and especially in the construction of public or affordable housing units. These practices include cool and living roofs, solar shading, natural ventilation, and other passive cooling techniques that will reduce the impacts of extreme heat events on the area’s most vulnerable residents. They also include the use of green infrastructure methods that can reduce the urban heat island effect and potential flooding risks by preserving or expanding green space, tree cover, and other natural features.</p>	Policy	Housing
<p>Far Southeast & Southwest Area Element</p> <p><i>Policy FSS-R.2: Resilient Public Facilities</i> Identify and support greater investments to make the existing public facilities in Far Southeast and Southwest Planning Area more resilient to the anticipated effects of extreme heat, floods, and severe weather. This includes incorporating necessary upgrades or retrofits to the improvement or reconstruction of schools, libraries, child care centers, recreation centers, health clinics and other facilities that provide services to residents vulnerable to climate risks and social inequities.</p>	Policy	Far Southeast & Southwest

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Mid City Area Element	Narrative	Mid-City
<p>The Mid City Planning Area includes the neighborhoods of Bloomingdale and LeDroit Park which have been identified as a priority area for resilience planning in the Vulnerability & Risk Assessment of <i>Climate Ready DC</i>. This area is at risk of interior flooding. Bloomingdale in particular experienced multiple storm events in 2012 that resulted in major flooding of neighborhood streets and residences. Following these floods, major infrastructure projects, such as DC Water’s Northeast Boundary Tunnel were implemented to expand the limited capacity of the area’s stormwater management systems. However, due to the projected increase in the frequency and severity of extreme precipitation due to climate change, this area remains at risk of flooding.</p>		
<p>Mid-City Area Element</p> <p><i>Policy MC-R.1: Bloomingdale and LeDroit Park Neighborhood Climate Resilience</i></p> <p>Leverage the District’s ongoing climate adaptation and flood risk reduction efforts implement neighborhood-scale and site-specific solutions for flood resilience in the Bloomingdale and LeDroit Park neighborhoods. This includes the development of actionable strategies and projects that decrease the vulnerability of community members, housing and community facilities and local businesses and community-serving institutions not only from current flooding risks but also future risk due to climate change.</p>	Policy	Mid-City

Resilience Policies and Actions Table – Comp Plan Implementation Element

<p>Mid City Area Element</p> <p><i>Policy MC-R.2: Stormwater Management for Interior Flooding</i> Continue to build and expand the capacity of existing stormwater management systems to reduce the risk of interior flooding in the Mid-City Planning Area from extreme rainfall events, which are projected to increase in frequency and severity. This should include gray and green infrastructure measures that improve drainage and reduce impervious surface coverage, especially on the east side of the Planning Area for Bloomingdale and LeDroit Park. When feasible, stormwater projects should include expanding parks, green space, and recreational opportunities for the area.</p>	<p>Policy</p>	<p>Mid-City</p>
<p>Mid City Area Element</p> <p><i>Policy MC-R.3: Green Development Practices</i> Encourage capital improvement or development projects in the Planning Area to eliminate or reduce surface water runoff from sites through green roofs, rain gardens, cisterns, pervious pavement, and other reuse or filtration methods. Support could include financial or other incentives. Projects could include green infrastructure methods that reduce potential flooding risks and the urban heat island effect for the area.</p>	<p>Policy</p>	<p>Mid-City</p>

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TEXT	ELEMENT
<p>The key issues facing the District of Columbia as it seeks to foster and enhance arts and culture include:</p> <ul style="list-style-type: none"> • Building cultural equity through investments in historically under-represented communities. 1400.2 	Arts and Culture
<p>The DC Cultural Plan presents a broader and more equitable policy framework that is inclusive of traditional arts and a broader array of creative works. Culture is the universe that encompasses the arts as well as many segments of the larger creative economy. Culture is comprised of heritage, practices and traditions that are important to an individual, community or society. Arts are creative practices based in skill and knowledge. Traditional art forms, such as the visual and performing arts, trace long trajectories throughout human history as means of expressing and sharing experience and emotion. Over time, additional art forms have emerged from subcultures and technologies that present different ways of communicating. These additional art forms strengthen Washington, DC’s cultural equity and facilitate its cultural evolution. The Element’s policies and actions also reinforce arts and culture as expressions of local values and sources of community identity. Fostering arts and culture helps affirm all residents’ cultural practices and increase opportunities for all residents to participate in and experience cultural and artistic expression. 1400.4</p>	Arts and Culture
<p>NEW A key concept in the DC Culture Plan is “culture everywhere,” which is an approach for inclusive development that makes use of the cultural facilities and civic infrastructure distributed across the city as anchors for community equity building. 1404.1</p>	Arts and Culture
<p>NEW The DC Cultural Plan’s approach to building capacity for organizational innovation and leveraged funding is designed to increase cultural equity by enabling grants from the District and other funders to achieve greater impact. A key aspect of the Cultural Plan is an emphasis on resources that empower creators from historically underrepresented communities to present cultural works in enduring and public formats. The Plan highlights opportunities for programming partnerships, corporate partnerships and mentoring that can provide supplemental support to the District government’s base of technical assistance programming.</p>	Arts and Culture
<p>However, there is a need to increase opportunities to produce and present cultural works in communities that are under-represented in the city’s cultural landscape. The DC Cultural Plan recommends building on the city and region’s base of cultural supporters with a shared stewardship approach that enables the cultural community to achieve</p>	Arts and Culture

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greater alignment among cultural funders, presenters and consumers. This approach increases the amount, diversity and equity of cultural presentation. 1411.1	
In the District of Columbia, the DC Commission on the Arts and Humanities (CAH) is the primary public arts and cultural funding agency. It provides programs and services including: grants, professional opportunities and educational enrichment to individuals and nonprofit organizations within the District of Columbia It provides grants to individual artists and a wide variety of nonprofit organizations. All Commission initiatives focus on a four-part framework of advancing inclusion, diversity, equity and access 1412.1	Arts and Culture
Policy AC-4.4.3: Arts and Humanities Education Through Inclusion, Diversity, Equity and Access Provide accessible arts information resources to special needs populations including <u>but not limited to</u> : residents who are: disabled, not English speakers, older adults, visually impaired, and hearing impaired. 1415.5	Arts and Culture
Policy CH-2.2.6: Potomac Avenue Metrorail Station Support the revitalization of vacant commercial space and additional moderate to medium density mixed use development around the Potomac Avenue Metro station. Such development should be located on existing commercially zoned property and developed in a manner that is consistent with existing zoning (including established provisions for planned unit developments and pending programs for inclusionary housing). Any infill development should be compatible with the character of the adjacent row house community. 1512.10	Capitol Hill
Action CH-2.2.D: Potomac Gardens Pursue redevelopment of Potomac Gardens as a mixed- income development, replacing the existing public housing development with new mixed income housing, including an equivalent number of affordable units and additional market rate units. Overall densities on the site should be compatible with adjacent uses. Every effort should be made to avoid the long-term displacement of existing residents if the project is reconstructed. 1512.14	Capitol Hill
As the city matured through the late 19th Century, larger buildings for both private and government offices gradually displaced most of Downtown's residences and churches. By 1891, there were nearly 21,000 federal	Central Washington

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employees in the central city, and federal bureaus spilled into many leased buildings originally designed for other functions. Residential growth shifted to new neighborhoods to the north, east, and south. 1601.3	
<p>Policy CW-1.1.5: Central Washington Housing Diversity</p> <p>Preserve Central Washington's existing low- to moderate-income housing, including public housing, Section 8 housing-both contracts and vouchers- and other subsidized units. The District has taken a proactive approach to preserve affordable units at the Museum Square, Golden Rule and other Central Washington Area redevelopment sites. The District should continue to expand the number of affordable units through land disposition with affordability requirements and through the use of zoning and other regulatory incentives. It is important to keep Central Washington a mixed income community and avoid the displacement of lower income residents. 1608.6</p>	Central Washington
<p>Action CW-2.8.D: Northwest One New Community</p> <p>Maximize private sector participation</p> <ul style="list-style-type: none"> • One-for-one replacement of affordable units; • Provide family-sized housing, including multi-generation families; • Build affordable units first to minimize displacement and maximize the return of residents to their community; • Include tenants' rights of return and comprehensive relocation plans for tenants prior to the redevelopment. 	Central Washington
<p>Policy CSF-1.1.8: Public Facilities, Equity and Economic Development</p> <p>Locate new public facilities to best serve all District residents and to support economic development and neighborhood revitalization efforts, with a focus on underserved areas and areas of growth. 1103.13</p>	Community Services and Facilities
<p>Washington, DC's Department of Health (DC Health) promotes health, wellness and equity, across the District, and protects the safety of residents, visitors and those doing business in our nation's Capital. The responsibilities of DC Health include identifying health risks; educating the public; preventing and controlling diseases, injuries and exposure to environmental hazards; promoting effective community collaborations; and optimizing equitable access to community resources.</p>	Community Services and Facilities

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<p>Social and Structural Determinants of Health</p> <p>The World Health Organization defines the social and structural determinants of health (SSDH) as the conditions in which people are born, grow, work, live, and age, and the wider set of forces and systems shaping the conditions of daily life. These forces and systems include economic policies and systems, development agendas, social norms, social policies and political systems. The District has adopted this understanding of the larger factors that shape health and influence opportunities for health and outcomes, including health equity in our city.</p>	Community Services and Facilities
<p>Planning for accessible and equitable health care facilities is complicated by a broad set of factors, including the changing nature of the nation’s health care delivery system and the District’s limited jurisdiction over private service providers. The Comprehensive Plan can inform and guide public and private investments in support of the city’s commitment to provide an adequate distribution of facilities and services that support health and promote health equity across the District. This includes measures to advance health through the design of the city and protection of the environment. 1105.1</p>	Community Services and Facilities
<p>As shown in Figure 5, approximately 1.9 percent of Washington, DC residents live with HIV (considered an epidemic level). While there were still newly-diagnosed cases of HIV in 2017, this number declined significantly—by 31 percent from 2013 and by 73 percent from 2007. However, equity concerns remain as the populations with the highest rates of HIV are black men and black women. When examining residents living with HIV, 27 percent were black men who have sex with other men and/or use injection drugs, 16 percent were heterosexual black women, and 14 percent were white men who have sex with other men and/or use injection drugs in 2017.</p>	Community Services and Facilities
<p>Health equity is defined as the commitment to ensuring that everyone has a fair and just opportunity to be healthier. Many of the determinants of health and health inequities in populations have social, environmental, and economic origins that extend beyond the direct influence of the health sector and health policies. Thus, public policies in all sectors and at different levels of governance can have a significant impact on population health and health equity. Thus, Washington, DC is moving towards a “Health in All Policies” (HiAP) approach, a systems-wide cross-sector consideration of health in government decision-making. This HiAP approach seeks to advance accountability, transparency and access to information through cross-sector and multi-level collaboration in government.</p>	Community Services and Facilities
<p>The District has adopted an overarching framework of health equity, defined as the commitment to ensuring that everyone has a fair and just opportunity to be healthier. Achieving health equity requires an explicit focus on and targeting of societal structures and systems that prevent all people from achieving their best possible health, including poverty, discrimination, and lack of access to economic opportunities.</p>	Community Services and Facilities

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<p>Together, these three plans identify the strategic needs and priorities essential to the Washington, DC's community health improvement agenda and advancing social and structural determinants of health for all residents. These plans are all informed by an equity lens, recognizing the importance of social and structural determinants in population health outcomes. Incidentally, DC Health plans to publish a Health Equity Report in 2019.</p>	<p>Community Services and Facilities</p>
<p>The District recognizes that person-centered thinking, cultural competence, and linguistic competence are keys to promoting equity in health. Person-centered thinking is a philosophy that encourages positive control and self-direction of people's own lives. Cultural competency is the ability of District agencies to deliver services in a manner that affirms worth, preserves dignity, and honors the preferences and choices of people of all cultures and human identities, in accordance with the DC Human Rights Act, which makes discrimination illegal based on 19 protected traits.</p>	<p>Community Services and Facilities</p>
<p>Policy CSF-2.1.1: Enhance Health Systems and Equity Support the Strategic Framework for Improving Community Health, which seeks to improve public health outcomes while promoting equity across a range of social determinants that include health, race, income and geography.</p>	<p>Community Services and Facilities</p>
<p>Given the strong links among resilience and community health, equity, and social cohesion, communities can employ multiple strategies to become more resilient, including improving access to health care facilities and social services; increasing access to healthy foods; expanding communication and collaboration within communities so that individuals can help each other during adverse events; and providing equitable disaster planning and recovery, recognizing some areas of the District will be more heavily impacted than others due to existing socio-economic conditions and other factors. These cross-cutting components of resilience and public health are addressed with policies that are contained throughout the Comprehensive Plan. While this section focuses on health facilities and services, it is important to understand these within the broader context of health in all policies, equity, and resilience.</p>	<p>Community Services and Facilities</p>
<p>The crucial educational facilities issues facing the District of Columbia are addressed in this Element. These include: Ensuring that investments in schools promote equity and excellence, serving the needs of all students, and providing access to educational skills and development opportunities across all eight wards through matter-of-right neighborhood schools and citywide public schools 1200.2</p>	<p>Educational Facilities</p>

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<p>Through the 2018 MFP, the DME in conjunction with DCPS, DGS, DC PCSB, and community stakeholders provided 1) up-to-date comprehensive information about current public-school facility conditions and needs, and 2) analyses of future facility needs based on estimated population growth and LEAs' aggregated enrollment growth plans. The MFP addressed growth and modernization needs through strategies that address overcrowding and school capacity issues, while affirmatively advancing the equity and excellence goals expressed throughout this Element. Outcomes of the 2018 MFP, which include data sets and visualizations, will help the public, policymakers, LEAs, education support organizations, and other educational stakeholders for use in their work to improve public education. 1202.10</p>	<p>Educational Facilities</p>
<p>The city has made significant progress toward modernizing DCPS school buildings, investing over \$2 billion since the year 2007 to modernize 73 school buildings. The city has budgeted an additional \$1.6 billion to modernize 20 DCPS school buildings from 2019 to 2024. DCPS schools slated for future capital improvements will be prioritized using an approach identified in the Planning Actively for Comprehensive Education Facilities Amendment Act of 2016 (PACE). This quantitative assessment employs data concerning facility conditions, school demand, community needs, and equity to arrive at an impartial ordering of school modernizations. The prioritization will inform District Capital Improvement Plans (CIPs). The 32 DCPS school buildings that have received a partial modernization will be prioritized for full modernization funding in the 2018 Master Facilities Plan described earlier in this Element. By 2023, 90 percent of DCPS school buildings will have been renovated and modernized. 1203.4</p>	<p>Educational Facilities</p>
<p>EDU-3 Colleges and Universities</p> <p>The District of Columbia has an extraordinary concentration of academic resources, including some of the country's finest colleges and universities. Beyond their core role as educators and knowledge hubs, universities are jobs and cultural centers that can significantly contribute toward advancing equity goals through multi-sector partnerships and other efforts that can be focused locally. While it is essential to acknowledge these dynamic attributes, universities must also be good neighbors and ensure compatibility of campus development with surrounding communities by updating and adhering to campus plans.1211.1</p>	<p>Educational Facilities</p>
<p>Policy ED-1.1.5: Use of Large Sites</p> <p>Plan strategically for large development sites to ensure that their unique potential is fully realized both as a source of economic dynamism and equity building, maximizing the sites' utility to the District. These sites should be viewed</p>	<p>Economic Development</p>

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as assets that can be used to bring new amenities to neighborhoods and diversify the District’s economy over the long term. 703.13	
The District is a leader in advancing equity and inclusion, particularly in technology-driven industries, through its educational, entrepreneurial and business development programs. Technology-driven innovation is likely to be a leading facet of the District’s economic growth. However, there are major equity challenges to address, namely, ensuring that business and workforce development programs continue evolving to connect District residents to employment and business opportunities. An equity focus on business and workforce development programs is imperative because increased automation and legacy business disruption will likely result in reduced employment opportunities in some industries and occupations.	Economic Development
Employee owned and controlled businesses, such as worker cooperatives are one form of small business ownership that produces an array of economic benefits for low-income communities that can effectively reduce economic disparity on a long-term basis. Employee owned and controlled businesses tend to provide higher wages, more opportunities for skill development, greater job stability and better benefits. This type of business is a proven community development practice that can help build economic equity by promoting living wages and reducing income inequality.	Economic Development
Economic equity can be built with greater access to career pathways. This access can be achieved through skill development and education programs that are tailored to the needs of growth industries with career pathways. These pathways link advancement to experience and skill development enabling employees to earn increased levels of compensation as they progress. Some career pathways require higher levels of educational attainment to access, while others feature opportunities for on-the-job training or progressive certifications. Over time, education programs, workforce development programs and investments in economic equity are expected to increase labor force participation and career opportunities for residents.	Economic Development
<p>Action ED-4.2.L: Increase Access to On-The-Job Training and Workforce Development</p> <p>Assess opportunities to work with government and/or private sector stakeholders to increase access to on-the-job training and workforce_development through internships, fellowships, and apprenticeships. The assessment should prioritize opportunities for youth and young adults as well as older adults navigating career changes that increase</p>	Economic Development

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economic equity by establishing career pathways.	
One of the potential downsides of revitalization is the loss of small businesses as the cost of retail space increases beyond what many business models can support in the face of growing demand from new types of businesses, such as fast casual restaurants that generate particularly high-levels of revenue. This can result in the replacement of basic services with specialty retail and dining that is not affordable to <u>as</u> many residents. The District recognizes that neighborhood shopping areas should evolve in response to changes in consumer tastes and preferences, but it also recognizes the importance of avoiding displacement and economic hardship for the businesses that have anchored our city's shopping areas for years. 714.4	Economic Development
<p>Policy ED-3.2.6: Commercial Displacement</p> <p>Mitigate the risk of displacement of small and local businesses due to rising real estate costs. Consider programs to offset the impacts of rising operating expenses on small businesses in areas of rapidly rising rents and prices. Also consider enhanced technical support that helps long-standing businesses grow their revenues and thrive in the strengthening retail economy. 714.11</p>	Economic Development
<p>Action ED-3.2.A: Anti-Displacement Strategies</p> <p>Complete an analysis of alternative regulatory and financial measures to mitigate the impacts of demographic and economic market changes on small and local businesses. Measures to be assessed should include but not be limited to technical assistance, building purchase assistance, income and property tax incentives, historic tax credits, direct financial assistance, commercial land trusts, relocation assistance programs, and zoning strategies such as maximum floor area allowances for commercial activities. 714.15</p>	Economic Development
<p>E-4 Promoting Environmental Sustainability</p> <p>On a global level, it suggests that we reduce the consumption of natural resources as we pursue the goal of advancing equity and being a more inclusive city. 612.1</p>	Environmental Protection
Policies and actions found throughout the Comprehensive Plan, particularly those focused on improving equity and resilience, comprise a forward-looking approach to environmental justice. It is the District Government's charge to improve the environment of vulnerable communities that continue to face significant barriers to overall health, livelihood, and sustainability.	Environmental Protection

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<p>E-5.8 Achieving Environmental Justice</p> <p>Environmental justice refers to the fair treatment of people of all races, cultures, national origin or incomes with respect to the development, implementation, and enforcement of environmental laws, regulations, and policies. A just community is one in which all people experience protection from environmental and health hazards and have equal access to the decision-making process to have a healthy environment.</p> <p>These are particularly important principles to abide by when the goal of the Comprehensive Plan is to grow an inclusive city. Some District neighborhoods have been adversely impacted by pollution-generating uses and other forms of environmental degradation, particularly in Wards 5, 6, 7, and 8. As the city grows and changes, we must continue to focus on environmental justice to mitigate and prevent harm to current and future residents. Low-income and minority communities should not face disproportionate environmental burdens and should enjoy clean and safe places to live, work, play, and learn. Further, all residents should have a fair and meaningful opportunity to participate in environmental decisions. 625.2</p>	<p>Environmental Protection</p>
<p>Policy E-5.8.2: Expanded Outreach to Disinvested Communities</p> <p>Identify and understand the needs of the entire community – particularly sensitive populations – or people with characteristics such as age and health conditions that make them more vulnerable to pollutant exposures. Incorporate these needs into plans, programs, and investments. Expand local efforts to involve economically disadvantaged communities, particularly those communities that historically have been impacted by power plants, trash transfer stations, and other municipal or industrial uses, in the planning and development processes. 625.4</p>	<p>Environmental Protection</p>
<p>Text Box: Between 2000 and 2015, Washington, DC’s population</p> <p>grew by approximately 100,000 people, and all signs point to continued steady growth. As our population continues to expand, decisive actions are needed to ensure that all our residents—particularly the most vulnerable among us—benefit from a cleaner environment and access to nature, and, are prepared for any potential sudden shocks and chronic stresses posed by climate change.</p>	<p>Environmental Protection</p>
<p>Policy E-1.1.1: Urban Heat Island Mitigation</p> <p>Wherever possible, reduce the urban heat island effect with cool and green roofs, expanded green space, cool pavement, tree planting, and tree protection efforts, prioritizing hotspots and those areas with the greatest number</p>	<p>Environmental Protection</p>

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of heat-vulnerable residents. Incorporate heat island mitigation into planning for green infrastructure, tree canopy, parks, and public space initiatives.	
Far Northeast and Southeast has experienced investment over the last decades, however there are still social equity gaps relative to the District that need to be addressed to ensure the benefits of the District's economic and population resurgences are broadly shared. 1700.5	Far NE/SE
Rehabilitation of existing housing is also strongly encouraged, as much of Deanwood has suffered from disinvestment. 1712.3	Far NE/SE
Marshall Heights and Benning Ridge were especially hard hit by population loss, crime, property abandonment, and disinvestment during the 1970s, 80s, and 90s. 1715.1	Far NE/SE
This area has a significant concentration of community resources at-risk, such as medical services and public housing, including Kenilworth Courts development and Lincoln-Heights Dwellings that both serve vulnerable populations.	Far NE/SE
While the Planning Area has experienced a significant amount of public and private investment over the last decade, there are still social equity gaps in the District that need to be addressed to ensure the benefits of the District's economic and population resurgence are broadly shared. 1800.5	Far SE/SW
Policy FSS-1.2.1: Health Care Facilities Sustain and support capacity and equity in existing health care facilities in Far Southeast/ Southwest and develop additional health care and social service facilities to respond to the urgent unmet need for primary care, pre- and post-natal care, child care, youth development, family counseling, and drug and alcohol treatment centers. 1809.1	Far SE/SW
While historic preservation has supported the revitalization and enhancement of downtown and many neighborhoods in recent decades, currently the District faces a new challenge of providing adequate housing for a population that has soared by more than 100,000 people since the 2010 Census. Some of this housing will need to be provided in the city's historic districts, whether existing or new. More study of the relationship between gentrification, historic preservation, and the cost and availability of housing is needed to support an understanding and consensus about how these new needs can best be managed.	Historic Preservation

<p>Displacement</p> <p>What Is Displacement?</p> <p>Displacement is commonly defined as the process by which a household is forced to move from their residence. Displacement takes three forms: physical displacement as properties are renovated or redeveloped; economic displacement as housing costs rise to become unaffordable; and cultural displacement as residents lose a sense of belonging in their neighborhood. These three forms of displacement individually and collectively affect a household's ability to stay in their neighborhood or increase their desire to leave and move closer to friends and family.</p> <p>How Displacement Affects Washington, DC</p> <p>The loss of naturally occurring affordable housing units illustrated in Table 5.5 along with the decline of lower income, primarily black, households discussed in the Framework Element indicate Washington, DC has experienced significant displacement in many neighborhoods and across the city. National-level studies suggest that, by some measures, the District is the US city most impacted by both the increasing demand for housing from higher-income households and the decline in the number of lower income households.</p> <p>Between 2006 and 2017, Washington, DC experienced a decline of more than 15,600 households earning between 30 and 80 percent of the MFI; 9,250 households were homeowners and 6,350 were rental households. Capitol Hill and other NE neighborhoods experienced the greatest decline with a decrease of 5,950 households earning between 30 and 80 percent of the MFI. During this time the data suggests there was a modest increase of extremely low-income households citywide; most moved East of the River and to Upper NW / NE where many have ended up paying more than 50 percent of their income on housing.</p>	Housing
<p>Addressing Displacement in Washington, DC</p> <p>Washington, DC has one of the strongest set of anti-displacement programs in the country, which includes rent control, eviction protection, tenants' opportunity to purchase, tax credits for low income and senior homeowners, and locally subsidized rents.</p> <p>Yet, protecting vulnerable citizens from the forces that lead to displacement clearly continues to be one of the greatest challenges to growing an equitable and inclusive city. Residents affected by physical displacement are relatively</p>	Housing

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small on an annual basis and can be provided assistance more easily than the significantly larger number and range of households facing economic displacement from rising housing costs caused mainly by a lack of supply.	
Minimizing the impacts of physical and economic displacement requires balancing the cost-effective approach of preserving mixed-income housing in some locations and expanding housing supply in others through new construction and redevelopment. Achieving such balance will require a greater understanding of neighborhood submarkets, a more sophisticated approach to the allocation of funding, and difficult discussions among community stakeholders regarding approaches to increasing density. Addressing displacement goes well beyond the responsibility of any single development. It is incumbent upon the District to strengthen existing policies and develop new ones to counteract and mitigate physical and economic displacement.	Housing
The decline in number of low-income homeowners, who are somewhat insulated from rising housing costs, is an indication of cultural displacement. Older lower income households face many life changes that lead to a natural turnover in residents and new faces in the neighborhood. Those who stay experience the loss of long-term friends, neighbors and local businesses, and often are confronted by the ever-increasing lure from the economic gain of selling. Confronting this form of displacement will require greater neighbor-to-neighbor and broader civic engagement. Fulfilling the vision of an equitable, inclusive city means maintaining community cultural institutions and businesses, creating civic spaces and events that cross-cultural divides and balance different needs, and invites all to participate, interact, and grow a common experience and identity. Focusing efforts in this direction as discussed in other elements of the Comprehensive Plan, along with policies of the Housing Element, will help ensure that as our neighborhoods change and evolve, our neighbors continue to see that there is a place for them in their community and to share in the benefits of living in Washington DC.	Housing
Displacement is a citywide issue and all residents have a stake in addressing it, as it affects all – both current and future residents. Policies in the Comprehensive Plan, along with the District’s housing programs and initiatives, will bolster the way all forms of displacement are addressed.	Housing
Policy FSS-R.2: Resilient Housing These practices include cool and living roofs, solar shading, natural ventilation, and other passive cooling techniques that will reduce the impacts of extreme heat events on the area’s most vulnerable residents.	Infrastructure
Policy FSS-R.3: Resilient Public Facilities	Infrastructure

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<p>This includes incorporating necessary upgrades or retrofits to the improvement or reconstruction of schools, libraries, child care centers, recreation centers, health clinics and other facilities that provide services to residents vulnerable to climate risks and social inequities.</p>	
<p>Digital access has become a necessity for most residents of the District. The digital divide is commonly understood to be the gap between people with useful access to digital and information technologies and those with little to no access at all. Bridging this divide can help contribute to the long-term success, inclusion, and equity in the city.</p>	Infrastructure
<p>Policy IN-4.1.1: Development of Communications Infrastructure Washington, DC should plan, coordinate and oversee development and maintenance of communications infrastructure including cable networks, fiber optic networks, and wireless communications facilities to help support daily functions, and goals related to equity and opportunity, economic development, transportation, public health and safety, security, resilience, and education 1312.3</p>	Infrastructure
<p>Policy IN-4.3.5: Equitable Access to Digital Services and New Technologies Prioritize equity in the public and private implementation of new technologies. The District Government should encourage the application of new technologies to enhance access to services for disadvantaged populations.</p>	Infrastructure
<p>The District is changing. At this moment, more housing is planned and under construction in the District of Columbia than was built during the entire decade of the 2000s. Federal properties—some larger in land area than all of Georgetown or Anacostia—are being studied for new uses. These changes generate excitement and tension at the same time. Issues of race, class, and equity rise to the surface as the city grows. We strive to be a more inclusive city—to ensure that economic opportunities are equitable and reach all of our residents, and to enhance the things we value most about our communities. We also strive to make our city more resilient in response to changing conditions that bring both new stressors and new opportunities. 100.4</p> <p>DC Values - Overview</p> <p>In Spring 2019, OP held a DC Values campaign with a survey and other related outreach efforts. The DC Values identified in the campaign were derived from the public amendments OP received throughout the open call process. OP analyzed all of the public input received since the Comprehensive Plan amendment process began in 2016: open call amendment proposals, community meeting notes and agency feedback. It distilled the responses into eight cross-cutting, high-level values: Accessibility, Diversity, Equity, Livability, Opportunity, Prosperity, Resilience and Safety and published a report on the results on the engagement 107.17</p>	Introduction

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<p>DC Values-What we Heard</p> <p>OP reached nearly 3,100 District stakeholders across all 8 Wards. Of the values, Livability (57% of participants), Safety (51% of participants), and Equity (46% of participants) received the highest number of votes. Prosperity received the fewest number of votes, overall.</p> <p>The online survey asked residents and stakeholders which values resonated most for them, and which values should be the highest priorities for amending the Comprehensive Plan. The online survey received 2,494 responses, and overall, each of the values resonated with respondents.</p> <p>Of the eight values, Livability, Equity and Safety were chosen most often as resonating with respondents.</p> <p>Respondents who chose Livability frequently touched on affordability, development impacts, and public amenities.</p> <p>Respondents who chose Equity shared concerns about rising costs and inequitable access to opportunity, not just for housing, but for businesses, employment, and other necessities. A desire for racial equity, seemed to be a driving reason for selecting Equity as a priority, as well.</p> <p>Respondents who chose Safety as a top priority discussed pedestrian and bike safety and violent crime prevention was the most prevalent reason.</p> <p>For District residents who participated in the survey, not only were Livability, Equity and Safety considered the most important values, they were also considered to be foundations for the rest and critical for retaining growth in the District. 107.18</p>	Introduction
<p>Policy: An Equitable and Inclusive Southwest Neighborhood</p> <p>Ensure that Southwest remains an exemplary model of equity and inclusion for all races, ages, abilities, income levels and enhances wellbeing for all residents. Support and encourage affordable and equitable access to housing with a range of housing types to support families, seniors, singles, people with disabilities and artists. Encourage more inclusive options for transit and more accessible public realm design.</p>	Lower Anacostia
<p>Near Southeast suffered substantial disinvestment during the second half of the 20th century, however, along with social and economic decline. 1913.1</p>	Lower Anacostia

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<p>Action MC-2.1.D: Park Morton New Community</p> <p>Continue redevelopment of Park Morton as a “new community”, replacing the existing public housing development with an equivalent number of new public housing units, plus new market-rate and “workforce” housing units, to create a new mixed income community. Consider implementing this recommendation in tandem with plans for the reuse of public land on Spring Road. Ensure that every effort possible is made to avoid permanent displacement of residents. 2011.12</p>	Mid-City
<p>Policy MC-2.1.6: Pocket Parks and Plazas</p> <p>Pursue opportunities to create new publicly accessible open space along the Georgia Avenue corridor.</p>	Mid-City
<p>Mid-City saw approximately 19 percent of the District’s new housing units. Almost 14 percent of the area’s housing units are affordable. Although Mid-City is close to having a fair amount of affordable housing, most of these units are at risk of expiring; thus Mid-City will be a target-rich area for investments by the administrators of the Housing Preservation Trust Fund, which is to be used to preserve affordable housing units when their covenants of affordability are expiring.</p>	Mid-City
<p>Some Mid-City neighborhoods still struggle with violent crime, homelessness, drug abuse, vagrancy, and blight. Despite the real estate boom, buildings continue to lie vacant along commercial corridors such as lower Georgia Avenue, Florida Avenue, and North Capitol Street. The area also has a severe shortage of parkland. As the densest part of the city, and one with many young children, recreational needs are among the highest in the city. Most of the area’s parks lack the land and amenities to meet these needs. 2000.8</p>	Mid-City
<p>Racial change accelerated in the 1950s and urban renewal created disruption in the formerly stable and solidly middle-class neighborhoods. Middle class black and white households began to leave the Mid-City area, leaving behind a growing population of lower income households. The area’s future was further jeopardized by the proposed Inner Loop Freeway in the 1950s. Had the Freeway been built, much of the Adams Morgan and U Street neighborhoods would have been destroyed. 2001.5</p>	Mid-City
<p>Unlike some gentrified neighborhoods in the city, Columbia Heights has not become homogeneous: “white, Asian, black and Latino residents each make up at least 10 percent of the population—and no group constitutes a majority.</p>	Mid-City

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Unlike some gentrified neighborhoods in the city, Columbia Heights has not become homogeneous: "white, Asian, black and Latino residents each make up at least 10 percent of the population—and no group constitutes a majority. 2001.8	Mid-City
Policy PROS 1.3.7 Health and Wellness : Use the District’s parks, open space, and recreation spaces to help meet the city’s health and wellness priorities, which are linked to physical activity, public safety, healthy food access, psychological health, air and water quality, and social equity.	Parks and Open Space
The needs assessment during the 2013-14 master planning process determined that: There is a perception of inequity in parks and recreation services. This is partially due to the gap between high quality new or recently modernized facilities and those that are older. Some parts of the District have better access to facilities than others	Parks and Open Space
The Parks and Recreation Master Plan estimated that meeting the projected parks and recreation needs of the District would require \$1.2 billion in capital funds over the next 20 years. The government of the District of Columbia has neither the land nor the dollars to completely fill parkland gaps and meet future recreational needs on its own. In addition to capital costs, competing budget needs make it difficult to deliver optimal levels of services, maintenance and programming. In 2015, the District spent about \$162 per capita per year on its park system. While this was slightly above the average for large US cities, more resources may be required to meet city goals for quality and equity. 816.1	Parks and Open Space
Including a chapter on parks, recreation, and open space in the District Elements of the Comprehensive Plan is important for a number of reasons: Fourth, parks are essential to many of the goals expressed elsewhere in the Comprehensive Plan, including sustainability, resilience, improved public health, and inclusion.	Parks and Open Space
Text Box: Sustainable DC 2.0 - One of the District’s most important resources is the health of its residents; the city consistently ranks at the top of the country’s healthiest and fittest cities. Yet significant disparities in health exist along the lines of race, income, and geography. For example, residents in Ward 8 are four times as likely to have diabetes as compared to residents in other Wards in the city, and black residents are almost 2.5 times more likely to have heart disease than white residents. Depending in which Ward a person lives, life expectancy can vary by up to ten years. Further, many District residents suffer from the negative effects of air pollution, lack safe places to exercise, and are disproportionately at risk for chronic diseases such as diabetes and heart disease. Climate impacts, like asthma and heat-related injuries, further compound these issues and often fall disproportionately and unfairly on	Parks and Open Space

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low-income populations.	
Private use redevelopment presents the opportunity to integrate AFRH into its adjacent growing neighborhoods while strengthening the functional and perceptual connections to Washington, DC. The District government anticipates that the creation of a new neighborhood on the AFRH property can be successfully incorporated in the city and provide a model of 21st century urban living that achieves a high standard of environmental sustainability, social equity, design excellence, and economic innovation. 2215.3	Parks and Open Space
Achieving such a system requires integrating land use and transportation, and implementing a range of improvements that enhance safety, connectivity, livability, equity, health, sustainability, resiliency and vitality. 400.3	Transportation
The District aims to employ these technologies in an integrated fashion, encouraging coordination between city and regional agencies, the smart infrastructure providers, and users. Data exchange will be a critical part of the process, as will feedback and adaptation, to encourage greater safety, equity and accessibility to the transportation network.	Transportation
Action T-1.1.A: Transportation Measures of Effectiveness <u>Implement moveDC performance measures and the District Mobility Project to quantify transportation service and assess land use impacts on the transportation system. Priority performance measures include mode share, access to transportation options, person-carrying capacity or throughput, travel time reliability, and accessibility and equity for potentially vulnerable populations.</u> 403.13	Transportation
Action T-2.3.E: Dockless Sharing Programs Monitor dockless programs closely to ensure that public benefits outweigh any negative impacts to the public right-of-way, equity of service, or the ability of the Capital Bikeshare system to provide cost-effective and equitable service. Work with providers to ensure equitable access to the increased mobility options these dockless programs provide.	Transportation
It is important that these new technologies support the vision of an inclusive city, and enhance safety, mobility, access and equity in the District for its residents, workers and visitors.	Transportation
Action T-5.1A: Autonomous Vehicle Working Group The Autonomous Vehicle Working Group, an interagency working group comprised of agencies focused on transportation, disability rights, environmental issues, and public safety, should continue to meet and monitor autonomous vehicles and their impact in the District. The group should work to develop policy and regulatory	Transportation

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<p>guidance to ensure autonomous vehicles enhance the District by improving safety, efficiency equity, and sustainability while minimizing negative impacts on residents, workers, and visitors.</p> <p>Action T-51B: Continued Research</p> <p>Examine and monitor the latest research on autonomous vehicles to inform policy development. Review publications from universities, think tanks, foundations, and other jurisdictions to better understand the potential implications in the District. Research should be comprehensive and focus on direct impacts to the transportation network and the indirect impacts on land use as well as economic and job market disruption, public revenue, environmental sustainability, and social equity.</p>	
<p>Policy UNE-1.2.5: Increasing Economic Opportunity</p> <p>Create new opportunities for small, local, and minority businesses within the Planning Area, and additional community equity investment opportunities as development takes place along New York Avenue, Bladensburg Road, Benning Road, West Virginia Avenue, and around the Metro stations. 2409.5</p>	Upper NE
<p>Policy UNE-1.1.4: Reinvestment in Assisted Housing</p> <p>Continue to reinvest in Upper Northeast's publicly-assisted housing stock. As public housing complexes are modernized or reconstructed, actions should be taken to minimize displacement and to create homeownership opportunities for current residents. 2408.5</p>	Upper NE
<p>While the Market is a one-of-a-kind institution, it has been experiencing rapid redevelopment and is transforming from a traditional industrial distribution center into a mixed-use neighborhood. This change has put some current businesses at risk for displacement, particularly wholesalers and restaurant suppliers, even as new businesses spring up. On the other hand, changes in Northeast Gateway are also advancing other elements of the Comprehensive Plan as well as the DC Cultural Plan by enlivening the area through outdoor movie showings and other cultural gatherings. 2411.3</p>	Upper NE
<p>The Upper Bladensburg corridor has suffered from disinvestment for many years. <u>While still</u> dominated by automotive repair shops, auto parts shops, car lots, and vacant businesses, there has been some retail activity in recent years including one of the first craft breweries to open in Upper Northeast. 2414.1</p>	Upper NE

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<p>Policy NNW-1.1.9: Affordable Housing</p> <p>Protect the existing stock of affordable housing in the Near Northwest Planning Area by bringing to bear new measures to preserve and to produce affordable housing in a way that advances fair housing goals and minimizes displacement. 2108.10</p>	Near NW
<p>Recent market trends in the District, as well as the opening of the Washington Convention Center in 2004 and other notable real estate developments such as the O Street Market, have increased development pressure on the neighborhood. This has helped revitalize the struggling business districts along 7th, 9th, and 11th Streets, but has also brought displacement pressures for long-time low-income residents. 2111.2</p>	Near NW
<p>Action NNW-2.1.J: Expiring Section 8 Contracts</p> <p>Implement the DC Housing Preservation Strike Force recommendations for the expiring project-based Section 8 contracts within the Shaw area, and beyond, recognizing the vulnerability of these units to conversion to market rate housing. Consider the redevelopment of these sites with mixed income projects that include, at a minimum, an equivalent number of affordable units, and additional market rate units, and measures to avoid displacement of on-site residents. 2111.22</p>	Near NW
<p>The overarching goal for urban design in the District is:</p> <p>Enhance the beauty, equity, and livability of the city by reinforcing its historic design legacy and, the diversity of its neighborhoods and centers, harmoniously integrating new construction with existing buildings and the natural environment, and improving the vitality, appearance, and function of streets and public spaces. 901.1</p>	Urban Design
<p>We must continue to balance the need to preserve and honor Washington’s distinctive urban and monumental heritage with the pressing needs of our growing population, equity, and long-term resilience. 903.2</p>	Urban Design
<p>The urban design of our public places can leverage technology in a variety of ways, such as: measuring the success of our public spaces in ways that are both experiential and quantitative; merging physical elements of the public realm with virtual augmentation to create new and ephemeral experiences; and communicating information and wayfinding for increased efficiency, safety and social interaction. The integration of technology into these aspects of public life must be balanced with a vision of people-centered urbanism anchored by real-life experience, equity and urban vitality. 913.1</p>	Urban Design

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
LAND USE ELEMENT			
SUPPORTING GROWTH			
Action: Resilience Equity and Land Use <u>Develop projects that decrease the vulnerability of people and places to climate risks</u>	DDOT, DOEE	Long-Term	Y
LU-1.1 STRENGTHENING THE CORE 304			
Action LU-1.1.A: Central Employment Area Boundary <u>Renew request to</u> Encourage the National Capital Planning Commission to amend the boundary of the CEA depicted in the Federal Elements to match the boundary shown in the District Elements of the Comprehensive Plan.	DMPED, OP	Short-Term	N
Action LU-1.1.B: Downtown <u>Center City</u> Action Agenda Update the 2000 Downtown Action Agenda <u>2008 Center City Action Agenda</u> to reflect changing conditions, priorities, and projections (the Agenda is Downtown's strategic plan for future growth, improvement, and conservation). The revised Agenda should define Downtown more broadly to include the multiple business districts that comprise the Central Employment Area. 304.15 More specific policies for this area are contained in the Central Washington Area Element and the Lower Anacostia Waterfront/Near Southwest Area Element.	OP	Mid-Term	N
Action LU-1.1.C: Development of Air Rights Analyze the unique characteristics of the air rights development sites within <u>Washington, DC</u> the District . <u>Development sites should address the growing need for housing and affordable housing, reconnect the L'Enfant grid, and enhance mobility.</u> Determine appropriate zoning and means of measuring height for each unique site consistent with the Height Act, taking into consideration the ability to utilize zone densities, the size of the site, and the relationship of the potential development to the existing character of the surrounding areas. 304.16	OP, DHCD	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action LU-1.2.D: Development on Former Federal Sites</u> <u>When Downtown sites shift from federal to private or local use, employ planning and zoning approaches that provide for the integration of the sites into the surrounding fabric of downtown. Replace the monumental scale needed for major federal buildings with a scale suitable to the local downtown context, by reconstructing historic rights-of-way, dividing superblocks into smaller parcels, and encouraging vibrant contemporary architectural expression. Encourage mixed-use development with residential, retail, and cultural uses, visible from the street and open outside of core business hours, as well as offices, to help support a “living downtown.”</u>	OP	Long-Term	N
LU-1.2 LARGE SITES AND THE CITY FABRIC 305			
<p>Action LU-1.2.A: Federal Land Transfer</p> <p>Continue to work with the federal government to transfer federally-owned waterfront sites and other sites as mutually agreed upon by the federal and District governments to local control, <u>long-term leases, or ownership</u> to capitalize more fully on unrealized waterfront development and parkland opportunities.</p> <p>305.14</p> <p>Policies and actions for large sites are contained in the Comprehensive Plan Area Elements.</p>	DMPED, OP	Long-Term	N
<p>Action LU-1.2.B Encouraging Livability of Former Federal Lands</p> <p>When land is identified to shift from federal to private or local use, develop planning and zoning approaches that provide for, as appropriate, the reconstruction of historic rights-of-way and reservations, integration of the sites into the adjoining neighborhoods, and the enhancement of special characteristics or opportunities of the sites. Encourage cultural, residential, <u>open space, job creation, recreational</u>, and retail to <u>advance</u> ensure mixed-use neighborhoods, even if <u>the site is</u> designated as high-</p>	DMPED, OP	Long-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
density commercial on the District of Columbia Comprehensive Plan Future Land Use Map. <u>C</u> oordinate with the National Capital Planning Commission; as appropriate. 305.15			
LU-1.2 LARGE SITES AND THE CITY FABRIC 305			
Action LU-1.3.A: Station Area and Corridor Planning Conduct detailed station area and corridor plans <u>and studies</u> prior to the creation of TOD overlays in an effort to avoid potential conflicts between TOD and neighborhood conservation goals. These plans should be prepared collaboratively with WMATA and local communities <u>that</u> and should include detailed surveys of parcel characteristics (including lot depths and widths), existing land uses, structures, street widths, the potential for buffering, and possible development impacts on surrounding areas. Plans should also address joint public-private development opportunities, urban design improvements, traffic <u>transportation demand</u> and parking management strategies, integrated bus service and required service facilities, capital improvements, <u>neighborhood conservation and enhancement</u> , and recommended land use and zoning changes. 306.18	OP, DDOT, WMATA	Long-Term	N
Action LU-1.3.B: TOD Overlay Zone <u>Zoning Around Transit</u> During the forthcoming revision to the zoning regulations, The language should include provisions for mixed land uses, minimum and maximum densities (inclusive of density bonuses), parking maximums, and buffering and design standards that reflect the presence of transit facilities. Work with land owners, the Council of the District of Columbia, local ANCs, community organizations, WMATA, and the Zoning Commission to determine the stations where such a zone should be applied. The emphasis should be on stations that have the capacity to accommodate substantial increases in ridership and the potential to become pedestrian-oriented urban villages. Neighborhoods that meet these criteria and that would welcome a TOD overlay are the highest priority. 306.19 <u>Developments around transit stations and transit stops</u>	OP, DDOT, WMATA	Long-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>should optimize the potential for pedestrian-oriented urban villages; should consider coordinated and/or shared parking and loading; and should be designed to help integrate the transit facility with neighborhood character.</u>			
<u>Action LU-1.3.C: Metro Station and Inclusionary Zoning</u> <u>Consider requiring the maximum percent of affordable units required by the Inclusionary Zoning Program in and around station areas, with the appropriate bonus density and height allowances.</u>	OP, WMATA	Long-Term	N
<u>Action LU-1.3.D: Co-Location Opportunity Evaluation</u> <u>Evaluate potential co-location of public and private uses as part of facilities modernization, expansion, and new construction.</u>	OP, OP3	Long-Term	N
<u>Action LU-1.3.E: Coordination of Co Location Opportunities with Capital Budget</u> <u>Provide the outcome of the co-location opportunity evaluation for projects that meet the threshold criteria as part of the yearly capital budget request submission to the Office of the City Administrator.</u>	OP, OP3	Short-Term	N
LU-2.1 A CITY OF NEIGHBORHOODS			
Action LU-2..A: Rowhouse Zoning District Develop a new row house zoning district or divide the existing R-4 district into R-4-A and R-4-B to better recognize the unique nature of row house neighborhoods and conserve their <u>Implementation Table.</u>	OP	Completed	N
Action LU-2.1.B: Amendment of Exterior Wall Definition Amend the city's procedures for roof structure review so that the division- on-line wall or party wall of a row house or semi-detached house is treated as an exterior wall for the purposes of applying zoning regulations and height requirements. <u>Completed – See Implementation Table.</u>	OP	Completed	N
Action LU-2.1.C: Residential Rezoning Provide a better match between zoning and existing land	OP	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>uses in the city's residential areas, with a particular focus on: zoned R-3 Blocks of well-established single family and semi-detached homes that are or higher; Blocks that consist primarily of row houses that are zoned R-5-B or higher; and Historic districts where the zoning does not match the predominant contributing properties on the block face.</p> <p>In all three of these instances, pursue consider rezoning to appropriate densities to protect the predominant architectural character and scale of the neighborhood.</p>			
<p>Action LU-2.1.D: Avoiding “Mansionization” Consider adjustments to the District’s zoning regulations to address the construction of excessively large homes that are out of context with the surrounding neighborhood (“mansionization”). These adjustments might include the use of a sliding scale for maximum lot occupancy (based on lot size), and the application of floor area ratios in single family zone districts to reduce excessive building mass. They could also include creation of a new zoning classification with a larger minimum lot size than the existing R-1 A zone, with standards that more effectively control building expansion and lot division. Obsolete – see Implementation Table.</p>	OP	Obsolete	N
<p><u>Action LU-2.1.E: Study of Neighborhood Indicators</u> <u>Conduct ongoing review with periodic publication of social and economic neighborhood indicators for the purpose of targeting neighborhood investments, particularly for the purposes of achieving neighborhood diversity and fair housing.</u></p>	OP	Short-Term	N
<p><u>Action LU-2.1.F: Electric Vehicle Supply Equipment</u> <u>Encourage the siting of electric vehicle supply equipment in curbside public space, multi-dwelling unit garages, commercial facilities, and residential areas, where appropriate.</u></p>	DDOT	Short-Term	N
LU-2.2 MAINTAINING COMMUNITY STANDARDS 310			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action LU-2.2.A: Vacant Building Inventories</p> <p>Maintain and continuously update data on vacant and abandoned buildings, <u>following up on public reports of vacant buildings, in the city</u>, and regularly assess the potential for such buildings to support new uses and activities. This should include periodic assessment of <u>the city's</u> vacant building monitoring <u>and taxation</u> programs and exploring creative ways to deal with vacant properties and long-term vacant sites. <u>Strategically purchase such properties at tax delinquency sales when such properties could be put into use for affordable housing.</u> 310.9</p>	DCRA, OTR	On-going	N
<p>Action LU-2.2.B: Education and Outreach on Public Space Maintenance</p> <p>Develop a public outreach campaign on the District's public space regulations (including the use of such space for announcements, campaign signs, and advertising), and resident/District responsibilities for maintenance of public space, including streets, planting strips, sidewalks, and front yards.</p>	DPR	On-going	N
<p><u>Action LU-2.2.C: Forested Land Protection</u></p> <p><u>Provide incentives to protect privately owned forest land and enhance tree canopy, such as through conservation easements, forest mitigation bank programs, or transfer of development rights, and enforce laws protecting special and heritage trees.</u></p>	DPR, DOEE	On-going	N
<p>LU-2.2 MAINTAINING COMMUNITY STANDARDS 310</p>			
<p>Action LU-2.3.A: Zoning Changes to Reduce Land Use Conflicts in Residential Zones</p> <p>As part of the comprehensive rewrite of the zoning regulations, develop text amendments which:</p> <ul style="list-style-type: none"> a. Expand buffering, screening, and landscaping requirements along the edges between residential and commercial and/or industrial zones; b. More effectively manage the non-residential uses that are permitted as a matter-of-right within 	OP	Complete	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>commercial and residential zones in order to protect neighborhoods from new uses which generate external impacts;</p> <p>c. Ensure that the height, density, and bulk requirements for commercial districts balance business needs with the need to protect the scale and character of adjacent residential neighborhoods;</p> <p>d. Provide for ground-level retail where appropriate while retaining the residential zoning along major corridors; and</p> <p>e. Ensure that there will not be a proliferation of transient accommodations in any one neighborhood.</p> <p>Completed – See Implementation Table.</p>			
<p>Action LU-2.3.B: Analysis of Non Conforming Uses</p> <p>Complete an analysis of non-conforming commercial, industrial, and institutional uses in the District's residential areas. Use the findings to identify the need for appropriate actions, such as zoning text or map amendments and relocation assistance for problem uses.</p>	OP	Complete	N
<p>LU-2.4 NEIGHBORHOOD COMMERCIAL DISTRICTS AND CENTERS</p>			
<p>Action LU-2.4.A: Evaluation of Commercial Zoning</p> <p>As part of each Small Area Plan, conduct an evaluation of commercially zoned areas to assess the appropriateness of existing zoning designations. This assessment should consider:</p> <p>a. The heights, densities and uses that could occur under existing zoning; and</p> <p>b. The suitability of existing zoning given the location and size of each area, the character of adjacent land uses, the relationship to other commercial districts in the vicinity, transportation and parking attributes, proximity to adjacent uses, and the designation on the Future Land Use Map. 312.18</p>	OP	On-going	N
<p>Action LU-2.4.B: Zoning Changes to Reduce Land Use Conflicts in Commercial Zones</p>	OP	Complete	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>As part of the comprehensive rewrite of the zoning regulations, consider text amendments that:</p> <ul style="list-style-type: none"> a. More effectively control the uses which are permitted as a matter-of- right in commercial zones; b. Avoid the excessive concentration of particular uses with the potential for adverse effects, such as convenience stores, fast food establishments, and liquor-licensed establishments; and c. Consider performance standards to reduce potential conflicts between certain incompatible uses <p><u>Completed – See Implementation Table.</u></p>			
<p>Action LU-2.4.C: Mixed Use District with Housing Emphasis</p> <p>Develop a new mixed use zoning district, to be applied principally on land that is currently zoned for non-residential uses (or that is now unzoned), which limits commercial development to the ground floor of future uses and requires residential use on any upper stories. Consider the application of this designation to Metrorail stations and corridor streets that may currently have high commercial vacancies or an excess supply of commercial space, including those areas designated as “Main Street Mixed Use Corridors” and commercial centers on the Generalized Policies Map. <u>Completed – See Implementation Table.</u></p>	OP	Complete	N
<p>TAKING A HARD LOOK AT DC’S INDUSTRIAL LANDS</p>			
<p>Action LU-3.1.A: Industrial Zoning Use Changes</p> <p>Provide a new zoning framework for industrial land, including:</p> <ul style="list-style-type: none"> • Prohibiting high impact "heavy" industries in the C-M MPDR zones to reduce the possibility of land use conflicts; • Prohibiting certain civic uses that detract from the industrial character of C-M areas and that could ultimately interfere with business operations; • Requiring special exceptions for potentially 	OP	Completed	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>incompatible large retail uses in the C-M zone to provide more control over such uses without reducing height and bulk standards. –Retail uses should not displace existing PDR uses or foreclose opportunities for future PDR uses. Where appropriate, encourage retail or commercial uses that are accessory to PDR uses as a way to activate ground floors.</p> <ul style="list-style-type: none"> Limiting non-industrial uses in the M zone to avoid encroachment by uses which could impair existing industrial and public works activities (such as trash transfer); Creating an IP (industrial park) district with use and bulk regulations that reflect prevailing activities; and Creating a Mixed Use district where residential, commercial, and lesser-impact PDR uses are permitted, thereby <p>accommodating live- work space, artisans and studios, and more intensive commercial uses.</p> <p>Once these changes have been made, <u>update zoning as appropriate.</u> pursue the rezoning of selected sites in a manner consistent with the policies of the Comprehensive Plan. The zoning changes should continue to provide the flexibility to shift the mix of uses within historically industrial areas and should not diminish the economic viability of existing industrial activities or the other compatible activities that now occur in PDR areas.</p>			
<p>Action LU-3.1.B: Industrial Land Use Compatibility</p> <p>During the revision of the Zoning Regulations, develop performance standards and buffering guidelines to improve edge conditions where industrial uses abut residential uses, and to address areas where residential uses currently exist within industrially zoned areas.</p> <p><u>Completed – See Implementation Table.</u></p>	OP	Completed	N
<p>Action LU-3.1.C: Joint Facility Development</p> <p>Actively pursue intergovernmental agreements to develop</p>	DPR, DPW, WMATA	Long-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
joint facilities for District and federal agencies (such as DPR and National Park Service^{PS}); District and transit agencies (DPW and WMATA); and multiple public utilities (Pepeo and WASA), and multiple District agencies performing different public works functions. 314.19			
Action LU-3.1.D: Inventory of Housing In Industrial Areas Compile an inventory of existing housing units within industrially zoned areas to identify pockets of residential development that should be rezoned (to mixed use or residential) in order to protect the housing stock. 314.20	OP, DHCD	On-going	N
<p><u>Action LU-3.1.D: Department of Public Works Colocation and Campus</u> <u>Actively pursue funding resources or allocation for the implementation of the West Virginia Avenue Department of Public Works Campus Master Plan study that was conducted by District agencies in 2015.</u></p> <p><u>Action LU-3.1.E: Ward 5 Works Industrial Land Transformation Study</u> <u>Implement the recommendations provided in the Ward 5 Works Industrial Land Transformation Study released in 2014.</u></p>	<p>DPW</p> <p>OP, DPW, DDOT, DOEE, DMPED, OCA</p>	<p>On-going</p> <p>On-going</p>	<p>Y</p> <p>Y</p>
TAKING A HARD LOOK AT DC'S INDUSTRIAL LANDS			
<p>Action LU-3.2.A: Zoning Actions for Institutional Uses Complete a study of residential zoning requirements for institutional uses other than colleges and universities. Determine if additional review by the Board of Zoning Adjustment or Zoning Commission should be required in the event of a change in use. Also determine if the use should be removed as an allowable or special exception use, or made subject to additional requirements. <u>(Completed – See Implementation Table)</u></p>	OP	Completed	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action LU-3.2.B: Special Exception Requirements for Institutional Housing Amend the zoning regulations to require a special exception for dormitories, rooming houses, boarding houses, fraternities, sororities, and similar uses in the R-4 zoning district. 315.10. (Completed – See Implementation Table)	OP	Completed	N
WASHINGTON’S FOREIGN MISSIONS			
Action LU-3.3.A: Modifications to the Diplomatic Overlay Zone Work with the National Capital Planning Commission and Department of State to develop a new methodology to determine appropriate additional chancery development areas; and revise the mapped diplomatic areas, reflecting additional areas where foreign missions may relocate. The methodology and zoning map revisions should avoid concentration of chanceries in low density neighborhoods, to the extent consistent with the Foreign Missions Act. <u>Completed – See Implementation Table.</u>	OP	Completed	N
Action LU-3.3.B: Foreign Mission Mapping Improvements <u>On an ongoing basis, accurately inventory</u> Improve the mapping of foreign mission locations, <u>distinguishing in</u> the city, ensuring that they are accurately inventoried and that chanceries, ambassador’s residences, and institutional land uses, are appropriately distinguished. 316.11	OP	On-going	N
Action LU-3.3.C: New Foreign Missions Center Support the development of a new foreign missions center on federal land in the District of Columbia. 316.12	OCA, DMPED	Obsolete	N
WASHINGTON’S FOREIGN MISSIONS			
Action LU-3.4.A: Clarification of Community Housing Definitions	DHCD	Obsolete	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Clarify the definitions of the various types of community housing in the District, and ensure the consistent use of these definitions in all planning, building, and zoning codes and licensing regulations. 317.16			
Action LU-3.4.B: Information on Group Home Location Provide easily accessible information on location and occupancy for all licensed group home facilities in the District. Such information should be accessible via the Internet and also should be available in mapped format, with appropriate protections for the privacy rights of the disabled. 317.17	DHCD	Obsolete	N
Action LU-3.4.C: Analysis of Group Home Siting Standards Conduct an analysis of the spatial standards currently used to regulate group homes and homeless shelters in the District, and determine if adjustments to these standards are needed to create additional siting opportunities. In addition, consider allowing group homes and homeless shelters in Zone Districts CM-1 and CM-2 <u>PDR</u>. 317.18	DHCD	Obsolete	N
Action LU-3.4.D: Community Housing Ombudsman Establish an ombudsman position within the District of Columbia to serve as a resource for residents, neighborhood organizations and other stakeholders, government, and group home operators. The ombudsman would encourage educational efforts, enforcement of Fair Housing Act policy, and dispute resolution related to the siting and operations of group homes within the District. 317.19	DHCD	Obsolete	N
TRANSPORTATION ELEMENT			
Action T-1.1.A: Transportation Measures of Effectiveness Develop new measures of effectiveness such as a multi-modal level of service standard <u>Implement moveDC performance measures and the District Mobility Project</u> to quantify transportation service and assess land	DDOT	Short-Term	

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
use impacts on the transportation system. <u>Priority performance measures include mode share, access to transportation options, person-carrying capacity or throughput, travel time reliability, and accessibility and equity for potentially vulnerable populations.</u>			
Action T-1.1.B: Transportation Improvements Require transportation demand management measures and transportation support facilities, such as crosswalks, bus shelters, transit resource and information kiosks, <u>Capital Bikeshare stations</u> , and bicycle facilities <u>with</u> in large development projects and major trip generators, including projects that go through the Planned Unit Development (PUD) Process. <u>Consider improvements to transit stations, such as additional stairs, escalators, and in some cases new entrances with large developments.</u>	DDOT, OP	Short-Term	N
<u>Action T-1.1.C: Create Regional Network of Transportation Support Facilities</u> <u>Work with WMATA and regional jurisdictions and partners to strategically locate new transportation infrastructure support facilities for the greater Washington Metropolitan Area where they best serve the transportation network and complement nearby land uses.</u>	<u>DDOT, OP, WMATA, MWCOG</u>	<u>On-going</u>	<u>Y</u>
<u>Action T-1.1.D Land Use - Transportation Coordination</u> <u>Establish regular meetings with neighboring jurisdictions to discuss planned transportation projects and transportation needs. Encourage all jurisdictions to engage in agenda development, ensuring that projects that occur near borders are considered by all those impacted.</u>	<u>DDOT</u>	<u>On-going</u>	<u>N</u>
T-1.2 Transforming Corridors			
Action T-1.2.A: Cross-Town Boulevards <u>Corridors</u> Evaluate the cross-town boulevards that link the east and west sides of the city including Florida Avenue, Michigan Avenue, and Military Road/Missouri Avenue, to determine improvements that will facilitate cross-town	DDOT	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
movement. <u>Implement the recommendations of the Crosstown Multimodal Transportation Study and the Florida Avenue Multimodal Transportation Study to improve mobility across town for all users of those corridors.</u>			
T-1.3 Regional Smart Growth Solutions			
<p>Action T-1.3.A: Regional Jobs/Housing Balance</p> <p>Continue the efforts to ensure that the concepts of infill, mixed-use and transit-oriented development are promoted at the regional level; to design transportation systems that connect District residents to local jobs; and to provide opportunities for non-resident workers to also live in DC.</p>	OP, CC, EOM, MWCOG	On-going	N
<p>Action T-1.3.B: Regional Transportation Infrastructure Study</p> <p>Actively participate in efforts by the Metropolitan Washington Council of Governments and other regional organizations that address long-term transportation infrastructure needs in Greater Washington. Advocate for—and take a leadership role in— <u>Participate in</u> the preparation of a 50 <u>the 30-year Regional Long-Range Transportation Plan Infrastructure Study</u> that takes a broad-based look at these needs, taking into account expected growth patterns and emerging technologies.</p>	OP, DDOT, DMPED, MWCOG	On-going	N
T-1.4 Placemaking in Public Space			
<p><u>Action T-1.4.A: Develop a Placemaking in Public Space program</u></p> <p><u>Develop a Placemaking in Public Space program within DDOT. DDOT should encourage and actively promote opportunities for enhancement in ineffective and under-used spaces citywide. Any enhancements within the public realm should prioritize safety and functionality of the space and carefully consider the impacts of the change to the space prior to any modifications being made.</u></p>	OP, DDOT	Mid-Term	N
T-2.1 Transit Accessibility			
<p>Action T-2.1.A: New Streetcar or Bus Rapid Transit Lines <u>High-Capacity Transit Corridors</u></p> <p>Develop transportation and land use plans to construct a network of new premium transit infrastructure, including bus rapid transit (BRT) and streetcar lines <u>priority bus corridors</u> to provide travel options, better connect the</p>	DDOT, WMATA	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
city, and improve surface-level public transportation, and stimulate economic development. As needed, replace existing travel and parking lanes along selected major corridors with new transit services, such as the streetcar, BRT, and DC Circulator <u>limited stop bus service, dedicated bus lanes, and transit signal priority</u> , to improve mobility within the city.			
Action T-2.1.B: Eight-Car Trains Increase Metrorail train lengths from six cars to eight cars for rush hour commuting and other peak periods <u>when justified by demand to meet service guidelines and passenger levels.</u>	WMATA	On-going	N
Action T-2.1.C: Circulator Buses In addition to the circulator bus routes planned for Downtown, consider implementing circulator routes in other areas of the city to connect residents and visitors to commercial centers and tourist attractions and to augment existing transit routes. <u>current DC Circulator bus routes, consider implementing Circulator routes in other areas of the city that will support all-day, high-frequency transit service. Modified, expanded, or new routes should be designed in collaboration with WMATA to strengthen the District's bus network and provide appropriate levels of service to meet the demands of each corridor. The Circulator will continue to connect residents, workers and visitors to commercial centers and tourist attractions</u>	DDOT, WMATA	On-going	N , <u>Y</u>
Action T-2.1.D: Bus Stop Improvements Improve key bus stop locations through such actions as: <ul style="list-style-type: none"> • Extending bus stop curbs to facilitate reentry into the traffic stream; • Moving bus stops to the far side of signalized or signed intersections where feasible; • Adding bus stop amenities such as user-friendly, real-time transit schedule information, <u>benches, shade and shelters</u>; • Improving access to bus stops via well-lit, accessible sidewalks and street crossings; and 	DDOT, WMATA	Short-Term <u>On-going</u>	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<ul style="list-style-type: none"> Utilizing GPS and other technologies to inform bus riders who are waiting for buses when the next bus will arrive. 407.26 			
Action T-2.1.E: Financing Continue the campaign to establish a regional dedicated funding source to finance the expansion and rehabilitation of the Metrorail and Metrobus systems. Complete	CC, EOM, DDOT, WMATA	On-going	N
Action T-2.1.F: College Student Metro Passes <u>Continue to explore potential partnerships between WMATA and local colleges and universities, similar to the University Pass partnership with American University,</u> to provide Metro passes to college students. As part of this program, improve connections between campuses and Metrorail stations during both on- and off-peak hours. 407	DDOT, WMATA	Short-Term	N
Action T-2.1.G: Policy T-2.1.7: Water Taxis Explore public- and regional partnership opportunities to provide water taxis and support facilities on the Potomac and Anacostia Rivers to serve close in areas around the District as well as longer-distance routes from points south such as Indian Head on the east side of the Potomac and Woodbridge on to the south. west. In addition to improving mobility and access, water taxis and ferries provide a safe alternative for commuters and an alternate mode of transit in the event Metro service or bridge traffic is disrupted.	DDOT, AWC	Long-Term	Y
Action T-2.1.H Transit Amenities Seek opportunities to dedicate space in the right-of-way for surface transit amenities, such as bus stops, signage, and shelters, passenger information, and off-board fare collection. Follow best practices in bus-stop siting (most often on the far side of an intersection) yet evaluate each case on an individual basis. Consider opportunities for enhanced stops and amenities with large-scale developments and redevelopments.	DDOT, WMATA	On-going	N
Action T-2.1.I Performance Measures Develop, apply, and report on transit performance	DDOT, WMATA	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
measures to identify strengths, deficiencies, and potential improvements and to support the development of new and innovative facilities and programs.			
T-2.2 Making Multi-Modal Connections			
<p>Action T-2.2.A: Intermodal Centers</p> <p>Plan, fund, and implement the development of intermodal activity centers both at the periphery of the city and closer to Downtown. These intermodal centers should provide a so-called “park-once service” service where travelers, including tour buses, can park their vehicles in one location and then travel efficiently and safely around the District by other modes of travel. The activity intermodal centers surrounding the District’s Downtown should be located at Union Station, the Kennedy Center, and Banneker Overlook, and other locations that support parking for motor vehicles, including tour buses. <u>Support the role of Washington Union Station as an intermodal hub with regional importance. Identify other locations with the potential to serve as intermodal hubs within the District</u></p>	DDOT, <u>DPMED, EOM, OP, WMATA</u>	Mid-Term, <u>On-going</u>	Y <u>N</u>
<p>Action T-2.2.B: Pedestrian Connections</p> <p>Work in concert with WMATA to undertake pedestrian capacity and connection improvements at selected transit stations and stops and at major transfer facilities to enhance pedestrian <u>safety, comfort,</u> flow, efficiency, and operations.</p>	DDOT, WMATA	On-going	Y
<p>Action T-2.2.C: Bicycle and Car-Pool Parking</p> <p>Increase investment in bicycle parking and provide more visible parking for car-sharing operations at Metrorail stations, key transit stops, and future streetcar stations.</p>	WMATA, DDOT	On-going	Y
<p>Action T-2.2.D: Commuter Rail and Bus Connections</p> <p>Increase capacity and connectivity at Union Station and at the L’Enfant Plaza VRE station to accommodate additional commuter rail passenger traffic and direct through train connections between Maryland and Virginia. <u>Support the projects and initiatives identified in the State Rail Plan developed by DDOT, which calls for increased</u></p>	DDOT, WMATA, VDRPT, MTA	Long-Term <u>Mid-Term</u>	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>investment in the District rail network. This will include investments at both Union Station and L'Enfant Station, the two passenger rail stations in the District, to increase capacity for passengers and trains and improve circulation. This investment will accommodate growth for intercity rail and commuter rail traffic and could accommodate future through-running rail service by MARC or VRE. Exploration of an additional infill rail station could further leverage the rail system present in the District.</u> In addition, support continued investment in commuter bus service and in Metrorail feeder bus service throughout the region.			
Action T-2.2.E: Bus Transit Connections Promote cross-town transit services and new transit routes that connect neighborhoods to one another and to transit stations and stops.	DDOT, WMATA	On-going	Y
Action T-2.2.F: Commuter Bus Management Initiative Implement the recommendations of the DDOT Tour Bus Management Initiative, prepared to ameliorate long-standing problems associated with tour bus parking, roaming, and idling around the city's major visitor attractions. Obsolete	DDOT	Mid-Term	N
T-2.3 Bicycle Access, Facilities, and Safety			
Action T-2.3.A: Bicycle Facilities Wherever feasible, require large new commercial and residential buildings to be designed with features such as secure bicycle parking and lockers, bike racks, shower facilities, and other amenities that accommodate bicycle users. <u>Residential buildings with eight or more units should comply with regulations that require secure bicycle parking spaces.</u>	DDOT, DPR, NCPC, DCRA	On-going	N
Action T-2.3.B: Bicycle Master Plan moveDC Bicycle Element Implement the recommendations of the Bicycle Master Plan Bicycle Element of moveDC to: A. <u>Build more and better bicycle facilities;</u> B. <u>Enact more bicycle-friendly policies; and</u> C. <u>Provide more bicycle-related education,</u>	DDOT, DPR	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>promotion, and enforcement.</u></p> <p>D. Improve and expand the bike route system and provide functional and distinctive signs for the system;</p> <p>E. Provide additional bike facilities on roadways;</p> <p>F. Complete ongoing trail development and improvement projects to close gaps in the system;</p> <p>G. Improve bridge access for bicyclists;</p> <p>H. Provide bicycle parking in public space and encourage bicycle parking in private space;</p> <p>I. Update the District laws, regulations and policy documents to address bicycle accommodation;</p> <p>J. Review District projects to accommodate bicycles;</p> <p>K. Educate motorists and bicyclists about safe operating behavior;</p> <p>L. Enforce traffic laws related to bicycling;</p> <p>M. Establish a Youth Bicycle and Pedestrian Safety Education Program;</p> <p>N. Distribute the District Bicycle Map to a wide audience; and</p> <p>Set standards for safe bicycle operation, especially where bikes and pedestrians share the same space</p>			
<p>Action T-2.3.C: Performance Measures</p> <p>Develop, apply, and report on walking and bicycle transportation performance measures to identify strengths, deficiencies, and potential improvements and to support the development of new and innovative facilities and programs.</p>	DDOT	Mid-Term	N
<p>Action T-2.3.D: Bicycle Sharing <u>Capital Bikeshare Community Partners</u></p> <p>Support the expansion of bicycle sharing kiosks throughout the District to develop a complete bicycle-sharing network and encourage bicycling <u>Continue investment in Community Partners Program to reach unemployed, underemployed, and homeless populations with subsidized Capital Bikeshare memberships to address transportation needs.</u></p>	DDOT, MWCOG, OP	On-going	Y
<p><u>Action T-2.3.E: Dockless Sharing Programs</u></p> <p><u>Monitor dockless programs closely to ensure that public</u></p>	<u>DDOT</u>	<u>On-going</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>benefits outweigh any negative impacts to the public right-of-way, equity of service, or the ability of the Capital Bikeshare system to provide cost-effective and equitable service. Work with providers to ensure equitable access to the increased mobility options these dockless programs provide.</u>			
T-2.4 Pedestrian Access, Facilities, and Safety			
<p>Action T-2.4.A: Pedestrian Signal Timings</p> <p>Review timing on pedestrian signals to ensure that adequate time is provided for crossing, in particular for locations with a large elderly older adult population.</p>	DDOT	On-going	N
<p>Action T-2.4.B: Sidewalks</p> <p>Install sidewalks on streets throughout the District to improve pedestrian safety, access, and connectivity. Continue to monitor the sidewalk network for needed improvements. Consult with Advisory <u>Neighborhood Commissions (ANCs)</u> and community organizations as plans for sidewalk construction are developed. <u>Coordinate with National Park Service (NPS) to complete local sidewalk networks that overlap with NPS land.</u> All sidewalks shall be constructed in conformance with the American with Disabilities Act Accessibility Guidelines.</p>	DDOT, ANC, <u>NPS</u>	On-going	N
<p>Action T-2.4.C: Innovative Technologies for Pedestrian Movement</p> <p>Explore the use of innovative technology to improve pedestrian movement <u>and safety for all users</u>, such as personal transportation systems and enhanced sidewalk materials.</p>	DDOT	On-going	N
<p>Action T-2.4.D: Pedestrian Access on Bridges <u>and Underpasses</u></p> <p>Ensure that the redesign and/or reconstruction of bridges, particularly those crossing the Anacostia River, includes improved provisions for pedestrians, including wider sidewalks, adequate separation between vehicle traffic and sidewalks, guard rails, pedestrian-scaled lighting, and easy grade transitions. <u>Maintain sidewalk segments under and over rail tracks and provide adequate lighting in</u></p>	DDOT	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>these locations.</u>			
Action T-2.4.E: Pedestrian Master Plan Implement the recommendations of the Pedestrian Master Plan, <u>the Vision Zero DC Action Plan, and moveDC Pedestrian Element</u> to improve accessibility, connectivity, and safety for pedestrians throughout the District.	DDOT	On-going	Y
<u>Action T-2.4.F: Pedestrian and Bike Events</u> <u>Support events in public spaces and streets that encourage bicycling and walking.</u>	<u>DDOT, OP</u>	<u>On-going</u>	<u>N</u>
T-2.5 Roadway System and Auto Movement			
Action T-2.5.A: Maintenance Funds Provide sufficient funding sources to maintain, and repair the District's system of streets and alleys, including its street lights and traffic control systems, bridges, street trees, and other streetscape improvements.	DPW, DDOT, CC, OCFO	On-going	N
Action T-2.5.B: Signal Timing Adjustments Regularly evaluate the need for adjustments to traffic signal timing to minimize unnecessary automobile idling.	DDOT	On-going	N
Action T-2.5.C: Update the Functional Classification System <u>Continue to update the Functional Classification Plan on a 2-year cycle. The functional classification system is a tool developed by the Federal Highway Administration (FHWA) and used by DDOT to help describe and generally assign the vehicular transportation purpose of a street within the street network.</u> Update the functional classification of the city's roadways to reflect a multi-modal approach that better integrates pedestrians, bicyclists, and transit vehicles. Ensure that the updated system complies with federal laws and that changes will not reduce available funding.	DDOT	Short Term <u>On-going</u>	N
<u>T-2.6 Addressing Special Needs Accessibility for All Residents</u>			
Action T-2.6.A: Public Improvements Invest in public improvements, such as curb inclines	DPW, DDOT	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
aimed at increasing pedestrian mobility, particularly for the elderly older adults and people with disabilities.			
<p>Action T-2.6.B: Shuttle Services</p> <p><u>Through public services, private ones, or public private partnerships,</u> S supplement basic public transit services with shuttle and minibuses to provide service for transit-dependent groups, including the elderly older adults, people with disabilities, school age children, and residents in areas that cannot viably be served by conventional buses.</p>	DDOT, WMATA	On-going	N
T-3.1 Transportation Demand Management			
<p>Action T-3.1.A: TDM Strategies</p> <p>Develop strategies and requirements that reduce rush hour traffic by promoting flextime, carpooling, and transit use encouraging the formation of Transportation Management Associations; and undertaking other measures that reduce vehicular trips, where consistent with maintaining workplace productivity, to reduce vehicular trips particularly during peak travel periods. Identify TDM measures and plans as appropriate vital conditions for large development approval. Transportation Management Plans should identify quantifiable reductions in motor vehicle trips and commit to measures to achieve those reductions. Encourage the federal and District governments to explore the creation of a staggered workday for particular departments and agencies where appropriate in an effort to reduce congestion and implement TDM initiatives through a pilot program that focuses on the District government and public schools. Assist employers in the District with implementation of TDM programs at their worksites to reduce drive-alone commute trips. Through outreach and education, inform developers and District residents of available transportation alternatives, and the benefits these opportunities provide.</p>	DDOT	On-going	N
<p>Action T-3.1.B: Roadway Pricing and Management</p> <p>The recommendations in moveDC should be investigated and implemented where feasible roadway pricing between now and the year 2030 in three phases:</p>	DDOT, EOM, OCA, CC	Long-Term Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Phase 1: Continually monitor direct and external roadway costs to gain a more accurate estimate of the true cost of driving for motorists;</p> <p>Phase 2: Develop a system to identify those who drive entirely through the District without stopping (i.e., those who are not living in, working in, or visiting the city), as well as a mechanism to charge these motorists for the external costs that they are imposing on the District's transportation system; and</p> <p>Phase 3: Continually monitor state-of-the-art roadway pricing techniques and technologies, and work cooperatively with neighboring jurisdictions to implement roadway pricing programs that better transfer the full costs of driving to motorists. This could include higher costs for heavier and higher emission vehicles.</p>			
<p>Action T-3.1.C: Private Shuttle Services</p> <p>Develop a database of private shuttle services and coordinate with shuttle operators to help reduce the number of single-occupant trips. <u>Encourage shuttle operators to provide real-time transit data and create a layer in goDCgo's interactive map to show all shuttles. Coordinate with companies that provide shuttle services to reduce the number of single-occupant trips and motivate companies to implement a shuttle service.</u></p>	DDOT	Mid-Term	N
<p>Action T-3.1.D: Transit Ridership Programs</p> <p><u>Support employers in implementing the DC Commuter Benefits Law.</u> Continue to support employer-sponsored transit ridership programs such as the federal Metrocheck <u>transit benefits</u> program where, pursuant to federal legislation, public and private employers may subsidize employee travel by mass transit each month. <u>Continue to support employer-sponsored bicycle commuter benefit programs for public and private employers.</u></p>	DDOT	On-going	N
<u>Action T-4.1.E: Implement the TDM Strategic Plan</u>	<u>DDOT</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Provide, support, and promote programs and strategies aimed at reducing the number of car trips and miles driven (for work and non-work purposes) to increase the efficiency of the transportation system. Smart city technologies promise to enhance and transform transportation demand management, as more data becomes available. TDM practitioners such as goDCgo should determine platforms for delivering practical travel and routing information to improve mobility.</u>			
<u>Action T-4.1F: Analytic Tools to Measure Performance</u> <u>Plan and implement the development of advanced analytics tools to measure the performance of the transportation network in support of the District Mobility Project.</u>	<u>DDOT</u>	<u>Short-Term</u>	<u>N</u>
T-3.2 Curbside Management and Parking			
Action T-3.2.A: Short-Term Parking Continue to work with existing private parking facilities to encourage and provide incentives to convert a portion of the spaces now designated for all- day commuter parking to shorter-term parking. The purpose of this action is to meet the demand for retail, entertainment, and mid-day parking.	DDOT, DBID s	On-Going	N
Action T-3.2.B: Car-Share Parking Continue to provide strategically placed and well-defined curbside parking for car-share vehicles, particularly near Metrorail stations, major transit nodes, and major employment destinations, and in medium and high density neighborhoods.	DDOT, WMATA	On-going	N
Action T-3.2.C: Curbside Management Techniques Revise curbside management and on-street parking policies to: <ul style="list-style-type: none"> A. adjust parking pricing to reflect the demand for and value of curb space; B. adjust the boundaries for residential parking zones; C. establish parking policies that respond to the different parking needs of different types of areas; D. expand the times and days for meter parking 	DDOT	Short-Term <u>On-going</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>enforcement in commercial areas;</p> <p>E. promote management of parking facilities that serve multiple uses (e.g., commuters, shoppers, recreation, entertainment, churches, special events, etc.);</p> <p>F. improve the flexibility and management of parking through mid- block meters, provided that such meters are reasonably spaced and located to accommodate disabled and special needs populations;</p> <p>G. preserve, manage, and increase alley space or similar off-street loading space; and</p> <p>H. increase enforcement of parking limits, double-parking, <u>bike lane obstruction</u>, and other curbside violations, including graduated fines for repeat offenses and towing for violations on key designated arterials; <u>and explore increasing curbside access for electric vehicle supply equipment.</u></p>			
<p>Action T-3.2.D: Unbundle Parking Cost</p> <p>Find ways to “unbundle” the cost of parking. from For <u>For</u> residential units, <u>this means</u> allowing those purchasing or renting property to opt out of buying or renting parking spaces. “Unbundling” should be required for District-owned or subsidized development, <u>and encouraged for other developments. Employers should provide a “parking cash-out” option, allowing employees who are offered subsidized parking the choice of taking the cash equivalent if they use other travel modes.</u> and the amount of parking in such development should not exceed that required by Zoning. Further measures to reduce housing costs associated with off-street parking requirements, including waived or reduced parking requirements in the vicinity of Metrorail stations and along major transit corridors, should be pursued during the revision of the Zoning Regulations. These efforts should be coupled with programs to better manage residential street parking in neighborhoods of high parking demand, including adjustments to the costs of residential parking permits.</p>	OP, DDOT	Short-Term	N
<u>Action T-3.2.E Manage Off-Street Parking Supply</u>	<u>OP, DDOT</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Continue to waive or reduce parking requirements in the vicinity of Metrorail stations and along major transit corridors, as implemented during the recent revision of the Zoning Regulations. Explore further reductions in requirements as the demand for parking is reduced by changes in market preferences, technological innovation, and the provision of alternatives to car ownership. Update the Mayor's Parking Task Force Report with more recent parking data, and monitor parking supply on an ongoing basis.</u>			
Action T-3.2.F Encourage Shared Use Parking <u>Collaborate with private, off-street parking facilities to encourage shared use parking arrangements with nearby adjacent uses to maximize the utilization of off-street parking facilities.</u>	<u>DDOT, BIDs</u>	<u>On-going</u>	<u>N</u>
T-3.3 Goods Movement			
Action T-3.3.A: New Office for Trucking and Goods Movement Create a single, exclusive office within the Department of Transportation to coordinate motor vehicle transactions, as well as coordination with trucking companies and other stakeholders. This office should also work with other District agencies, to enhance curbside management policies and ensure that delivery regulations serve the needs of customers and the general public. <u>Complete</u>	DDOT	Mid-Term	N
Action T-3.3.B: Tiered Truck Route System Develop a tiered truck route system to serve the delivery and movement of goods while protecting residential areas and other sensitive land uses. <u>Complete</u>	DDOT, NCPC	Mid-Term	N
Action T-3.3.C: Enhance the Loading Zone Program <u>Enhance the loading zone program with policies and programs including: automated and more targeted enforcement; complete user data collection; data evaluation to inform enforcement and future program decisions; dynamic loading zone pricing; and provide freight zones on streets in office districts and expanded curbside space available for loading.</u>	<u>DDOT</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action T.3.D: Freight Trip Generation Study</u> <u>Complete the freight trip generation study and develop an off-peak delivery program.</u>	<u>DDOT</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action T.3.E: Implement Last Mile Delivery/Pick up</u> <u>Develop a strategy to allow for the implementation of last mile delivery/pick-up using bikes and other small mobility devices.</u>	<u>DDOT</u>	<u>Short-Term</u>	<u>N</u>
<u>Action T.3.F: Improve Truck Safety</u> <u>Implement a truck safety campaign aimed at pedestrian and cyclists, that focuses on the need to share the road, and identifies potential truck conflict locations with bike lanes, transit stops and streetcars.</u>	<u>DDOT</u>	<u>Short-Term</u>	<u>N</u>
<u>Action T.3.G: Address Personal Goods Delivery Devices</u> <u>Develop policies to address small goods delivery by autonomous devices on sidewalks. This will help ensure the continued safety of pedestrians on sidewalks as these services are deployed.</u>	<u>DDOT</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action T.3.H: Freight Advisory Committee</u> <u>Establish a freight advisory committee to provide advice on policies related to the movement of goods in the District. This group could help communicate truck information to elected officials and the public.</u>	<u>DDOT</u>	<u>Mid-Term</u>	<u>N</u>
T-3.4 Traveler Information			
Action T-3.4.A: Transit Directional Signs Establish a joint city/WMATA/private sector Task Force to improve and augment pedestrian directional signs and system maps for transit riders, especially at transit station exits, and at various locations throughout the District	WMATA, DDOT	Mid-Term	N
Action T-3.4.B: Regional Efforts Through a regionally coordinated effort, continue to explore and implement travel information options such as the provision of printed and electronic maps and Internet-based information to tour bus operators, travel agents, and trucking companies.	DDOT, WMATA, MWCOG	On-going	N
T-3.5 Tour Bus <u>Motorcoach</u> Operations			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action T-3.5.1A: Tour Bus Management Initiative</p> <p>Implement the recommendations of the DDOT Tour Bus Management Initiative, prepared to ameliorate long-standing problems associated with tour bus parking, roaming, and idling around the city's major visitor attractions.</p>	DDOT, NCPC	Short-Term	Y
<p><u>Action T-3.5B: Manage Layover and Staging Zones</u></p> <p><u>Maximize Efficiency of Existing layover and staging zones. Coordinate with WMATA and District agencies to identify areas of shared use for on-street and off-street layover and staging zones.</u></p>	<u>DDOT, WMATA</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action T-3.5C: Shuttle and Sightseeing Bus Staging</u></p> <p><u>Develop carefully-planned staging zones for shuttle and sightseeing buses to prevent double parking or circling the block adding to congestion. Enforce and apply fines and penalties when sightseeing and shuttle bus permit regulations are violated.</u></p>	<u>DDOT, WMATA, NPS</u>	<u>Mid-Term</u>	<u>N</u>
<p><u>Action T-3.5D: Motorcoach Off-Street Parking Initiative</u></p> <p><u>Coordinate with District and Federal agencies and stakeholders to create a plan to build an off-street bus parking facility for short-term, long-term and staging needs of all motorcoach buses.</u></p>	<u>DDOT, NPS, NCPC</u>	<u>Mid-Term</u>	<u>N</u>
<p><u>Action T-3.5E: Consolidate Intercity Buses at Union Station:</u></p> <p><u>Coordinate with the Federal Transit Administration (FTA), Federal Railway Administration (FRA), Amtrak and the Union Station Redevelopment Corporation to ensure that plans for redevelopment of Union Station include Intercity Buses in the transportation hub expansion plan.</u></p>	<u>DDOT, DMPED, OP,</u>	<u>Mid-Term</u>	<u>N</u>
T-4.1 Emergency Preparedness, Transportation, and Security			
<p>Action T-4.1.A: Pennsylvania Avenue Closure</p> <p>Advocate for the re-opening of Pennsylvania Avenue and</p>	DDOT, EOM, CC, <u>NCPC, NPS</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
E Street in the vicinity of the White House as conditions allow, and pursue federal funding to mitigate the effects of the closure of these streets on District circulation. <u>Work with Federal agency partners to implement the Presidents Park South project along E Street near the White House as a means of providing an excellent public space as well as a key east-west bicycle and pedestrian connection. Use the security requirements for closing the street to vehicles to create a space for bicycles and pedestrians.</u>			
Action T-4.1.B: Coordination with the Federal Government Continue to work with the Federal government to assess the impacts of security measures on the quality of life of District residents and businesses.	DDOT, OP, EOM, NCPC	On-going	N
Action T-4.1.C: Emergency Evacuation Plan Continue to refine an emergency evacuation plan that describes not only evacuation procedures and routes, but that also defines the modes of transportation in case certain modes, such as the Metrorail system, become unavailable. Increase public education and awareness of local emergency management plans, and make information on evacuation routes and procedures more accessible and understandable to residents, employees, and visitors.	DDOT, FEMS, DC CEMA <u>DCHSEMA</u> <u>O</u>	On-going	N
<u>T-4.2 Safety for All Travelers</u>			
<u>Action T-4.2.A: Vision Zero Action Plan</u> <u>Implement the strategies recommended in the District's Vision Zero Action Plan.</u>	<u>DDOT, DPW, OP, DFHV</u>	<u>On-going</u>	<u>Y</u>
<u>T-4.4 Climate Resiliency</u>			
<u>Action T-4.4.A: Climate Adaptation Guidelines for Transportation Projects</u> <u>Develop and implement climate adaptation guidelines for use while designing transportation projects. The guidelines may include evaluating the effectiveness of storm water management, urban heat island mitigation and other technical components to better protect transportation infrastructure from the impacts</u>	<u>DDOT, DOEE</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>of climate change.</u>			
<u>Action T-4.4.B: Research Resilient Transportation Design Best Practices</u> <u>Research and leverage existing best practices from other metropolitan transportation departments, as DDOT continues to make future adjustments to its design parameters that incorporate hazard mitigation and climate change adaptation. Consider updating design standards to account for projected extreme temperatures and precipitation.</u>	<u>DDOT</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action T-4.4 C: Climate Ready Evacuation Routes</u> <u>Identify alternate evacuation routes for roads and bridges identified as vulnerable to flooding and/or sea level rise.</u>	<u>DDOT</u>	<u>Mid-Term</u>	<u>N</u>
<u>T-5.1 Autonomous Vehicles</u>			
<u>Action T-5.1A: Autonomous Vehicle Working Group</u> <u>The Autonomous Vehicle Working Group, an interagency working group comprised of agencies focused on transportation, disability rights, environmental issues, and public safety, should continue to meet and monitor autonomous vehicles and their impact in the District. The group should work to develop policy and regulatory guidance to ensure autonomous vehicles enhance the District by improving safety, efficiency equity, and sustainability while minimizing negative impacts on residents, workers, and visitors.</u>	<u>DDOT, DMPED, OP, DFHV</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action T-5.1B: Continued Research</u> <u>Examine and monitor the latest research on autonomous vehicles to inform policy development. Review publications from universities, think tanks, foundations, and other jurisdictions to better understand the potential implications in the District. Research should be comprehensive and focus on direct impacts to the transportation network and the indirect impacts on land use as well as economic and job market disruption, public revenue, environmental sustainability, and social equity.</u>	<u>DDOT, OP, DMPED</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action T-5.1.C: Data Sharing</u> <u>Encourage autonomous vehicle manufacturers and operators to share data in order to support responsive research efforts and inform public policy making. Data sharing will need to have a level of accuracy and detail for specific research needs while respecting the privacy of individuals.</u>	<u>DDOT, OCTO, DFHV</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action T-5.1.D: Enhance Access to Transit</u> <u>Explore strategies to ensure autonomous vehicles complement rather than substitute for existing transit service, such as through dedicated curbside access, transit alternatives for seniors and people with disabilities, and shared mobility solutions to provide first mile/last mile connections.</u>	<u>DDOT, WMATA</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action T-5.1.E: Parking and Curbside Access</u> <u>Monitor the shifts that autonomous vehicles will create in the use of parking facilities and curbside lanes. Explore regulatory and technological tools for dynamically adapting to these shifts in usage, to allow for and incentivize more efficient and productive uses of these urban spaces.</u>	<u>DDOT, DFHV</u>	<u>Mid-Term</u>	<u>N</u>
<u>T-5.2 Electric Vehicles</u>			
<u>Action T-5.2.A Expand Charging Infrastructure</u> <u>Install electric charging stations throughout the District to expand electric vehicle infrastructure, in keeping with demand and encouraging the conversion to electric vehicles.</u>	<u>DDOT, DPW</u>	<u>Mid-Term</u>	<u>Y</u>
HOUSING ELEMENT			
H-1.1 Expanding Housing Supply			
Action H-1.1.A: Rezoning of Marginal Commercial Land Perform an evaluation of <u>Continue to evaluate</u> commercially zoned land in the District, focusing on the <u>“Great Streets” high-capacity surface transit</u> corridors, other arterial streets, and scattered small commercially-zoned pockets of land which no longer contain active commercial land uses. The evaluation should consider the	OP, DMPED , ZC	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
feasibility of rezoning some of these areas from commercial to <u>mixed-use or</u> residential districts, in order to ensure their future development with housing.			
<p>Action H-1.1.B: Annual Housing Reports and Monitoring Efforts</p> <p>Consider development of <u>Develop</u> an Annual “State of DC Housing Report” which improves the quality of information on which to make housing policy decisions and/or a Housing Oversight Board comprised of residents, for profit, and non-profit developers that reports each year on the effectiveness and outcomes of the District’s housing programs. <u>Include information on trends and needs, such as the availability and affordability of units by income, tenure, building type, bedrooms, and production patterns and capacity by planning area and other characteristics. The report should also include a framework for evaluating progress toward measurable goals.</u></p>	DMPED, DHCD, <u>OP</u>	On-going	N
<p><u>Action H.1.1.D: Regional Planning for Expanding the Supply of Housing</u></p> <p><u>Pursue intergovernmental agreements and initiatives with the jurisdictions of the metropolitan region that expand the housing supply and broaden affordability throughout the region, and that do not leave the responsibility solely to any one jurisdiction.</u></p>			
<p><u>Action H.1.1.E: Research New Ways to Expand Housing</u></p> <p><u>Continue research to expand market rate and affordable housing opportunities in Washington, DC such as expanding existing zoning tools and requirements. Consider a broad range of options including amending the Height Act of 1910 and other constraints affecting housing in Washington, DC.</u></p>	<u>OP, DMPED, DHCD</u>	<u>ongoing</u>	N
H-1.2 Ensuring Housing Affordability			
<p>Action H-1.2.A: Inclusionary Zoning (COMPLETED)</p> <p>Adopt an Inclusionary Zoning requirement which would require the inclusion of affordable units for low income</p>	OP, OZ, ZC, CC, DHCD	Immediate	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
households in new residential developments of 10 units or greater, with accompanying provisions for density bonuses and long-term affordability. Apply this requirement as fairly and uniformly as possible, providing flexibility as necessary for sites where density bonuses cannot feasibly be provided.			
<p>Action H-1.2.B: Commercial Linkage Assessment</p> <p>Prepare an assessment of Review the District's existing commercial linkage requirements to determine improve the effectiveness of this program and assess its impacts, advantages, and disadvantages <u>such as how and when linkage fees are paid</u>. Based on findings, adjust the linkage requirements as needed.</p>	OP, DMPED	Short-Term	N
<p>Action H-1.2.C: New Revenue Sources</p> <p>Identify Continued to identify and tap new sources of revenue for <u>programs such as</u> the Housing Production Trust Fund (HPTF) to produce affordable housing and keep rental and owned housing affordable. These new sources could include increases in should add to the portion of the deed <u>and</u> recordation tax taxes dedicated to the HPTF, increases in the recordation tax, or <u>such as the feasibility of</u> earmarking of a portion of residential property tax revenue increases to the Fund.</p>	OCFO, CC, OCA, DHCD, DMPED	Short-Term	N
<p>Action H-1.2.D: Land Banking <u>(COMPLETED)</u></p> <p>Develop a strategic land acquisition program to purchase land in the District to achieve specific housing and neighborhood goals, particularly for the District's three major development entities: the National Capital Revitalization Corporation, the Anacostia Waterfront Corporation, and the DC Housing Authority.</p>	DMPED, HFA, OP, DHCD	Short-Term	Y
<p>Action H-1.2.E: LAHDO <u>Property Acquisition and Disposition Division (PADD)</u> Program</p> <p>Continue the District's Land Acquisition for Housing Development Opportunities (LAHDO) <u>PADD</u> program, which acquires property (using primarily District capital budget funds) and provides for long-term lease-back or low cost terms to private developers that produce low-and</p>	DHCD	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
moderate-income affordable homeownership and rental housing. 504.22			
Action H-1.2.F: Low Income Housing Tax Credits Expand for-profit builders' use of Low Income Housing Tax Credits as one tool to provide new or rehabilitated affordable housing in the city.	DHCD, HFA, DMPED	Short-Term	N
Action H-1.2.G: Land Trusts (COMPLETED) Support the formation of one or more community land trusts run by public, non-profit, or other community-based entities. The mission of the trust would be to acquire land while providing long-term leases to developers of rental and for-sale units. This approach helps ensure that the units remain affordable indefinitely.	DMPED, OP, DHCD	Short-Term	N
Action H-1.2.H: Hotel Conversions (OBSOLETE) Evaluate the feasibility of requiring an affordable housing set-aside in the event that transient hotels are converted to permanent housing units.	OP, DHCD, DMPED	Mid-Term	N
<u>Action H-1.2.I: Leveraging Inclusionary Zoning</u> <u>Examine and propose greater Inclusionary Zoning requirements when zoning actions permit greater density or change in use. Factors supporting a greater requirement may include high cost areas, proximity to transit stations or high capacity surface transit corridors, and when increases in density or use changes from Production Distribution and Repair to Residential or Mixed-Use. Consider requirements that potentially leverage financial subsidies such as Tax Exempt Bonds.</u>	<u>OP</u>	<u>Short-Term</u>	<u>N</u>
<u>NEW Action H-1.2.J: Establish Affordability Goals by Area Element</u> <u>Establish measurable housing production goals by planning area through an analysis of best practices, housing conditions, impediments, unit and building typology, and forecasts of need. Include a minimum percent share of 15 percent affordable housing by 2050</u>	<u>OP, DHCD, DMPED</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>along with recommendations for incentives and financing tools to create affordable housing opportunities in order to meet fair housing requirements, particularly in high housing cost areas.</u>			
<u>Action H-1.2.K: Continuum of Housing</u> <u>Conduct a periodic review of private development, and Federal and local housing programs in conjunction with a needs assessment to ensure that programs target the applicable gaps in the supply of housing by unit and building type, location and affordability.</u>	<u>DHCD</u>	<u>On-going</u>	<u>N</u>
<u>NEW Action H-1.2.L: Priority of Affordable Housing Goals</u> <u>Prioritize public investment in the new construction of, or conversion to, affordable housing in planning areas with high housing costs and few affordable housing options. Consider land use, zoning, and financial incentives where the supply of affordable units is below a minimum of 15 percent of all units within each area.</u>	<u>OP, DHCD, DMPED</u>	<u>Short-Term</u>	<u>N</u>
H-1.3 Diversity of Housing Type			
<u>Action H-1.3.A: Review Residential Zoning Regulations (COMPLETED)</u> During the revision of the city's zoning regulations, review the residential zoning regulations, particularly the R-4 (row house) zone. Make necessary changes to preserve row houses as single-family units to conserve the city's inventory of housing for larger households. As noted in the Land Use Element, this should include creating an R-4-A zone for one- and two-family row houses, and another zone for multi-family row house flats.	OP, OZ	Short-Term	N
<u>Action H-1.3.B: Create tools for the Production and Retention of Larger Family Sized Units in Multi-Family Housing</u> <u>Research land use tools and techniques, including development standards, to encourage the development of residential units that meet the needs of larger</u>	<u>OP, DHCD</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>families, with a focus on financing of affordable units in high cost areas.</u>			
Action H-1.3.C Technical Assistance for Condominiums and Cooperatives Develop technical assistance and innovative management models to assist in the long term maintenance and sustainability of cooperatives and condominiums.	<u>DHCD</u>	<u>Mid-Term</u>	<u>N</u>
H-1.4 Housing and Neighborhood Revitalization			
Action H-1.4.A: Renovation and Rehabilitation of Public Housing Continue federal and local programs to rehabilitate and rebuild the District's public housing units, including but not limited to the HOPE VI Choice Neighborhood program, capital and modernization programs, the Community Development Block Grant program, and the District-sponsored New Communities program.	DCHA, HFA, DHCD	On-going	Y
Action H-1.4.B: Home Again Initiative- <u>Property Acquisition and Disposition</u> Continue support for the Home Again Initiative , <u>the Property Acquisition and Disposition Division</u> , as a strategy for reducing neighborhood blight, restoring an important part of the city's historic fabric, and providing mixed income housing in neighborhoods with relatively high concentrations of vacant or abandoned residential properties.	DMPED , <u>DHCD</u>	Short-term	N
Action H-1.4.C: DCHA Improvements Continue the positive momentum toward improving the District's <u>existing</u> public housing <u>and Housing Choice Voucher and Local Rent Supplement Programs</u> programs , including the <u>use of sub-market rents to increase use of vouchers in high cost neighborhoods</u> , effective training of public housing residents in home maintenance skills. In addition, residents should be involved in management and maintenance and the effective renovation, inspection, and re-occupancy of vacant units.	DCHA	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action H-1.4.D: Tax Abatement</p> <p>Consider geographically targeted tax abatements <u>and other financial incentives</u> to encourage <u>market rate housing with</u> affordable housing <u>that exceed minimum Inclusionary Zoning standards</u> development in areas where housing must compete with office space for land, similar to the <u>former</u> Downtown Tax Abatement Program. <u>Abatements should consider the potential created by the conversion of existing office to residential.</u> The potential costs and benefits of tax abatements must be thoroughly analyzed as such programs are considered. 506.16</p>	DCHA, DMPED, OCFO	Short-Term	N
<p>Action H-1.4.E: Additional Public Housing</p> <p>Action H-1.4.E: Additional Public Housing</p> <p>Support efforts by the DC Housing Authority's <u>planning goals</u> to use its authority to create 1,000 additional units of <u>for its</u> public housing <u>units by studying the need for additional units and developing strategies to meet the needs of existing units.</u> Use subsidized subsidies by <u>funding</u> from the US Department of Housing and Urban Development under the public housing Annual Contributions Contract (ACC), <u>RAD, and other sources.</u> This action is contingent on the availability of funds for a local rent subsidy to cover the annual operating costs for the new units.</p>	DCHA, DMPED, DHCD	Short-Term	N
<p><u>Action H-1.4.F: Non-Housing Investment in Areas of Concentrated Poverty</u></p> <p><u>Make non-housing neighborhood economic and community development investments, along with the preservation of existing subsidized affordable housing in Racially/Ethnically Concentrated Areas of Poverty (R/ECAP as defined by HUD) to improve the neighborhoods and attract private sector investment to expand housing supply and diversify these areas</u></p>	<u>DHCD,</u> <u>DMPED</u>	<u>Mid-Term</u>	<u>Y</u>
<p><u>Action H-1.4.G: Co-Location of Housing with Public Facilities</u></p> <p><u>As part of Facility Master Plans and the Capital</u></p>	<u>DMPED,</u> <u>DGS, OP</u>	<u>Mid-Term</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Improvement Program conduct a review of and maximize any opportunities to co-locate affordable mixed-income multi-family housing when there is a proposal for a new or substantially upgraded local public facility, particularly in high cost areas.</u>			
H-1.5 Reducing Barriers to Production			
<p>Action H-1.5.A: Administrative Improvements (COMPLETED)</p> <p>Undertake the administrative changes outlined by the 2006 Comprehensive Housing Strategy to streamline the production and preservation of assisted and mixed income housing. [These changes include the designation of a “chief of housing” to coordinate, facilitate, enable and implement city housing policy, including the policies of independent city housing and public development agencies.</p>	OCA, DMPED	Short-Term	N
<p>Action H-1.5.B: Changes to the Zoning Regulations (COMPLETED)</p> <p>Explore changes which would facilitate development of accessory apartments (also called “granny flats” or in-law units), English basements, and single room occupancy housing units. Any changes to existing regulations should be structured to ensure minimal impacts on surrounding uses and neighborhoods.</p>	OZ, OP, DCRA, ZC	Short-Term	N
<p>Action H-1.5.C: Smart Housing Codes</p> <p>Update and modernize the DC Housing Code to reflect the current trend toward “smart” housing codes, which are structured to encourage building rehabilitation and reuse of housing units built before modern building codes were enacted.</p>	OP, DCRA	Short-Term	N
<p>Action H-1.5.D: Data Management</p> <p>Maintain electronic inventories on existing housing and potential development sites for the benefit of residents, developers, and policy makers. This information should be used to track housing development and should be used to promote better-informed choices regarding public investment and affordable housing development.</p>	OP, OCTO, DMPED, DHCD	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action H-1.5.E: Reducing Cost of Public Financing</u> <u>Coordinate and better leverage the resources of District's housing agencies to reduce the cost of financing through the use of technology to expedite the processing and distribution of affordable housing funds, track and monitor applications for such funds, and improve operating procedures for District financing of affordable housing and housing services.</u>	<u>DHCD, HFA</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-1.5.F: Support of Accessory Apartments</u> <u>Study whether recent zoning changes are sufficient to facilitate creation of ADUs, or whether barriers to the creation of ADUs still exist, and remove unnecessary obstacles to their creation. Investigate the benefits of financially supporting accessory Apartments units, and design a pilot program to increase the number of affordable housing units through accessory apartments units.</u>	<u>OP, DHCD</u>	<u>Short-Term</u>	<u>Y</u>
<u>Action H-1.5.G: Remove Regulatory Obstacles</u> <u>Continue to identify and review regulatory impediments to the production of market rate and affordable housing. Remove unnecessary and burdensome regulations, and propose more efficient and effective alternatives for achieving important policy and regulatory goals.</u>	<u>DCRA, OP, DMPED, DHCD</u>	<u>Short-Term</u>	<u>N</u>
H-2.1 Preservation of Affordable Housing			
Action H-2.1.A: Rehabilitation Grants Develop <u>Maintain</u> a rehabilitation grant program for owners of small apartment buildings, linking the grants to income limits for future tenants. Such programs have been successful in preserving housing affordability in Montgomery County and in many other jurisdictions around the country.	DMPED, DHCD, HFA	Short-Term	N
Action H-2.1.B: Local Rent Subsidy Implement <u>Expand the a local rent subsidy program Local Rent Subsidy Program for both tenant and new project based support</u> targeted toward newly-created	DMPED, OCFO, OCA, DCHA	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
public and private held extremely low-income housing units, newly created extremely low income housing units, and newly created units of housing for formerly homeless individuals and families.			
<p>Action H-2.1.C: Purchase of Expiring Section 8 Projects <u>Subsidized Housing and ‘Naturally Occurring’ Affordable Housing</u></p> <p>Consider legislation that would give the District the right to purchase assisted, multi-family properties (and to maintain operating subsidies) where contracts are being terminated by HUD or where owners are choosing to opt out of contracts. <u>Implement and use DOPA (District Opportunity to Purchase Act) to acquire, preserve and dedicate new affordable housing through a process of transferring ownership to pre-qualified developers that will maintain the properties with long term affordability requirements.</u></p>	DMEPD, HFA, CC, DCHA	On-going	Y
<p>Action H-2.1.D: Tax Abatement for Project-Based Section 8 Units <u>(COMPLETED)</u></p> <p>Implement the program enacted in 2002 that abates the increment in real property taxes for project-based Section 8 facilities. Consider extending the abatement to provide full property tax relief as an incentive to preserve these units as affordable.</p>	OCFO, OTR, DCHA	On-going	N
<p>Action H-2.1.E: Affordable Set-Asides in Condo Conversions</p> <p>Implement a requirement that 20 percent of the units in all condo conversions be earmarked for qualifying low and moderate income households. The requirement should ensure that at least some affordability is retained when rental units are converted to condominiums. In addition, require condominium maintenance fees to be set proportionally to the unit price so as not to make otherwise affordable units out-of-reach due to high fees.</p>	DCRA, CC, DMPED, OAG	Short-Term	N
Action H-2.1.F: Housing Registry	DHCD, DMPED, DCHA	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Develop Maintain a registry of affordable and/or accessible housing units in the District and a program to match these units with qualifying low income households.			
<u>Action H-2.1.G: Affordable Housing Preservation Unit</u> <u>Establish and maintain a division within District government to systematically and proactively work with tenants, owners of affordable housing, investors, their representatives, and others associated with real estate and housing advocacy in Washington, DC to establish relationships and gather intelligence to preserve affordable housing and expand future opportunities by converting “naturally affordable” unassisted units to long-term dedicated affordable housing.</u>	<u>DHCD</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-2.1.H: Expand Acquisition Funding for Preservation</u> <u>Continue funding for Public-Private Partnerships to facilitate acquisition and early investments to leverage greater amounts of private capital for the preservation affordable housing.</u>	<u>DHCD, CC</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-2.1.I: Improve Tenants’ Opportunities to Purchase</u> <u>Improve the preservation of affordable housing through TOPA (Tenant Opportunity to Purchase Act) and TOPA exemptions by providing financial incentives to TOPA transactions, including predevelopment work, legal services, third party reports, and acquisition bridge financing. The effort should include tracking mechanisms to collect accurate program data and evaluate outcomes for further improvement in the program.</u>	<u>DHCD, DMPED</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-2.1.1: Tracking Displacement</u> <u>Track neighborhood change, development and housing costs to identify areas of Washington DC that are experiencing, or likely to experience, displacement pressures. Use the information to improve program performance and targeting of resources</u>	<u>OP, DHCD</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
to minimize displacement and help residents stay in their neighborhood			
H-2.2 Housing Conservation and Maintenance			
<p>Action H-2.2.A: Housing Code Enforcement</p> <p>Improve the enforcement of housing codes to prevent deteriorated, unsafe, and unhealthy housing conditions, especially in areas of the city with persistent code enforcement problems. Ensure that information on tenant rights, such as how to obtain inspections, contest petitions for substantial rehabilitation, purchase multi-family buildings, and vote in conversion elections, is provided to tenants.</p>	DCRA	On-going	N
<p>Action H-2.2.B: Sale of Persistent Problem Properties</p> <p>Address persistent <u>tax and</u> housing code violations through negotiated sales of problem properties, by putting properties in receivership, <u>foreclosing on tax-delinquent properties, enforcing higher tax rates on vacant and blighted property,</u> and through tenants' rights education, <u>including use of TOPA.</u> Wherever possible, identify alternative housing resources for persons who are displaced by major code enforcement activities.</p>	DMPED, DHCD, DCRA	On-going	N
<p>Action H-2.2.C: Low Income Homeowner Tax Credit <u>(COMPLETED)</u></p> <p>Implement the ordinance passed by the District in 2002 to provide tax credits for long-term, low-income homeowners.</p>	OCFO, OTR, OCA	Short-Term	N
<p>Action H-2.2.D: Tax Relief</p> <p>Review existing tax relief programs for District homeowners and consider changes to <u>unify and simplify programs to</u> help low- and moderate-income households address rising property assessments. <u>Consider using the Median Family Income (MFI) as standard for establishing need and eligibility.</u></p>	OCFO, OTR,	Short-Term	N
<p>Action H-2.2.E: Program Assistance for Low and Moderate Income Owners</p>	DHCD, DCRA	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Continue to offer comprehensive home maintenance and repair programs for low and moderate-income owners and renters of single family homes. These programs should include counseling and technical assistance, as well as zero interest and deferred interest loans and direct financial assistance.			
H-3.1 Encouraging Home Ownership			
<p>Action H-3.1.A: HPAP Program</p> <p>Maintain and expand the District's Home Purchase Assistance Program (HPAP) <u>by periodically reviewing and establishing appropriate amounts of assistance to continue advancing affordable home ownership for low income households.</u> and Homestead Housing Preservation Program.</p>	DHCD, DMPED	On-going	N
<p>Action H-3.1.B: District Employer Assisted Housing (EAH) Program Strengthen the District government's existing Employer Assisted Housing (EAH) program by increasing the amount of EAH awards and removing limitations on applicants seeking to combine EAH assistance with Home Purchase Assistance Program funds.</p>	DHCD, DMPED	Short-Term	N
<p>Action H-3.1.C: New EAH Programs</p> <p>Encourage other major employers in the city to develop Employer Assisted Housing programs <u>for moderate and middle income housing</u>, including:</p> <ul style="list-style-type: none"> • Private sector employee benefit packages that include grants, forgivable loans, and onsite homeownership seminars for first-time buyers; • Federal programs which would assist income-eligible federal workers who currently rent in the city. • <u>Programs should be designed to encourage employees to live close to their work to reduce travel time and cost, and increase their quality of life.</u> • <u>Link EAH efforts with performance based incentives for attracting new employers.</u> 	DHCD, DMPED, <u>OP</u>	On-going	N
Action H-3.1.D: Individual Development Accounts	DMPED, HFA, DHCD	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Invest in programs that support Individual Development Accounts that assist low-income persons to save for first-time home purchases.			
Action H-3.1.E: Neighborhood Housing Finance Expand housing finance and counseling services for very low-, low-, and moderate-income homeowners, and improve the oversight and management of these services.	FHA, DHCD	On-going	N
Action H-3.1.F: First Time Homebuyer Tax Credit Examine the feasibility of matching the Federal first time homebuyer tax credit with a District of Columbia tax credit for homebuyers in targeted neighborhoods. 512.11	OCFO, OTR, OCA	Short-Term	N
Action H-3.1.G: Improve Tenant Opportunity to Purchase Program Increase assistance to tenants seeking to purchase their units. Review the effectiveness of the city's existing Tenant Purchase program and enhance the ability of this program to provide technical, financial, legal, organizational, and language assistance to tenants in exercising their purchase rights. 512.12	DHCD, HFA, DMPED	Short-Term	N
Action H-3.1.H: Foreclosure Prevention Develop public-private partnerships to raise awareness of foreclosure prevention efforts, and to offer assistance to households facing foreclosure.	DHCD, DMPED, OP	Mid-Term	N
<u>Action H-3.1.I: Protect Homeowner Equity</u> <u>Research and identify tools to protect the equity of homeowners, and help lower income and older adult home owners recover from volatile market forces and adverse events that threaten their equity and status as homeowners.</u>	<u>DMPED, DHCD</u>	<u>Mid-Term</u>	<u>N</u>
H-3.2 Housing Access			
Action H-3.2.A: Cultural Sensitivity Require all District agencies that deal with housing and housing services to be culturally and linguistically competent. 513.6	OHR	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action H-3.2.B: Employee Fair Housing Education</p> <p>Undertake a Fair Housing Act education program for all relevant staff persons and public officials to ensure they are familiar with the Act and their responsibilities in its enforcement. <u>Maintain programs that raise the public's awareness of fair housing rights and responsibilities, including educational events, compliance training, affirmative marketing training, and other outreach efforts that further fair housing and eliminate discrimination.</u></p>	DHCD	On-going	N
<p>Action H-3.2.C: Lending Practices</p> <p>Review <u>Continue to monitor</u> private sector lending practices for their impact on the stability of neighborhoods.</p>	DHCD, DMPED, OP, DISB	Mid-Term	N
<p><u>Action H-3.2.D: Overcoming Impediments to Fair Housing</u></p> <p><u>Develop strategies to overcome impediments and obstacles to the delivery of affordable housing in high cost areas such as rapid site acquisition, risk reduction, and expedited project selection and processing.</u></p>	<u>DHCD, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>H-4.2 MEETING THE NEEDS OF SPECIFIC GROUPS ENDING HOMELESSNESS</u>			
<p>Action H-4.2.A: Incentives for Retrofits</p> <p>Create financial incentives for landlords to retrofit units to make them accessible to persons with disabilities, and to include units that are accessible in new housing construction. 516.15</p>	DMCFYE, DMPED, DHCD, OCFO	Mid-Term	N
<p>Action H-4.2.B: Incentives for Senior Housing</p> <p>Explore incentives such as density bonuses, tax credits, and special financing to stimulate the development of assisted living and senior care facilities, particularly on sites well served by public transportation. 516.16</p>	DHCD, DMCFYE, OP, OCFO	Mid-Term	N
<p>Action H-4.2.<u>CA</u>: Homeless no More <u>Homeward DC</u></p> <p>Implement the recommendations outlined in <u>Homeward</u></p>	DHCD, DCHA,	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>DC: 2015-2020, which updates and expands on</u> “Homeless No More: A Strategy for Ending Homelessness in Washington, DC by 2014.” Among the recommendations are <u>Homeless No More recommended</u> the production of 2,000 permanent supportive housing units for the chronically homeless and 4,000 units of permanent housing for households who experience temporary homelessness or are at risk of becoming homeless. <u>Homeward DC provides additional strategies to expand the number of supportive housing units, transitional housing units, and tenant-based rental assistance.</u>	DHS, DMH, DMCIFYE		
Action H-4.2. DB : Emergency Assistance Revive and strengthen <u>Expand</u> the emergency assistance program for rent, <u>security deposit</u> , mortgage, and/or utility expenses for very low-income families <u>with children, older adults, and persons with disabilities</u> to prevent homelessness.	DHCD, DCHA, DHS, DMCIFYE	Short-Term	N
<u>Action H-4.2.C: Winter Shelter Plan.</u> <u>Prepare, implement, and annually update a Winter Shelter Plan that includes measures to protect persons experiencing homelessness from cold weather injury. The Plan should work in tandem with broader strategies to end homelessness and provide permanent, secure shelter for all residents.</u>	<u>DCHA, DHS, DHCD, ICH</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-4.2.D: Ending Youth Homelessness.</u> <u>Implement Solid Foundations DC: The Strategic Plan to Prevent and End Youth Homelessness. The Plan includes strategies for youth homelessness prevention, expanded outreach and reunification, additional youth shelter capacity, improved support services, continuing education, and capacity building programs for organizations that support the emotional, physical, and social well-being of at risk youth.</u>	<u>DCHA, DHS, DHCD, ICH</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-4.2.E: Discharge Coordination</u> <u>Maintain discharge programs from the foster care system, health care system, and the criminal justice</u>	<u>DCHA, DHS, DHCD, ICH</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>system that prevent homelessness and provide a safe transition to independent living.</u>			
<u>Action H-4.2.F: Daytime Services Center</u> <u>Establish a daytime services center for unsheltered individuals to serve as a point of access for services and a first step toward employment and permanent housing.</u>	<u>DCHA, DHS, DHCD, ICH</u>	<u>Short-Term</u>	<u>N</u>
<u>Action H-4.2.5: Landlord Recruitment</u> <u>Development and test pilot programs designed to incentivize landlords to house individuals and families exiting homelessness. Test such strategies as damage and default insurance. Evaluate the pilot and make recommendations on maintaining and improving an ongoing program</u>	<u>DCHA, DHS, DHCD, ICH</u>	<u>Short-Term</u>	<u>N</u>
H-4.3 MEETING THE NEEDS OF SPECIFIC GROUPS			
Action H-4.23.A: Incentives for Retrofits <u>Accessible Units</u> Create financial incentives <u>and/or provide appropriate flexibility in zoning rules and public space regulations</u> for <u>homeowners and</u> landlords to retrofit units to make them accessible to <u>older adults and</u> persons with disabilities. and to include <u>Encourage the production of</u> units that are <u>visitable, ADA-accessible, or universally designed</u> in new housing construction.	DMCFYE, DMPED, DHCD, OCFO	Mid-Term	N
Action H-4.23.B: Incentives for Senior <u>Older Adult</u> Housing Explore <u>Remove barriers and explore</u> incentives such as density bonuses, tax credits, and special financing to stimulate the development of assisted living and senior care facilities <u>that serve a mix of incomes</u> , particularly <u>in areas of high need and</u> on sites well served by public transportation.	DHCD, DMCFYE, OP, OCFO, <u>DCOA</u>	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action H-4.3.C: University Partnerships and Older Adults</u> <u>Explore partnerships with local universities to develop intergenerational student living arrangements with older adults living near campus.</u>	<u>OP, DCOA</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action H-4.3.D: Aging in Place</u> <u>Establish programs to facilitate low income older renters aging in place. Examples include tenant-based vouchers or other rental assistance to older adults on fixed incomes or funds for renovation of multi-unit buildings, individual apartments, and single-family homes to create appropriate housing options for seniors to age in place.</u>	<u>DCHA, DCOA, DHCD,</u>	<u>Mid-Term</u>	<u>N</u>
ENVIRONMENTAL PROTECTION ELEMENT			
E-1 Adapting to and Mitigating Climate Change			
<u>Action E-1.1.A: Update Zoning for Resilience</u> <u>Continue to monitor and update Washington, DC's zoning regulations to promote flood risk reduction, heat island mitigation, stormwater management, renewable energy and energy resilience, among other practices, where appropriate.</u>	<u>OP, ZC, DOEE, DCRA, OZ</u>	<u>Short-Term</u>	<u>N</u>
<u>Action Policy E-1.1.B1: Development in Floodplains</u> <u>Restrict development within FEMA-designated floodplain areas and Evaluate expanding restrictions and/or requiring adaptive design for development in areas that will be at increased risk of flooding due to climate change. Analyses should weigh the requirement to account for climate risks with the needs of a growing city.</u>	<u>OP, DOEE, HSEMA, DCRA, DMPED</u>	<u>Short-Term</u>	<u>N</u>
<u>Action E-1.1.C: Waterfront Setbacks</u> <u>Ensure that waterfront setbacks and buffers account for future sea-level rise, changes in precipitation patterns, and greater use of nature-based and adaptive flood defenses.</u>	<u>OP, DOEE, HSEMA, DCRA</u>	<u>Short-Term</u>	<u>N</u>
<u>Action E-1.1.D4.1.E: Cities for Climate Protection Campaign-Covenant for Climate and Energy</u>	<u>DOEE</u>	<u>Long-Term</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Implement policies recommended by Clean Energy DC and Climate Ready DC to achieve Washington, DC's goal of reducing GHG emissions by 50 percent below 2006 levels by 2032, and achieving carbon neutrality by 2050 while preparing for the impacts of climate change. Maintain compliance with the Global Covenant of Mayors for Climate & Energy, signed by Washington, DC in 2015, which commits Washington, DC to measure and reduce greenhouse gas emissions and address climate risks. the U.S. Mayors Climate Protection Agreement, signed by the District in 2005. Also implement the recommendations for reducing greenhouse gas emissions contained in the District of Columbia Greenhouse Gas Emissions Inventories and Preliminary Projections released in October 2005. This agreement aims to reduce global warming pollution levels to seven percent below 1990 levels by 2012, the levels set by the Kyoto Protocol for developed countries.</u></p>			
<p><u>Action E-1.1.E Update Floodplain Regulations</u></p> <p><u>Update flood hazard rules to reflect the increased risk of flooding due to climate-related sea level rise, increasingly frequent and severe precipitation events, and coastal storms.</u></p>	<p><u>DOEE, HSEMA, DCRA</u></p>	<p><u>Short-Term</u></p>	<p><u>N</u></p>
<p><u>Action E-1.1.F Comprehensive and Integrated Flood Modeling</u></p> <p><u>Develop, and regularly update, Washington, DC's floodplain models, maps and other tools to account for climate change, including projections for increased precipitation and sea level rise, to make sure any future building in the floodplain is done sustainably. Integrate existing, and develop new, floodplain models to better understand the interplay between coastal, riverine, and interior flooding and potential climate impacts. Consider revising the regulatory flood hazard areas for Washington, DC's Flood Hazard Rules.</u></p>	<p><u>DOEE, HSEMA, OCTO, OP, DGS</u></p>	<p><u>On-going</u></p>	<p><u>N</u></p>
<p><u>Action E-1.1.G: Design Guidelines for Resilience</u></p>	<p><u>DOEE, HSEMA, OP</u></p>	<p><u>Short-Term</u></p>	<p><u>N</u></p>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Develop guidelines for new development and substantial land improvements that consider the threat of naturally occurring stressors and hazards (such as flooding, extreme heat, and wind), determine potential impacts to assets over the expected lifecycle of the asset, and identify cost-effective risk-reduction options. Use updated and integrated flood risk models to determine potential flood extents and depths for riparian, coastal, and interior flood events and to determine design flood elevations for a development in flood hazard areas.</u>			
<u>Action E-1.1.H: Update Climate Vulnerability and Risk Assessment</u> <u>Update the vulnerability and risk assessment completed for Climate Ready DC as new data on potential climate impacts become available. Regularly assess the vulnerability of infrastructure, critical facilities including hospitals and emergency shelters, and large developments to climate related hazards.</u>	<u>DOEE,</u> <u>DDOT,</u> <u>HSEMA,</u> <u>DC Water,</u> <u>DOH,</u>	<u>Short-Term</u>	<u>N</u>
<u>Action-1.1.I: Resiliency Evaluation</u> <u>Develop and implement a process to evaluate development projects, including Washington, DC capital projects and large-scale developments, for potential climate risks and adaptation strategies.</u>	<u>OCA, OP,</u> <u>DOEE,</u> <u>HSEMA</u>	Short-Term	N
<u>Action:-1.1.J: Resiliency Incentives</u> <u>Expand existing incentives and regulations to include thermal safety and urban heat island mitigation measures such as green and cool roofs, solar shading, shade trees, alternatives to concrete, and other innovative building design strategies.</u>	<u>DOEE, OP,</u> <u>DCRA</u>	<u>On-going</u>	<u>N</u>
<u>Action:-1.1.K: Interagency Heat Management Strategy</u> <u>Develop an interagency heat management strategy to minimize the adverse health impacts associated with extreme cold and heat temperature days. The District Government will work to ensure that residents can prepare for these events by more broadly</u>	<u>DOEE,</u> <u>HSEMA,</u> <u>DOH, OP,</u> <u>DDOT, DPR</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>communicating extreme heat and cold response plans that clearly define specific roles and responsibilities of government and nongovernmental organizations before and during these events. Plans should identify local populations at high risk for extreme temperature-related illness and death and determine the strategies that will be used to support such individuals during emergencies, particularly in disinvested communities. Further, explore strategies, including the use of technology, to help build communities' adaptive capacity, before, during, and after extreme temperature days.</u>			
E-21.1 Conserving and Expanding Our Urban Forest			
<p>Action E-21.1.A: Tree Replacement Program</p> <p>Continue working toward a goal of planting 10,500 4,000 street trees and 2,000 trees on public and private open space each year. Components of this program should include the removal of dead and dying trees and their replacement with suitable species, and the pruning and maintenance of trees to eliminate hazards and increase their rate of survival.</p>	DDOT, other	On-going	Y
<p>Action E-21.1.B: Street Tree Standards</p> <p><u>Continue to F</u>ormalize the planting, pruning, removal, and construction guidelines in use by the city's Urban Forestry Division by developing official city street tree standards (see text box on the city's Tree Bill). These standards should provide further direction for tree selection based on such factors as traffic volumes, street width, shade and sunlight conditions, soil conditions, disease and drought resistance, and the space available for tree wells. They should also include provisions to increase the size of tree boxes to improve tree health and longevity, and standards for soils and planting, <u>as well as the prevalence of tree boxes through impervious surface removal, increasing soil volumes, undergrounding power lines, and installing bio-retention tree boxes.</u></p>	DDOT, DOE E , OP	Mid-Term	N
Action E-2 1 .1.C: Tree Inventories	DDOT, DPR, other	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Continue partnership agreements with the federal government, the Casey Trees Endowment Fund and other groups to <u>maintain</u> develop a <u>live, publicly available</u> database and management system for <u>Washington, DC's</u> the District's trees using Geographic Information System (GIS) mapping. Efforts should be made to inventory trees on <u>all District lands outside the right-of-way</u> parkland as well as along city streets.			
<p>Action E-2<u>1</u>.1.D: Operating Procedures for Utility and Roadwork</p> <p>Develop standard operating procedures to minimize tree damage by public utility and road crews. All activities that involve invasive work around street trees should be reviewed by Urban Forestry Administration personnel. Goals have been developed by the USDA and the Casey Trees Endowment Fund and tested in other cities as a way of evaluating the existing tree canopy and setting specific goals for its restoration. Promote the expansion of the urban tree canopy. <u>Promote the expansion of the urban tree canopy, while planting the right tree in the right place in consideration with overhead utility lines.</u></p>	DPW, DDOT	Mid-Term	N
<p>Action E-2<u>1</u>.1.E: Urban Forest Management Plan</p> <p>Consistent with Washington, DC's the District's <u>2002 and 2016 Tree Bills</u>, <u>continue</u> develop an Urban Forest Management Plan to protect, maintain, and restore trees and native woodlands across the city. The Plan should include a detailed inventory of trees and woodlands and should provide a means of <u>Utilize the Mayor's Urban Forestry Advisory Council and new and existing District agency partnerships to</u> coordinate<u>ing</u> urban forest management activities on all public lands managed by the city (e.g., street trees, city parks, public school grounds, etc.). <u>These partnerships and initiatives</u> It should also promote coordination with federal agencies and other large landowners, and include comprehensive strategies to manage insects and diseases.</p>	DOEE, DDOT, NPS	Short-Term	N
E-2<u>1</u>.2 Protecting Rivers, Wetlands, and Riparian Areas			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action E-21.2.A: Potomac and Anacostia River Habitat Improvements</p> <p>Work collaboratively with federal agencies, upstream jurisdictions, the Anacostia Waterfront Corporation, and environmental advocacy groups to implement conservation measures for the Anacostia River, including:</p> <p><u>Work collaboratively with federal agencies, upstream jurisdictions, and environmental advocacy groups to implement conservation measures for Washington DC's waterways;</u></p> <p><u>Restore tidal wetlands along the Anacostia River and in filled areas that were historically tidal wetlands, consistent with the 2015 District of Columbia Wildlife Action Plan;</u></p> <p><u>Install stormwater best management practices upland of tributary streams;</u></p> <ul style="list-style-type: none"> <u>Create new stormwater wetlands along tributary streams;</u> <u>Restore degraded streams in Washington, DC and where possible, daylight streams by removing them from pipes to let them to flow uncovered;</u> <u>Remove bulkheads and seawalls and replace them with natural shoreline and fringe wetlands where possible to provide protection from flooding and erosion;</u> <u>Restore degraded gullies downstream of stormwater outfalls;</u> <u>Prevent litter and trash from entering waterways, and remove it when it is present;</u> <u>Encourage natural buffers consistent with the recommendations of the Anacostia Waterfront Initiative (AWI) Framework Plan; and</u> <u>Prevent the net loss of parkland and improve access to the waterfront and river trails.</u> <p>• Removing litter and trash on tidal flats;</p> <p>• Restoring tidal wetlands around Kingman Island and along lower Watts Branch;</p> <p>• Creating new stormwater wetlands along tributary streams;</p>	USEPA, USFWS, NPS, DOE, AWC, other	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<ul style="list-style-type: none"> • Daylighting streams (i.e., taking streams out of buried pipes and allowing them to run uncovered), particularly Pope Branch, Fort Dupont Stream, and Stickfoot Creek; • Creating naturalized or bio-engineered river edges that maximize habitat value; • Improving bulkheads and seawalls to provide protection from flooding and erosion; • Requiring open space buffers consistent with the recommendations of the Anacostia Waterfront Initiative Framework Plan; and • Preventing the net loss of parkland and improving access to the waterfront and river trails. 			
<p>Action E-2¹.2.B: Wetland Setback Standards</p> <p>Establish clear Washington, DC District of Columbia regulations to protect and preserve wetlands, streams, and their buffers during development and ensure compliance with these regulations during plan review, permitting, and inspections.</p>	DOEE, DCRA	Short-Term	N
<p><u>Action E-2.2.C: Wetland Planting and Maintenance</u></p> <p><u>Plant and maintain wetlands to achieve the objective of no net loss and eventual net gain of wetlands. Focus efforts in areas of the city which offer the best opportunity and potential for conservation in Washington, DC—as identified in Washington, DC’s 2015 Wildlife Action Plan.</u></p>	<u>DOEE, NPS</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action E-2.2.D: Anacostia River Sedimentation Project</u></p> <p><u>Develop and implement an Anacostia River remediation work plan that restores fish and wildlife habitat while improving public access to the river.</u></p>	<u>DOEE, USACE, NPS</u>	<u>Ongoing</u>	<u>N</u>
<p>E-2¹.3 Conserving Soil and Reducing Erosion</p>			
<p>Action E-2¹.4.A: Expand the Tree and Slope Protection Overlay</p> <p>Work with neighborhood and community groups, homeowners and other landowners, and Advisory Neighborhood Commissions to identify additional areas</p>	OP, DOEE, OZ	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
where the Tree and Slope Protection (TSP) areas Overlay zone should be mapped. Such areas should generally abut streams or public open spaces and should have steep slopes, significant natural tree cover, and some potential for future development. Particular attention should be given to mapping the TSP Overlay areas on lands east of the Anacostia River.			
Action E- 2 1.4.B: Hillside Conservation Easements <u>Explore land trusts, conservation easements, and other tools to</u> as a tool for protecting steep slopes and hillside areas	OP, DOEE , other	Long-Term	N
E-21.5 Sustaining Wildlife			
Action E- 2 1.5.A: Implementation of the Wildlife Conservation <u>Action</u> Plan Implement the 20015 Wildlife Management Plan for the District of Columbia , including programs <u>to increase meadow habitat in the District; restore tidal wetlands; propagate native plants; and create vernal pools, artificial nesting structures, wildlife crossings and corridors, and citizen science projects.</u> control the white-tailed deer and Canada goose population, and to improve water quality and habitat in the Anacostia River.	DOEE	On-going	N
Action E- 2 1.5.B: Data Improvements Improve the collection and monitoring of data on plant and animal life within <u>Washington, DC</u> the District , particularly data on rare, endangered, threatened, and candidate species, and species of greatest conservation need.	DOEE	On-going	N
<u>Action E-2.5.C: Pollinator Pathways</u> <u>Create pollinator pathways and other contiguous habitat paths that allow the migration of species into natural habitats and that support the goals of the Wildlife Action Plan. Incorporate biodiversity and the use of native plants in green infrastructure along roads and sidewalks.</u>	<u>DOEE,</u> <u>DDOT,</u> <u>DPR, NPS</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action E-2.5.D: Landscape Practices</u>	<u>DOEE,</u> <u>DGS, DDOT</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Encourage the use of landscape practices consistent with industry best practices and certifications, including water-efficient landscape design using native species and green infrastructure. Incorporate biophilic design elements to enhance health and wellbeing by providing a connection between people and nature.</u>			
E-32.1 Conserving Water			
<p>Action E-32.1.A: Leak Detection and Repair Program</p> <p>Continue DC-WASA <u>DC Water</u> efforts to reduce water loss from leaking mains, including reducing the backlog of deferred maintenance, using audits and monitoring equipment to identify leaks, performing expeditious repair of leaks, and instructing customers on procedures for detecting and reporting leaks. <u>Incorporate “smart” infrastructure that provides automatic feedback to identify irregularities in the system, leading to greater leak detection and swifter repair.</u></p>	WASA <u>DC Water</u>	On-going	N
<p>Action E-32.1.B: Building Code Review</p> <p><u>Support</u> Continue efforts by the DC Building Code Advisory Committee Construction Code Coordinating Board and the Green Building Advisory Council to review strengthen building, plumbing, and landscaping standards and codes in order to identify possible new water conservation measures.</p>	DCRA, <u>DOEE</u>	On-going	N
<p>Action E-32.1.C: Water Conservation Education</p> <p>Work collaboratively with DC-WASA <u>DC Water</u> and <u>other partners to launch a large-scale marketing and educational campaign bringing</u> to promote greater awareness of the need for water conservation, savings achievable through conservation and use of efficient technology, and to achieve a reduction in the daily per capita consumption of water resources. <u>This per capita reduction is needed to keep the District’s total water consumption level as the city grows.</u> Special efforts should be made to reach low income customers and institutional users. At least once a year, each customer should receive printed or electronic information on efficient water use practices, costs associated with leaking</p>	WASA <u>DC Water,</u> <u>DOEE</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
fixtures, benefits associated with conversation, and guidelines for installing water saving plumbing devices			
<u>Action E-3.1.D: Water Conservation Financial Incentive Program</u> <u>Explore mechanisms to create a water conservation financial incentive program. Similar to energy efficiency and renewable energy incentives, consider a program that creates a stronger incentive for residents, small businesses, and private development to use less water in daily operations. The program should include both landscaping and building efficiency.</u>	<u>DC Water</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action E-3.1E: Distributed Rainwater Harvesting and Grey Water Recycling</u> <u>Explore the use of distributed rainwater harvesting and grey water recycling to reduce demand on potable water systems during shortages or disruptions.</u>	<u>DC Water, DOEE</u>	<u>Mid-Term</u>	<u>N</u>
<u>E-3.2.2 Conserving Energy And Reducing Greenhouse Gas Emissions</u>			
Action E- 3.2.2 .A: Energy Conservation Measures Pursuant to the District's Comprehensive <u>Clean</u> Energy <u>DC</u> Plan, implement energy conservation programs for the residential, commercial, and institutional sectors. These programs include financial incentives, technical assistance, building and site design standards, public outreach, and other measures to reduce energy consumption and improve efficiency.	DCEO, <u>DOEE</u>	On-going	N
Action E- 3.2.2 .B: Assistance Programs for Lower Income Households Implement <u>Clean</u> omprehensive Energy <u>DC</u> Plan programs to reduce energy costs for lower income households, including the Low Income Home Energy Assistance Program (LIHEAP) and additional measures to reduce monthly energy	DOEE <u>CEO</u> , OCA, OCFO	Short-Term	N
Action E- 3.2.2 .C: Consumer Education on Energy	DOEE <u>CEO</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Implement the District's Comprehensive Energy Plan recommendations for education and public information on <u>Increase education and public awareness around</u> energy issues, including school curricula, awards programs, demonstration projects, websites, and multi-media production			
Action E- 3 2.2.D: Energy Regulatory Reforms Enact legislative and regulatory reforms, <u>including but not limited to building and zoning codes, as well as utility regulations</u> aimed at improving energy efficiency <u>and expanded clean, distributed energy generation</u> in the city in order to reduce energy costs and improve reliability <u>and resilience</u> . Permitting agencies should have technological expertise in clean energy solutions. Permitting times and costs should conduce towards rapid adaptation of clean energy solutions.	OAG, DOEE CEO , DCPSC	Short-Term	N
Action E- 3 2.2.E: Energy Emergency Plan <u>Regularly amend the District's Energy Assurance Plan</u> Prepare an by updating and consolidating existing emergency plans and working in collaboration with regional partners such as MWCOG <u>and the National Association of State Energy Officials (NASEO).</u> Regularly scheduled training for energy emergencies should be provided to appropriate District personnel.	DOEE CEO , DH CEMA, DCPAS, MWCOG	Short-Term	N
Action E- 3 2.2.F: Review of DC Codes and Regulations for Energy Features <u>Continue to assess</u> Review local building codes and zoning regulations to identify potential barriers to achieving energy efficiency <u>and resilience</u> goals—and to identify possible changes which would support energy goals. Building and zoning codes should be amended as necessary to encourage <u>and require</u> energy efficiency, and to remove barriers to using solar power and other renewable sources	DCRA, OP, OZ, DOEE CEO , <u>ZC</u>	Short-Term	N
<u>Action E-3.2.G: Energy Conservation Area</u>	<u>DOEE, OP,</u> <u>DCRA</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Explore the establishment of a neighborhood-based energy conservation areas or districts to incentivize energy efficiency, distributed generation, storage, and demand response (an opportunity for consumers to play a significant role in the operation of the electric grid by reducing or shifting their electricity usage during peak periods in response to time-based rates or other forms of financial incentives), to contribute to and achieve the city-wide energy performance outcomes as defined by Clean Energy DC.</u>			
<u>Action E-3.2.H: Energy Supply</u> <u>Explore and adopt policies that allow for every District resident to have a cost competitive option for the purchase of a 100 percent clean and renewable energy supply.</u>	<u>DOEE</u>	<u>Short-Term</u>	<u>N</u>
<u>Action E-3.2.I: Solar Easements</u> <u>Recognize solar easements as an important alternative energy component in land use planning. Prioritize the review and modification of zoning ordinances and other relevant city regulations to remove barriers to the use of solar energy systems and to ensure access to solar.</u>	<u>OP, DOEE, ZC, OZ, DCRA</u>	<u>Short-Term</u>	<u>N</u>
<u>Action E-3.2.J Building Energy Performance Standard</u> <u>Develop and implement a building Energy Performance Standard (BEPS), as described in Clean Energy DC, which would establish regular energy check-ups of buildings and require the owners of poorly performing buildings to improve the energy efficiency of their buildings.</u>	<u>DOEE, DCRA</u>	<u>Medium-Term</u>	<u>N</u>
<u>Action E-3.2.K: Neighborhood Scale Energy</u> <u>By 2021, complete and begin implementing a neighborhood-scale clean energy system development plan to target high-load growth areas and at-risk communities. Encourage large projects or aggregated projects driven by energy consumers to contribute to the District's resilience goals through neighborhood-scale clean energy strategies.</u>	<u>DOEE, DCRA, OP</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
E-32.3 Reducing Solid Waste Disposal Needs			
<p>Action E-32.3.A: Expanding District Recycling Programs</p> <p>Continue Expand implementation of the citywide recycling initiatives started in 2002, which sets with the long-term goal of diverting recycling 8045 percent of all waste generated in the District by 2032. Special efforts should be made to expand workplace recycling through a combined education and inspection/enforcement campaign, conduct studies of successful recycling programs in other jurisdictions and import effective practices, and plan for the recycling composting of yard waste.</p>	DPW, <u>DOEE</u>	On-going	N
<p>Action E-32.3.B: Expand Recycling Efforts in District Institutions</p> <p>Work with the DC Public Schools and Public Charter Schools to expand school recycling programs and activities. Encourage private schools, universities, colleges, hospitals, and other large institutional employers to do likewise</p>	DPW, <u>DOEE</u>	On-going	N
<p>Action E-32.3.C: Revisions to Planning and Building Standards for Solid Waste</p> <p>Review building code standards for solid waste collection to ensure that new structures are designed to encourage and accommodate recycling and convenient trash pickup.</p>	DPW, DCRA, OP	Short-Term	N
<p>Action E-32.3.D: Installation of Sidewalk Recycling Receptacles</p> <p>Install receptacles for sidewalk recycling in Downtown DC and other neighborhood commercial centers with high pedestrian volume as a way of increasing waste diversion and publicly reaffirming the District's commitment to recycling.</p>	DPW, DBID s , other	Short-Term	N
<p>Action E-32.3.E: E-Cycling Program</p> <p>Establish Continue to operate drop-off E-cycling programs and other measures to promote the recycling of computers and other electronic products in an environmentally sound manner.</p>	DPW	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action E-3.3.F: Commercial and Industrial Waste Reduction</p> <p>Work with the commercial and industrial sectors to foster appropriate source reduction and waste minimization activities, such as the environmentally sound recycling and disposal of mercury-containing fluorescent lamps and electronic equipment.</p>	DPW	On-going	N
<p><u>Action E-3.3.G Zero Waste plan</u></p> <p><u>Develop a comprehensive Zero Waste plan, as required by the Sustainable Solid Waste Management Amendment Act of 2014, with the objective of decreasing all citywide waste streams and achieving source reduction goals. The development of such a plan would tie together existing activities and inform the development and evaluation (including carbon impacts) of further policies so that the District can strategically achieve zero waste citywide, defined as 80 percent diversion of all solid waste from landfill and waste-to-energy.</u></p>	<u>DPW, DOEE, DGS, DPR, OP</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action E-3.3.H: Product Stewardship Requirements</u></p> <p><u>Expand product stewardship requirements to create additional waste-stream specific programs (i.e., pharmaceuticals, textiles, plastic bottles, durable goods, etc.) to accompany the current electronics and paint programs.</u></p>	<u>DOEE, DPW</u>	<u>On-going</u>	<u>N</u>
<p><u>Action 3.3.I: Increase Residential Recycling and Composting</u></p> <p><u>Design and launch new incentive programs to encourage residents to increase their recycling and composting rates, which is necessary to achieve the District's 80 percent diversion goal.</u></p>	<u>DPW, DOEE</u>	<u>On-going</u>	<u>N</u>
<p><u>Action 3.3.J: Reduce Organic Waste</u></p> <p><u>Develop and launch a curbside composting program for residential customers and require commercial customers to separate and compost food and other organic waste.</u></p>	<u>DPW, DOEE</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action 3.3.K: Organics Processing Facility</u> <u>Explore creating a new organics processing facility (composting, anaerobic digestion, or co-digestion pre-processing) in the District to capture food and other organic waste.</u>	<u>DPW, DOEE, OP, DGS</u>	<u>On-going</u>	<u>Y</u>
<u>Action 3.3.L: Reduce Residential Construction and Demolition Waste</u> <u>Create an accessible recycling and product reuse pathway for residential construction and demolition waste including construction waste management requirements, contractor education, and a market for recycled and salvaged construction materials. Assess existing regulatory barriers to reusing these materials.</u>	<u>DPW, DCRA, DGS, DOEE</u>	<u>On-going</u>	<u>N</u>
<u>Action 3.3.M: Source Reduction</u> <u>Explore innovative source reduction programs and policies to find ways to keep items out of the waste stream.</u>	<u>DPW, DOEE, DGS, DPR</u>	<u>On-going</u>	<u>N</u>
E-34.1 <u>Green Infrastructure</u> Low-Impact Development			
Action E-34.1.A: <u>Green Infrastructure</u> Low-Impact Development Criteria <u>Support</u> Establish <u>continued refinement of Low-Impact Development green infrastructure provisions</u> criteria for new development, <u>such as the GAR. Explore</u> including provisions for expanded use of <u>elements such as</u> porous pavement, bioretention facilities, and green roofs. Also, explore the expanded use of impervious surface limits in the District's Zoning Regulations to encourage the use of green roofs, porous pavement, and other means of reducing stormwater runoff.	OP, OZ, DOEE, DCRA, <u>DDOT</u>	Short-Term	N
Action E-34.1.B: <u>Green Infrastructure</u> LID Demonstration Projects Complete one demonstration project a year that illustrates use of Low Impact Development (LID) technology, and make the project standards and specifications available for application to other projects in the city. Such	<u>DOEE</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>demonstration projects should be coordinated to maximize environmental benefits, monitored to evaluate their impacts, and expanded as time and money allow.</p> <p><u>Continue to install retrofit demonstration projects that educate developers, engineers, designers, and the public to illustrate use of current and new green infrastructure technologies and make the project standards and specifications available for application to other projects in the city. Such demonstration projects should be coordinated to maximize environmental benefits, monitored to evaluate their impacts, and expanded as time and money allow.</u></p>			
<p>Action E-34.1.C: Road Construction Standards</p> <p><u>Utilize DDOT's Green Infrastructure Standards on all roadway reconstruction projects with the goal of reducing storm water pollution from roadways by minimizing impervious surface areas, expanding the use of porous pavements, and installing bio retention tree boxes and bump outs.</u> Explore changes to DDOT's street, gutter, curb, sidewalk, and parking lot standards that would accommodate expanded use of porous pavement (and other low impact development methods) on sidewalks, road surfaces, and other paved surfaces, or that would otherwise aid in controlling or improving the quality of runoff.</p>	DDOT, DOE	Mid-Term	N
E-34.2 Promoting Green Building			
<p>Action E-34.2.A: Building Code Revisions</p> <p><u>Periodically review</u> Evaluate regulatory obstacles to green building construction in the District, and work to reduce or eliminate such obstacles if they exist. <u>Examples include clarifying solar panel or GAR regulations, when appropriate.</u> Adopt amendments to the District's green building codes as necessary to promote green building methods and materials, and to encourage such actions as stormwater harvesting, graywater reuse, <u>structural insulated panels, and high quality windows.</u></p>	DCRA, DOE	Mid-Term	N
Action E-34.2.B: Green Building Incentives	DOE, DCRA	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Continue Establish a Green Building Incentive Programs, to encourage green new construction addressing both new construction and the rehabilitation of existing structures that go beyond the baseline code requirements. such as rebates on LEED certification fees, tax abatement, reduced permit fees, grants, low interest rehabilitation loans, and streamlined permit processing for projects meeting LEED certification standards.			
Action E-3.2.C: NOMA Demonstration Project Pursue a pilot project to apply green building guidelines and development standards in the North of Massachusetts Avenue (NOMA) area. If the program is successful, expand its application to other parts of the city where large-scale development is expected during the next 20 years	DOEE, OP, DCRA	Short Term	N
Action E-3.2.D: Green DC Agenda Fully implement the Green DC Agenda to promote green building practices and other forms of sustainable architecture, landscape architecture, and development in the city. 614.7 (Move to Implementation Element)	DOEE, OP	Mid-Term	N
E-3.4.3 Enhancing Urban Food Production and Urban Community Gardening			
Action E-3.4.3.A: Community Gardens <u>and Urban Farms</u> East of the Anacostia River <u>To activate community spaces, increase sustainability, and help address the lack of healthy food retail options east of the Anacostia River, work with community leaders and gardening advocates to establish and identify property for new gardens or urban farms in this area. The District should assist in this effort by providing an inventory of publicly and privately owned tracts of land that are suitable for community gardens and urban farms, and then working with local advocacy groups to make such sites available. This action should supplement, but not replace, efforts to increase retail options in this part of the District</u>	DPR, NPS, DOEE, <u>OP</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action E-34.3.B: Support for UDC Cooperative Extension</p> <p>Enhance the capability of the Cooperative Extension of the University of the District of Columbia to provide technical assistance and research, including educational materials and programs, to support citizen gardening and, tree planting efforts, <u>urban farming, food entrepreneurship, and nutrition education.</u></p>	CC, EOM, UDC, <u>OP</u>	Mid-Term	N
<p><u>Action E-34.3.C: Support for Sustainable Agriculture</u></p> <p><u>Continue to support sustainable agriculture with the goal of producing healthy, abundant crops, preserving environmental services, improving neighborhood health, and creating new entrepreneurial opportunities. Implement the “Urban Farming and Food Security Act” and expedite the process to make public and private lands available for a variety of urban agriculture uses.</u></p>	<u>DOEE, OP, UDC, DPR</u>	<u>Ongoing</u>	<u>N</u>
<p>E-34.4 Reducing the Environmental Impacts of Development</p>			
<p>Action E-34.4.A: Citywide Natural Resource Inventory</p> <p>Compile and maintain a citywide natural resources inventory that catalogs and monitors the location and condition of the District’s natural resources. The inventory should be used as a benchmark to evaluate the success of environmental programs and the impacts of land use and development decisions.</p>	<u>DOEE</u>	On-going	N
<p>Action E-34.4.B: Strengthening Environmental Screening and Assessment Procedures</p> <p>Implement a program to strengthen the environmental screening, assessment, impact statement, and notification requirements in the District of Columbia. Based on an analysis of existing practices in the District and “best practices” around the country, recommend statutory and procedural changes to more effectively document and mitigate the environmental impacts of development and infrastructure projects, and to ensure that impacted residents, businesses, and DC agencies have adequate opportunities for review and comment. In adoption of any</p>	<u>DOEE</u>	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
new environmental standards or procedures, consideration should be given to the cost of compliance for affected businesses, the opportunities for public participation, and the cost to the environment if the standards/procedures are not implemented. (MOVE TO IMPLEMENTATION)			
Action E- 3 4.4.C: Environmental Enforcement Undertake an Continue interagency efforts to improve compliance with the District's existing environmental laws and regulations. This effort should include public education, compliance assistance, and <u>continued support for MPD and DPW's partnership to address environmental crimes.</u>	DOEE, DPW, MPD, DMPSJ	Short-Term	N
E-54.1 Reducing Air Pollution			
Action E- 5 4.1.A: State Implementation Plan (SIP) Cooperate with appropriate state, regional and federal agencies to carry out the federally-mandated State Implementation Plan (SIP) in order to attain federal standards for ground level ozone and fine particulate matter by the end of 20 10 21.	DOEE, DDOT, MWCOG	On-going	N
Action E- 5 4.1.B: Control of Bus and Truck Emissions Collaborate with WMATA and local tour bus operators to reduce diesel bus emissions through the acquisition and use of clean fuel <u>and electric</u> transit vehicles. Additionally, encourage natural gas powered, electric powered, and hybrid commercial trucks to reduce emissions and improve air quality.	DDOT, OPM, WMATA	On-going	N
Action E- 5 4.1.C: Motor Vehicle Inspection Programs Regularly update the District's motor vehicle inspection and maintenance program to ensure that the latest emission control and monitoring technologies are being employed. Consider expanding requirements for heavy vehicle emission inspections.	DMV	On-going	N
Action E-4.1.D: Air Quality Monitoring Continue to operate a system of air quality monitors around the District, and take corrective actions in the	DOH, DOEE	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
event the monitors detect emissions or pollution that exceeds federal standards.			
E-54.2 Reducing Water Pollution			
<p>Action E-54.2.A: Stormwater Management-Program Plan</p> <p>Create a comprehensive multi-agency stormwater management plan As required by the EPA, Washington, DC creates a Stormwater Management Plan every five years covering such topics as runoff-reducing Green Infrastructure (GI), low impact development (LID), maintenance of GI-LID infrastructure, education, impervious surface regulations, fees, and water quality education. The plan should include output and outcome measures that achieve specific water quality standards, reevaluate and clarify stormwater standards to eliminate confusion, and propose fee levels that are sufficient to maintain an effective stormwater management program and encourage residents and businesses to reduce stormwater pollution.</p>	DOEE, WASA , <u>DC Water</u> , DPW	Mid-Term	N
<p>Action E-54.2.B: Funding</p> <p>Continue to aggressively lobby for funding for water quality improvements, including abatement of combined sewer overflow, removal of toxins, and Anacostia River clean-up. Set incentive-based fee structures for DC residents and commercial property owners. Evaluate opportunities to adjust stormwater fees to accelerate the restoration of local waters as required by the District's federally-issued Municipal Separate Storm Sewer (MS4) Permit. Seek additional funding from Maryland and Virginia and set incentive-based fee structures for DC residents.</p>	DOEE, WASA , <u>DC Water</u> , EOM, CC	On-going	N
<p>Action E-54.2.C: Monitoring and Enforcement</p> <p>Maintain a District water pollution control program that enforces implements water quality standards, regulates land disturbing activities (to reduce sediment), monitors and inspects and controls sources of pollution in the District, and permitted facilities in the city, and comprehensively monitors DC waters to identify and</p>	WASA , <u>DC Water</u> , DOEE	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>eliminate sources of pollution</u> stop violations. This program should be adequately staffed to carry out its mission and to implement innovative stormwater management programs. Other environmental programs, including underground storage tank regulation, contaminated site remediation, and pesticide control programs, must take groundwater impacts into account in their regulatory and enforcement activities</p>			
<p>Action E-54.2.D: Clean Water Education</p> <p>Working with DC-WASA <u>DC Water</u>, and the newly created DC Department of the Environment <u>DOEE</u>, DC Public Schools (<u>DCPS</u>), the <u>Office of the State Superintendent of Education (OSSE)</u>, and local <u>universities</u>, increase public information, education, and outreach efforts on stormwater pollution. These efforts could include such measures as community clean-ups, storm drain <u>marking</u> stenciling, school curricula, demonstration projects, signage, and advertisement and media campaigns.</p>	<p>WASA, DC <u>Water</u>, <u>DPW</u>, <u>DOEE</u></p>	On-going	N
<p>Action E-54.2.E: TMDL Program Implementation</p> <p>Implement Total Maximum Daily Load (TMDL) plans for the Potomac and Anacostia Rivers, Oxon Run, Watts Branch, Rock Creek, Kingman Lake, the Washington Channel, and other tributaries as required by the Clean Water Act. A <u>Total Maximum Daily Load (TMDL)</u> sets the quantity of a pollutant that may be introduced into a water body. As a critical step in implementing these requirements, waste load allocations for individual sources or discharges (including city entities) into the municipal stormwater system should be assigned and the technologies and management practices to control stormwater should be identified. <u>Continue to work with stakeholders to update and execute Washington, DC's 2016 Consolidated TMDL Implementation Plan that details actions to reduce pollution from the MS4 as necessary to achieve water quality objectives. Remove TMDLs for tributaries where the water is not being polluted. Update the District's Watershed Implementation Plan for the Chesapeake Bay and</u></p>	<p><u>DOEE</u>, WASA, DC <u>Water</u>,</p>	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>continue to implement through 2-year milestones as part of Chesapeake Bay Program efforts to have all practices in place by 2025 to meet the Chesapeake Bay TMDL.</u>			
Action E- 5 4.2.F: Houseboat Regulations Improve regulation of houseboats and other floating structures in the Washington Channel, Anacostia River, and Potomac River to reduce water pollution.	DOEE, AWC, USEPA	On-going	N
Action E- 5 4.2.G: <u>Clean</u> Green Marinas Promote the <u>Clean</u> Green Marina Program of the Marine Environmental Education Foundation , encouraging boat clubs and marinas to voluntarily change their operating procedures to reduce pollution to District waters.	DOEE, AWC	On-going	N
<u>Action E-5.2.H: Rainwater and Graywater</u> <u>Explore the capture and reuse of rainwater and graywater for potable and non-potable indoor uses, including the creation of new policies and guidance that would allow for captured and recycled water for clothes washers, toilets, showers, dishwashers, and other domestic uses.</u>	<u>DOEE, DC Water, DCRA, DOH</u>	<u>Short-Term</u>	<u>N</u>
E-54.3 Controlling Noise			
Action E- 5 4.3.A: Evaluation of Noise Control Measures <u>Continue to</u> E evaluate the District's noise control measures to identify possible regulatory and programmatic improvements, including increased education and outreach on noise standards and requirements.	DCRA	Long-Term	N
Action E- 5 4.3.B: Enforcement of Noise Regulations Pursuant to the DC Municipal Regulations, continue to enforce laws governing maximum day and nighttime levels for commercial, industrial and residential land uses, motor vehicle operation, solid waste collection and hauling equipment, and the operation of construction equipment and other noise-generating activities.	DCRA	Long-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action E-54.3.C: Aviation Improvements to Reduce Noise</p> <p>Actively participate in the <u>Council of Governments Aviation Policy</u> Committee on Noise Abatement and Aviation at National and Dulles Airports (CONAANDA) to reduce noise levels associated with take offs and landings at Washington-Reagan National Airport. Particular emphasis should be placed on limiting nighttime operations, reducing the use of older and noisier aircraft, maintaining noise monitoring stations within the District, and following flight path and thrust management measures that minimize noise over District neighborhoods.</p>	DCRA, MWCOG	On-going	N
<p>Action E-54.3.D: Reduction of Helicopter Noise</p> <p>Encourage the federal government to reduce noise from the operation of helicopters, especially over residential areas along the Potomac and Anacostia Rivers during night-time and early morning hours.</p>	DCRA, MWCOG	On-going	N
<p>Action E-54.3.E: Measuring Noise Impacts</p> <p>Require evaluations of noise impacts and noise exposure when large- scale development is proposed, and when capital improvements and transportation facility changes are proposed.</p>	DCRA, OP	On-going	N
<p>Action E-54.3.F: I-295 Freeway Noise Buffering</p> <p>Consistent with DDOT's noise abatement policy, continue to pursue the development of sound barriers and landscaping to shield neighborhoods abutting the I-295 (Anacostia) Freeway, Kenilworth Avenue, and I-395 (SE/ SW Freeway) from noise levels that exceed acceptable standards.</p>	DDOT, USFHWA, USDOT	On-going	N
E-54.4 Managing Hazardous Substances and Materials			
<p>Action E-54.4.A: Household Hazardous Waste Disposal</p> <p>Expand the District's education and outreach programs on the dangers of household hazardous wastes and continue to sponsor and publicize household hazardous waste</p>	DPW, DOE <u>E</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
collection events. Provide additional sites and regularly scheduled events for the safe collection and disposal of such wastes. Explore options for addressing the collection and disposal of hazardous waste from businesses that are classified as conditionally exempt small quantity generators			
<p>Action E-54.4.B: Compliance with Hazardous Substance Regulations</p> <p>Maintain regulatory and inspection programs to ensure that all non-household entities businesses that store, distribute, or dispose of hazardous materials comply with all applicable health, safety, and environmental requirements. These requirements range from used oil collection facilities at automotive repair shops to emergency contingency plans for the PEPCO power plant to disposal of medical waste from area hospitals and clinics.</p>	DOEE, FEMS	On-going	N
<p>Action E-54.4.C: Reducing Exposure to Hazardous Building Materials</p> <p>Implement programs to reduce exposure to hazardous building materials and conditions, including the existing radon gas testing program, the asbestos program, and the childhood lead poisoning prevention and lead-based paint management programs. The latter programs are designed to eliminate childhood lead poisoning citywide by 2010 and to regulate the lead abatement industry to ensure the use of safe work practices. District programs should provide technical and financial support to the owners of residential properties, and particularly resident homeowners, for the abatement of these hazards.</p>	DOEE	On-going	N
<p>Action E-54.4.D: Underground Storage Tank Management</p> <p>Maintain and implement regulations to monitor underground storage tanks (UST) that store gasoline, petroleum products, and hazardous substances. Prevent future releases from USTs to soil and groundwater; abate leaking tanks and other hazardous conditions, remediate</p>	DOH, DOEE	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
contaminated sites; and provide public education on UST hazards.			
<p>Action E-54.4.E: Reductions in Pesticide Use</p> <p>Maintain a pesticide management program that complies with the District's Municipal Regulations for pesticide registration, operator/ applicator certification, and handling/use. Implement new programs to promote integrated pest management by the public and private sectors and discourage the use of harmful pesticides by District residents, institutions, and businesses. <u>Encourage household practices that limit mosquito breeding areas by draining standing water in such places as clogged drainpipes, flower pot trays, and discarded tires.</u></p>	DOH, DPR, OMP, DDOT	On-going	N
<p>Action E-54.4.F: Hazardous Substance Response and Water Pollution Control Plans</p> <p>Complete the hazardous substance response plan required under the District's Brownfields Act, and update the water pollution control contingency plan, as required under the District's Water Pollution Control Act.</p>	DOEE, DOH	On-going	N
<p><u>Action E-5.4.G: Water Pollution Control Contingency Plan</u></p> <p><u>Update the Water Pollution Control Contingency Plan, which includes specific notification and response strategies for major and minor spills/releases and effective containment/cleanup methods. Incorporate changes in organizational structures, laws, and regulations, and programmatic needs.</u></p>	DOEE , <u>DC Water, MWCOG, HSEMA</u>	<u>Short-Term</u>	<u>N</u>
E- 5 4.5 Drinking Water Safety			
<p>Action E-54.5.A: Lead Pipe Testing and Replacement</p> <p>Aggressively implement programs to test for lead, replace lead feeder pipes, and educate the community on safe drinking water issues and stagnant water control.</p>	WASA <u>DC Water, DPW, USEPA</u>	On-going	Y
Action E- 5 4.5.B: Source Water Protection	DOEE, MWCOG	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Implement measures to protect natural systems and abate pollution sources in the Potomac Basin that could potentially harm the District's drinking water quality.			
<p>Action E-54.5.C: Interagency Working Group</p> <p>Create an interagency working group on safe drinking water to address drinking water emergencies; coordination between DCWASA <u>DC Water</u> and DOH and expanded public education on water supply.</p>	WASA <u>DC Water</u> , DOH, <u>DOEE</u> , OCA	Mid-Term	N
E-54.6 Sanitation, Litter, and Environmental Health			
<p>Action E-54.6.A: Expanded Trash Collection and Street Sweeping</p> <p>Explore the feasibility of expanding trash collection services and street sweeping schedules to improve the cleanup of <u>Evaluate and implement new programs to ensure cleanliness of</u> vacant properties, roadsides, public spaces, parks, and city-owned lands. <u>Continue implementation of environmental street sweeping in hotspots for trash.</u></p>	DPW	Short-Term	N
<p><u>Action E-5.6.B: Trash Collection in District Waterbodies</u></p> <p><u>Continue to install and maintain trash traps in the District's waterbodies. Explore opportunities to partner with Virginia and Maryland on capturing trash that is deposited in rivers and streams upstream of the District. Continue to implement the District's skimmer boat fleet in the lower Anacostia River.</u></p>	<u>DC Water</u> , <u>MWCOG</u> , <u>DOEE</u>	<u>Medium-Term</u>	<u>N</u>
<p>Action E-54.6.BC: Neighborhood Clean-Up</p> <p>Co-sponsor and participate in neighborhood and citywide clean-up activities such as those currently held along the Potomac and Anacostia Rivers, and those held around schoolyards and District parks. Encourage Advisory Neighborhood Commissions and other community groups to develop and announce cleanup campaigns in conjunction with the city's bulk trash removal schedule.</p>	DPW, <u>DOEE</u>	On-Going	N
Action E- 5 4.6. C D: Strengthening and Enforcement of Dumping Laws	DPW, OAG, MPD	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Take measures to strengthen and enforce the District’s littering, rodent and disease vector control, and illegal dumping laws. These measures should include:</p> <ul style="list-style-type: none"> a. Providing adequate funding to carry out anti-littering programs; b. Empowering the community to report illegal dumping activities; c. Increasing public education on dumping laws, including posting of signs where appropriate; and d. Expanding surveying and enforcement activities. 			
<p>Action E-54.6.DE: Publicizing and Expanding Bulk Waste Disposal and Recycling Options</p> <p>Continue to sponsor and publicize options for bulk waste disposal and recycling, including information on the Fort Totten transfer station and the District’s schedule for curbside bulk trash waste removal. <u>Increase the types of materials that can be dropped off by residents including hard to recycle items.</u></p>	DPW	On-going	N
<p><u>Action E-5.6.F Single-Use Bottles</u></p> <p><u>Discourage purchase of single-use bottles, which often end up in parks and streams, by encouraging persons to carry refillable water bottles, and by encouraging institutions to have working water fountains and bottle-filling stations. Consider mandating manufacturer take-back programs for beverage containers and other packaging.</u></p>	<u>DPW, DOEE</u>	<u>On-going</u>	<u>N</u>
<p><u>Action E-5.6.G Vacant and Blighted Properties</u></p> <p><u>Continue investigating and classifying vacant and blighted properties; continue pursuing enforcement of violations on these properties to protect the health, safety and welfare of the general public.</u></p>	<u>DCRA</u>	<u>On-going</u>	<u>N</u>
<p>E-54.8 Achieving Environmental Justice</p>			
<p>Action E-54.8.A: Health Impacts of Municipal and Industrial Uses</p>	DOH, DOEE, <u>DGS, OP</u>	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Using an evidence-based approach, inform public policy decisions on the siting of municipal and industrial facilities using environmental justice principles.</u> Continue to study the link between public health and the location of municipal and industrial uses such as power plants and waste treatment facilities. The findings of such studies should be used to inform public policy decisions and minimize future community health impacts. <u>Elevated to policy.</u>			
<u>Action E-5.8 B: Clean and Reuse Contaminated Properties</u> <u>Clean up brownfields and Superfund sites so that these sites can be reused for commercial and industrial activities, housing, parks, and other community facilities that can boost local economies and improve quality of life.</u>	<u>DOEE, USEPA</u>	<u>On-going</u>	<u>N</u>
<u>Action E-5.8.C: Environmental Health Threats in Affordable Housing</u> <u>Audit and eliminate environmental health threats (such as mold, lead, and carbon monoxide) in the District's public housing. Work with the DC Housing Authority to reduce these threats, as well as threats from other contaminants, including lead in drinking water, in all District public housing.</u>	<u>DHCD, DCHA, DOEE, DOH</u>	<u>On-going</u>	<u>N</u>
<u>E-6.1 Greening the Government</u>			
Action E- 6 5 .1.A: Green Building Legislation <u>Update-Adopt and implement</u> legislation establishing to increase green standards for projects constructed by the District of Columbia or receiving funding assistance from the District of Columbia. <u>Strive for higher levels of energy efficiency, renewable energy requirements, net-zero standards for new construction, and broader sustainability metrics for public projects</u>	DOEE, OP, DCRA, <u>EOM</u>	<u>Immediate Short-Term</u>	N
Action E- 6 5 .1.B: Energy Management Plans Require the submittal and periodic updating of Energy Management Plans by District agencies. These plans	DOEE CEO , DCPSC	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
should <u>be developed in coordination with Clean Energy DC to ensure that they have baselines, goals, and strategies that are consistent with, and support the goals and objectives of Clean Energy DC and Climate Ready DC.</u> establish baseline data for assessing the effectiveness of each agency's energy conservation measures.			
<u>Action E-6.C: Sustainable DC</u> <u>By 2032, fully implement Washington, DC's sustainability plan, Sustainable DC, to address the city's built environment, energy, food, nature, transportation, waste, and water. Dedicate District Government staff and funding to implement the Sustainable DC Plan, track progress, and make results publicly available.</u>	<u>All District Agencies</u>	<u>Ongoing</u>	<u>N</u>
<u>Action E-6.1.D: Sustainable DC Innovation Challenge</u> <u>Fully launch the Sustainable DC Innovation Challenge to help District agencies test new innovations and technology with the goal of increasing the use of renewable energy.</u>	<u>DOEE, OP</u>	<u>Ongoing</u>	<u>Y</u>
<u>Action E-6.1.E Reduce Energy Use in District Government Owned Buildings</u> <u>Retrofit and maintain District Government owned buildings to minimize energy use. Install renewable energy technology to minimize energy use.</u>	<u>DGS, DOEE</u>	<u>Ongoing</u>	<u>Y</u>
<u>Action E-6.1.F Environmental Partnerships</u> <u>Continue to leverage the local business and environmental advocacy communities by collaborating on sustainability initiatives.</u>	<u>DOEE, DSLBD</u>	<u>Ongoing</u>	<u>N</u>
<u>Action Policy E-6.1.G5.1.2: Environmental Audits</u> <u>Evaluate existing and proposed new Conduct environmental "audits," including energy audits, of District government facilities to guide decisions about retrofits and other conservation measures. Environmental aAudits should <u>include analysis with regard to resilience and energy efficiency and</u> also be required</u>	<u>DOEE, DGS</u>	<u>Ongoing</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
anytime the District leases space for government use. <u>Resilience audits should support Washington, DC's capacity to thrive amidst challenging conditions by preparing and planning to absorb, recover from, and more successfully adapt to adverse events.</u>			
<u>E-6.5.2 Sustainability Environmental Education and Stewardship</u>			
Action E-6.5.2.A: Partnerships for Environmental Education Develop partnerships with environmental non-profits and advocacy groups to promote environmental education in the District. Examples of such programs include the Earth Conservation Corps effort to employ inner-city youth in environmental restoration along the Anacostia River, the Anacostia Watershed Society's tree planting, clean-up, and riverboat tour events, and the National Park Service summer programs for high school students at Kenilworth Park.	DOEE, OP, DCPS, SEO	On-going	N
Action E-6.5.2.B: Production of Green Guide <u>Continue to update guidance</u> Produce a "Green Guide" aimed at homeowners, builders, contractors and the community at large with guidelines and information on green building and low-impact development.	OP, DOEE	Short-Term	N
<u>Action E-6.2.C: Sustainability in Schools, Recreation Centers, and Libraries</u> <u>When modernizing all public school buildings, recreation centers, and libraries, reduce their environmental footprint and integrate sustainable and healthy practices into their operations. Continue support of citywide schoolyard greening efforts and related programs, and encourage Public and Charter schools to participate in schoolyard greening efforts.</u>	<u>DPR, DGS</u>	<u>On-going</u>	<u>Y</u>
<u>E-6.5.3 Environment and the Economy</u>			
Action E-6.5.3.A: Voluntary Clean-Up Program Continue the District's voluntary clean-up program. The program is designed to encourage the investigation and	USEPA, DOEE	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
remediation of contamination on any site that is not on the EPA's National Priority List and that is not the subject of a current clean-up effort.			
Action E-5.3.B: Sustainable Business Initiative Establish a Sustainable Business Initiative, starting with the creation of a committee including representatives from the Board of Trade, the Chamber of Commerce, the DC Building Industry Association, and others.	DMPED, OLBD, DOE	Long-Term	N
Action E- 6 5.3.C: Green Business Certification <u>Sustainable Business Program</u> <u>Develop a more robust, voluntary sustainable business program that partners with businesses to help them operate sustainably.</u> Establish a green business certification program as an incentive for companies that exemplify sustainable and environmentally responsible business practices.	DOEE, DOES, DSLBD	Long-Term	N
Action E- 6 5.3.D: Green Collar Job Corps <u>Continue to implement 'green collar' job training programs focused on green infrastructure installation and maintenance, solar installations, and lead abatement to educate and train unemployed or under-employed District residents. Efforts should be made to connect trainees with employers in the green field upon the completion of their training programs.</u> Explore the feasibility of creating a "green collar" job corps, including education in environmental fields, attraction and retention of green businesses and sustainable industry, and job training and placement within these fields and industries	DOEE, DOES, <u>DSLBD</u>	Long-Term	N
E-65.4 Environmental Program Management			
Action E- 6 5.4.A: <u>District</u> Department of <u>Energy and</u> the Environment Provide the necessary staff resources, funding, and regulatory authority for the newly created District Department of <u>Energy and</u> the Environment to achieve	EOM, CC, OCA, DOE	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
its mission and successfully implement the District's key environmental protection programs.			
ECONOMIC DEVELOPMENT ELEMENT			
STABILIZING AND DIVERSIFYING OUR ECONOMIC BASE			
Action ED-1.1.A: Economic Development Strategic Plan Prepare Maintain an Economic Development Strategic Plan that lays out in greater detail the steps the District must pursue to maintain and grow its economy. This plan should cover all economic sectors, evaluate competitiveness, and include strategies for workforce development and business attraction and retention. It should be developed through broad input from stakeholders, including resident, industry and education interests.	DMPED, OP, DOES, DCWIC, <u>DSLBD,</u> OLBD	Short-Term <u>On-going</u>	N
Action ED-1.1.B: Data Tracking Maintain and regularly update statistical data on employment in core sectors, wages and salaries, forecasts by sector, and opportunities for future employment growth.	DOES, OP	On-going	N
Action ED-1.1.C: Business Support Structures Streamline processes and create a more centralized system <u>that assists</u> to assist businesses <u>in meeting</u> to meet regulatory requirements quickly and efficiently, with a particular focus on serving small businesses, <u>businesses that show the promise to create many jobs, and businesses that help the District meet goals such as its commitments to reduce greenhouse gases.</u> <u>Continue</u> Centralize <u>centralizing</u> information and assistance to small and local businesses on starting a new business, the business permitting processes, zoning, fees and regulations, incentives, financing, unique programs, and opportunities. Create <u>and</u> maintain <u>a</u> fast-track permits and approvals system for businesses interested in opening or expanding in priority, under-served neighborhoods.	DMPED,	Mid-Term <u>Short-Term</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action ED-1.1.D Improve Access to Capital and Financing Opportunities</u> <u>Support collaboration between District agencies and private organizations that facilitate increased access to capital for District entrepreneurs. This includes strategic grantmaking, facilitating small business access to capital, and facilitating new forms of investment, such as social impact investing and Opportunity Funds.</u>	<u>DMPED, DISB, DSLBD</u>	<u>On-going</u>	<u>N</u>
<u>Action ED-1.1.E Identify Underutilized Sites</u> <u>Explore the feasibility of identifying underutilized commercial sites using techniques such as parcel-based development capacity analysis. This identification would inform land use planning and economic development.</u>	<u>OP, FMPED</u>	<u>On-going</u>	<u>N</u>
<u>Action ED-1.1.F Monitor Opportunity Zones</u> <u>Monitor effects of the federal Opportunity Zones incentive in DC's Qualified Opportunity Zones to identify adverse community impacts. If significant impacts are identified, recommend program and policy changes to mitigate the impacts.</u>	<u>DMPED, OP, DHCD, DSLBD</u>	<u>On-going</u>	<u>N</u>
<u>Action ED-1.1.G Stabilize Business Occupancy Costs</u> <u>Explore program and policy alignments that stabilize and/or reduce commercial occupancy costs in the District. Potential options include alignment with the District's sustainability programs to reduce energy costs, increased awareness of small business capital programs, and agreements for the reuse of public lands.</u>	<u>DMPED, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>Action ED-1.1.H Increasing Exports</u> <u>Seek opportunities to increase domestic and international exports of goods and services produced by District based organizations through cost-effective</u>	<u>DMPED</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>strategies. Examples include, high-visibility popups that introduce DC brands to new markets and foreign trade missions that help build new business partnerships.</u>			
SUSTAINING THE FEDERAL PRESENCE			
Action ED-1.2.A: Retention and Recruitment Programs Work with private-sector economic development organizations and through <u>the Office of Federal and Regional Affairs</u> to discourage federal jobs and agencies from leaving the city, and to enhance the District's ability to capitalize on federal procurement opportunities.	DMPED, DOES, DCWICDPR, DCPS, DGS	On-going	N
Action ED-1.2.B: Technical Assistance <u>Through the Department of Small and Local Business Development, Provide provide</u> local firms with technical assistance in bidding on <u>District and</u> federal procurement contracts so that the District's companies and workers may capture a larger share of this economic activity. Periodically evaluate the success of local technical assistance programs, and make adjustments as needed to achieve higher rates of success. <u>When practical, collect data and publish informational resources detailing opportunities to participate in District and federal government contracting.</u>	DOES, DMPED, DCWIC, OLBD <u>DSLBD</u> DGS, DDOT	On-going	N
Action ED-1.2.C: Retaining Federal Employment Work proactively with NCPC to develop strategies such as that reinforce the "60/40 <u>policy</u> " to avoid relocation of federal jobs from the District to suburban and exurban <u>to other locations regionally and nationally.</u>	NCPC, DMPED, OP	On-going	N
CREATING A KNOWLEDGE SUPPORTING INNOVATION IN THE ECONOMY			
Action ED-1.3.A: Knowledge Cluster Action Strategy (Complete) Conduct a more detailed assessment of the knowledge cluster in the District. Such a study should be guided by a Task Force that represents	DMPED,	Short-Term <u>Complete</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
economic development organizations, private industry, residents, and research institutions. It should include a review of national best practices, as well as actions to promote the development of research-driven and creative firms in the District.			
Action ED-1.3.B: Branding Washington as a Creative Hub Develop <u>Maintain and grow</u> a marketing and branding campaign that establishes a stronger identity for the District of Columbia as a center for creativity and innovation, capitalizing on established institutions such as the city's museums, think tanks, arts establishments, universities, and media industries.	DMPED, DOES, DCSEC, OLBD, <u>Events DC,</u> <u>DSLBD,</u> other	On-going	N
Action ED-1.3.C: Technology in NoMA and the Near Southeast Identify opportunities for knowledge- and technology-based industries within the emerging business improvement districts of	OP, DMPED	On-Going <u>Obsolete</u>	N
Action ED-1.3.D: Link Federal Research and Enterprises <u>Launch a program that connects District entrepreneurs with technology transfer and commercialization opportunities associated with the federal government's research institutions in the metropolitan region.</u> Create partnerships to better link federal agencies that conduct research with local businesses to foster the commercialization and production of new technology; enterprise development, and generation of patents in the District.	DMPED, DSLBD, OP, NCPC	Mid-Term	N
Action ED 1.3.E Support Emerging Entrepreneurs <u>Through partnerships with private entities or directly, establish a fund or funds to help local entrepreneurs grow investment ready businesses. Emphasize increasing access to capital particularly among lower-</u>	<u>DMPED,</u> <u>DSLBD</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>income entrepreneurs in emerging fields, such as the impact economy, urban innovation/smart cities, hospitality and professional services innovation, data, security tech.</u>			
<u>Action ED 1.3.F Foster Technology Careers for DC Students</u> <u>Create programs that help DC students connect with careers in technology fields. These should include targeted training and opportunities for internships that provide direct experience in technology businesses.</u>	<u>DMPED, DME, UDC</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action ED 1.3.G Support and Promote Inclusive Technology Business and Workforce Opportunities</u> <u>Support and promote inclusivity in the District's technology economy through workforce development, business development and public-private sector collaboration. These efforts should emphasize increasing the diversity of the workforce serving technology industries as well as the ownership of technology oriented businesses.</u>	<u>DMPED, DOES</u>	<u>On-going</u>	<u>N</u>
<u>Action ED 1.3.H Planning for Technology-Based Businesses</u> <u>Explore the benefits of aligning business attraction for technology-based firms with next-generation information-technology infrastructure, such as 5G telecommunications networks.</u>	<u>DMPED, OP</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action ED 1.3.I Monitor Changes in Technology</u> <u>Monitor changes in the technology industry and its impact on jobs, commerce and workforce development. Washington, DC will use this information to update workforce development approaches to respond to these impacts.</u>	<u>DOES, OP, DSLBD, DMPED</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Action ED 1.3.J Gig Economy Workers</u></p> <p><u>Analyze the characteristics of the District’s workforce that is employed in the “gig economy”, which refers to the portion of the workforce that connects a series of on-demand employment opportunities to form a significant source of individual income. The analysis should make recommendations to increase awareness of the limitations, costs and responsibilities of this type of work. It should also, make recommendations to increase access to programs and support resources, such as health insurance. Additionally, explore approaches to reduce worker mis-classification.</u></p>	<u>OP, DMPED, DOES</u>	<u>Mid-Term</u>	<u>N</u>
THE OFFICE ECONOMY			
<p>707.12 Action ED-2.1.A: Office Sector Assessment</p> <p>Conduct a comprehensive evaluation of the District’s office market at least once every two years, including employment forecasts; space demand estimates; inventories of planned and proposed projects; analysis of location trends; analysis of regional competition including taxes, amenities, and the regulatory environment; and shifts in occupant needs. Use the findings of the evaluation to assist local Business Improvement Districts and Community Development Corporations, and to develop appropriate District economic development strategies and programs.</p>	OP, DMPED, other	Short-Term <u>Obsolete</u>	N
<p>Action ED-2.1.B: Marketing Programs</p> <p>Prepare and Implement a marketing strategies plan for the District of Columbia’s office commercial space, working collaboratively with local economic development organizations such as the Washington DC Economic Partnership, Greater Washington Partnership, Federal City Council, Board of Trade and Chamber of Commerce. <u>The program should be conducted on an on-going basis focusing</u> The marketing plan should focus on companies that are headquartered elsewhere but conduct extensive business with the federal government, including legal firms, national membership organizations,</p>	DMPED, Other	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
and technology-intensive industries, and the domestic offices of international firms.			
Action ED-2.1.C: Back Support Low-cost Office Space Construction Incentives Explore the feasibility of financial and/or regulatory <u>support incentives</u> to encourage the development of lower-cost office space <u>including co-working space</u> and office space for small and/or nonprofit businesses in underinvested areas and in commercial districts outside Downtown.	OP, DMPED	Short-Term	N
Action ED-2.1.D: Supporting Entrepreneurship <u>Facilitate entrepreneurship including through mentorship, technical assistance, incubators and pro bono partnerships that will help aspiring entrepreneurs access resources and increase the likelihood of establishing a successful small business.</u>	<u>DMPED,</u> <u>DSLBD</u>	<u>Short-Term</u>	<u>N</u>
New Action 2.1.E: Anchor Commercial Expansion <u>District agencies leasing new space will give priority to locations east of the Anacostia River where they can anchor commercial development including fresh food retail. OP and DMPED should support the location of District facilities in these areas through analysis of land use plans and public lands.</u>	<u>DGS,</u> <u>DMPED,</u> <u>OP</u>	<u>On-going</u>	<u>N</u>
THE RETAIL ECONOMY			
Action ED-2.2.A: Update Retail Action Agenda Prepare and implement a <u>Update the</u> citywide Retail Action Agenda. The Agenda should include an evaluation of the current and projected amount of market supportable retail, strategies for <u>increasing retail offerings in historically underserved communities,</u> overcoming retail development barriers, neighborhood-specific submarket-specific evaluations, and <u>analysis of how changing retail trends and technologies, such as online retailing and automation are likely to impact retail businesses and employment in the District,</u> recommendations for overcoming retail development	OP, DMPED	Immediate Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
barriers, neighborhood-specific evaluations for new retail development and assistance programs.			
Action ED-2.2.B: Retail Ceiling Heights Determine the feasibility of <u>developing</u> zoning amendments which would permit higher ground floor retail ceiling heights in <u>neighborhood commercial areas commercial and mixed-use districts</u> . <u>Through processes including ZR-16 many zones have been revised to better accommodate the national standards for retail space, which has higher ceiling heights than typical office or residential uses. However, there may be an additional opportunity to make similar adjustments to zones used in neighborhood commercial areas. If these adjustments are feasible, better accommodating national retail space standards would help improve the city's economic resilience.</u> The building height limits in several zone districts preclude the development of ground floor space in keeping with national standards without reducing overall gross leasable building area or placing a portion of the ground floor below the street level.	OP, DMPED, OAG , NCPC	Mid-Term Long-Term	N
Action ED-2.2.C: Update the 2005 Retail Leakage Study <u>Conduct an analysis of the District's retail economy to assess the impacts from online retailing and opportunities to capture resident retail spending. The study should also assess opportunities to attract additional retail spending by tourists and residents of nearby jurisdictions.</u>	<u>OP</u>	<u>Mid-Term</u>	<u>N</u>
THE TOURISM AND HOSPITALITY ECONOMY			
Action ED-2.3.A: Assessment of Supply Industries Conduct an assessment of the industries that provide goods and services to the District hotels and restaurants, such as caterers, laundries, and janitorial services. Based on the findings of the assessment, consider incentives and regulatory tools which might help the District capture a	OP, DMPED, DOES	Mid-Term <u>Obsolete</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
larger share of these businesses, along with possible locations for such uses within the city.			
Action ED-2.3.B: Promote Unique Assets Investigate opportunities for further promotion of Washington’s more esoteric attractions so that visitors may be drawn to new destinations in the city, thereby extending their stays and creating more economic benefits for the city. For example, consider tour packages that include “Undercover Washington” (featuring the FBI Building, Watergate, the Spy Museum, etc.); “Naturalist’s Washington” (featuring the C & O Canal, Dumbarton Gardens, the Anacostia River, Rock Creek Park, and the National Arboretum), <u>“Washington the Port City” (featuring the city’s reimagined ports at Georgetown, the Wharf, and the Navy Yard)</u> and “Washington at War” (featuring the Fort Circle Parks Marine Corps Historical Museum, and the war memorials). Consider also a permanent fair or series of destinations showcasing the 50 states that draws on the District’s status as the nation’s capital.	WCTC, DCSEC, <u>Destination DC, Events DC,</u> DMPED	Long-Term <u>Mid-Term</u>	N
Action ED-2.3.C: Ballpark Economic Strategy Develop a strategic plan to capitalize on the economic opportunities of the new Major League Baseball park, including the development of additional restaurants, entertainment, and hospitality services in the ballpark vicinity.	DMPED	Short-Term <u>Complete</u>	N
<u>Action ED-2.3.D: Economic Development Financing Tools</u> <u>Review the potential of expanding commercial revitalization programs, such as tax increment financing, to include adjoining underutilized and historically disadvantaged commercial districts with an emphasis on areas on the east side of the Anacostia River.</u>	<u>DMPED</u>	<u>Short-Term</u>	<u>N</u>
<u>Action ED 2.3.E: Test Challenge-Based Procurement</u> <u>Test the feasibility of challenge-based procurement, which is a technique for procuring a solution rather</u>	<u>OCP, DMPED, and others</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>than a specified product. Challenge-based procurement starts with defining a challenge in a request for proposals to prospective contractors who then propose solutions. This is a significant departure from traditional procurement where the solution is determined prior to procurement for predefined goods and services. This model has been helped identify innovative solutions to public sector problems that utilize technology-driven and evidence-based approaches.</u>			
THE INSTITUTIONAL ECONOMY			
<u>Action ED-2.4.A: Institutional Spin-off Business</u> <u>Encourage District-based institutions, such as hospitals and universities, to establish or expand business incubators and accelerators that enable students and employees to develop and commercialize insights gained through the pursuit of an institution's mission. Leading examples include the MedStar Institute for Innovation and the Sheik Zayed Institute for Pediatric Surgical Innovation at Children's National Hospital.</u>	<u>DMPED</u>	<u>Ongoing</u>	<u>N</u>
THE PRODUCTION, DISTRIBUTION, AND REPAIR ECONOMY			
<u>Action ED-2.5.A: Industrial Business Improvement Districts</u> Consider <u>Explore</u> the formation of an Industrial Business Association Improvement District (BID) along the New York Avenue corridor to coordinate development activity, to promote industrial tenant attraction and retention, and improve the functionality of the corridor as a viable industrial area.	DMPED, OP	Short-Term	N
<u>Action ED-2.5.B: Municipal PDR Needs Study</u> <u>Explore a study to gain a better understanding of the District's long-term real estate needs for municipal PDR functions. These functions include: waste management, fleet storage, fleet maintenance, and infrastructure operations. The study should consider</u>	<u>OP, DPW, DGS</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>opportunities for co-location and the consolidation of municipal uses.</u>			
<u>Action ED-2.5.C: Siting of Food Aggregation, Processing and Production Facilities</u> <u>Explore the feasibility of developing food hubs, central storage, and community kitchens to expand healthy food access, federal nutrition program participation, and economic opportunity in under-served areas. These sites should be co-located whenever possible with job training, business incubation, and entrepreneurship programs.</u>	<u>DCFPC</u>	<u>Short-Term</u>	<u>N</u>
<u>Action ED2.5.D: Assess Innovations in PDR Uses</u> <u>Explore how emerging trends in PDR uses, such as vertical distribution facilities, one hour delivery, autonomous vehicle fleets and maker businesses are adapting to changes in urban PDR real estate markets.</u>	<u>DMPED, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>STRENGTHENING RETAIL DISTRICTS</u> <u>NEIGHBORHOOD COMMERCIAL CENTERS</u>			
<u>Action ED-3.1.A: Neighborhood Commercial Revitalization</u> Expand commercial revitalization programs such as tax increment financing, Great Streets, and the District's <u>DC Main Streets</u> program to include additional commercial districts, particularly in the northeast and southeast quadrants of the city. <u>Use the commercial revitalization programs to increase the stability of small and locally owned businesses by helping them adapt to demographic and market changes.</u>	DMPED	On-going	N
<u>Action ED-3.1.B: Integrating Cultural Events and Neighborhood Commercial Revitalization</u> <u>Promote the vitality and diversity of the city's neighborhood commercial corridors through heritage and cultural tours, festivals and other events.</u>	<u>OP, DMPED, DSLBD</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
SMALL AND LOCALLY-OWNED BUSINESSES			
Action ED-3.2.A: Anti-Displacement Strategies Complete an analysis of alternative regulatory and financial measures to mitigate the impacts of “ commercial gentrification ” demographic and economic market changes on small and local businesses. Measures to be assessed should include but not be limited to technical assistance, building purchase assistance , income and property tax incentives, historic tax credits, direct financial assistance, commercial land trusts, relocation assistance programs, and zoning strategies such as maximum floor area allowances for particular commercial activities.	OP, DMPED, <u>DSLBD</u> , OLBD , DOES	Short-Term	N
Action ED-3.2.B: Business Incentives Use a range of financial incentive programs to promote the success of new and existing businesses, including enterprise Historically Underutilized Businesses Zones, the Inclusive Innovation Fund, Certified Business Enterprise minority business set asides , loans, and loan guarantees, low interest revenue bonds, federal tax credits for hiring District residents, and tax increment bond financing.	DMPED, DOES, OLBD , <u>DSLBD</u> , DOES	On-going	N
Action ED-3.2.C: Shopsteading Program Temporary Retail Investigate the feasibility of a shopsteading program that Support temporary retail opportunities that would enable entrepreneurs and small businesses to open a shop in currently vacant or abandoned commercial space at greatly reduced costs.	DMPED, OLBD , <u>DSLBD</u> , DCWIC, DOES	Mid-Term <u>On-going</u>	N
Action ED-3.2.D: Small Business Needs Assessment Conduct an assessment of small and minority business needs and impact evaluations of existing small business programs in the District. The study should include recommendations to improve existing small business programs and to develop new programs as needed that are performance-based .	DOES, OLBD , <u>DSLBD</u>	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action ED-3.2.E: Best Practices Analysis <u>Complete</u> Analyze what other cities have done to encourage and foster their small business sectors, including the development of business parks and incubators. Use this best practice information to inform District policy.	DMPED, OP, DOES	Short-Term <u>Complete</u>	N
<u>Action ED-3.2.F: Neighborhood Commercial District Resilience Toolkit</u> <u>Create a toolkit that builds on the Vibrant Retail Streets Toolkit to provide community based economic development organizations tools to navigate changing markets. The toolkit will help organizations identify and leverage public space assets, build market strength, apply creative placemaking, and implement temporary uses.</u>	<u>DMPED, OP, DSLBD</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action ED-3.2.G: Study Employee Owned and Controlled Businesses</u> <u>Evaluate employee owned and controlled businesses' potential for inclusive economic growth. Research could include identifying successful programs and assessing the feasibility of support for employee owned and controlled businesses through startup funding, technical assistance, and legal support.</u>	<u>DMPED</u>	<u>Mid-Term</u>	<u>N</u>
ED-4.1 LINKING EDUCATION AND EMPLOYMENT			
Action ED-4.1.A: Master Education Plan Support implementation of the Master Education Plan by the and the DC Public Schools <u>Strategic Plan</u> to improve the performance of District schools and the expanded capacity of all DC youth to <u>successfully</u> join the future workforce and access career pathways.	DCPS, CC, EOM, OCA, SE	On-going	N
Action ED-4.1.B: Vocational School Development Support the conversion of at least five surplus DC Public School campuses to magnet or vocational high schools by 2010, with programs that prepare students for careers in	DCPS, CC, OCA, SE	Mid-Term <u>Obsolete</u>	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
the fastest growing sectors of the regional economy. 716.13			
Action ED-4.1.C: Expanded Youth Services <u>Expand collaboration between the District's education, human services, juvenile justice, and workforce development agencies to better serve the city's youth, reduce barriers to employment, and connect District students with education and training opportunities that lead to career-track employment. Expand job center services to effectively serve youth customers. Additionally, continue to support the Marion Barry Summer Youth Employment Program for youths and young adults up to 24 years of age.</u> Expand the youth services functions of the DC Workforce Investment Council, including the federal job corps program, the Mayor's Youth Leadership Institute and Summer Training Program, the DC Children and Youth Investment Trust Corporation, and the Passport to Work summer employment program.	DOES, DCWIC	On-going	N
Action ED-4.1.D: Youth Training Strategic Plan (Complete) Develop a strategic plan to determine needs, overall direction, and critical long and short-term actions for the development of youth training programs targeted to the needs of local business.	DOES, DCWIC	<u>Mid-Term</u> Complete	N
Action ED-4.1.E: Partnerships for Outside the Classroom Learning Track the mentoring and tutoring programs offered by the city's institutional and non-profit organizations to better understand where there may be duplication and where there may be gaps.	DOES, DCPS	Short-Term	N
Action ED-4.1.F: Retaining College and University Students Post Graduation Establish programs to retain graduating university students as employed District residents. This could include placement programs to match students with employment opportunities in the city, loan forgiveness,	DOES, SEO, Other	Long-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
and other programs to encourage graduates to live and work in the city. 716.17			
<u>Action ED 4.1.F: UDC Certification as a Training Provider</u> <u>Ensure that UDC is fully certified to provide workforce development training that will help more District residents gain the qualifications required to reach career pathways.</u>	<u>UDC, DOES</u>	<u>Short-Term</u>	<u>N</u>
<u>Action ED 4.1.G: Expand Job Center Services for Youth</u> <u>Expand DOES job center services to effectively serve youth customers. These expanded programs will help increase youth employment and long-term participation in the labor market.</u>	<u>DOES</u>	<u>Short-Term</u>	<u>N</u>
INCREASING WORKFORCE DEVELOPMENT SKILLS			
Action ED-4.2.A: Alliances with External Organizations and Entities Use Memorandums of Understanding (MOUs) to develop alliances, networks, and other relationship building strategies that enhance the success of the District's workforce development initiatives. Such MOUs currently exist with organizations like the AFL/CIO, WMATA, and <u>PEPCO</u> the Washington Post.	DOES, OCA, DCWIC	On-going	N
Action ED-4.2.B: Labor Market Monitoring Maintain accurate data on the job market to better connect job seekers with job opportunities in high-growth, high-demand sectors. Monthly data on employment, occupation and income should continue to be compiled by <u>DOES</u> . the Department of Employment Services.	DOES	On-going	N
Action ED-4.2.C: Employer Needs Assessments Conduct annual surveys of employer needs, particularly in high growth industries. Develop new workforce development services and strategies to respond to these changing needs.	DOES, DCWIC, <u>DSLBD</u> OLBD	On-Going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action ED-4.2.D: Outreach to Residents and Employers Improve the distribution of Distribute information on the District's job training, skill enhancement, and job placement programs, particularly in communities with high rates of unemployment. Ensure that outreach strategies provide for persons with limited reading proficiency.	DOES, DCWIC	On-going	N
Action ED-4.2.E: Workforce Investment Act <u>Continue implementation of the Workforce Innovation and Opportunity Act (WIOA), including programs for job training and placement systems. Measures to improve the coordination of job training programs that strengthen the workforce development system and more effectively target resources should be identified and implemented.</u> Continue implementation of the Workforce Investment Act, including programs for coordinated, customer-friendly, locally-driven job training and placement systems. Measures to improve the coordination of job training programs to avoid duplication of efforts and more effectively target District resources should be identified and implemented.	DOES, DCWIC	On-going	N
Action ED-4.2.F: Training Program Tracking Track the effectiveness of job training programs. Use assessments of such programs to modify and improve them.	DOES, DCWIC	On-going	N
Action ED-4.2.G: Good Best Practices Analysis Report Assess good practices Conduct a best practices analysis of national models for success in job training and readiness and use the findings results to evaluate and improve the District's programs. <u>Publish a good practices guide to hiring a diverse, inclusive workforce based on successful corporate and nonprofit models.</u>	DOES, DCWIC	Short-Term	N
Action ED-4.2.H: Incentive Programs <u>Continue to offer incentive-based programs that encourage District businesses to hire job-seekers who</u>	DOES, DCWIC	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
are disadvantaged and hard to serve. Identify possible new or strengthened economic incentives that encourage District businesses to hire jobseekers that are disadvantaged and hard to serve, similar to the Work Opportunity, Welfare-to-Work, Empowerment Zone, and Renewal Community Employment tax credit programs. The feasibility of a community investment tax reduction should be explored for firms that establish major job training or retraining programs.			
<u>Action ED-4.2.I: Wages and Working Conditions</u> <u>Continue advancing programs including apprenticeships and employer training that help increase wages for lower income residents while improving working conditions.</u>	<u>DOES, DCWIC</u>	<u>Ongoing</u>	<u>N</u>
<u>Action ED-4.2.J: Employment Barriers</u> <u>Continue to study the capacity, need and participation in programs that reduce barriers to employment for disadvantaged populations such as returning citizens and residents who speak English as a second language.</u>	<u>DOES, DCWIC</u>	<u>Ongoing</u>	<u>N</u>
<u>Action ED-4.2.K: Improved Training</u> <u>Provide on-the-job training, customized training, incumbent worker training, and cohort-based training to promote existing employees, which produces new entry-level openings.</u>	<u>DOES, DCWIC</u>	<u>Ongoing</u>	<u>N</u>
<u>Action ED-4.2.L: Increase Access to On-The-Job Training and Workforce Development</u> <u>Assess opportunities to work with government and/or private sector stakeholders to increase access to on-the-job training and workforce development through internships, fellowships, and apprenticeships. The assessment should prioritize opportunities for youth and young adults as well as older adults navigating career changes that increase economic equity by establishing career pathways.</u>	<u>DOES, DCWIC</u>	<u>Ongoing</u>	<u>N</u>
<u>Action ED-4.2.M: DC Housing Authority Employment Opportunities</u>	<u>DOES, DCWIC</u>	<u>Ongoing</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Explore opportunities to strengthen and expand employment opportunities for low-income and very low-income residents with the DC Housing Authority and its contractors through the federal Section 3 program.</u>			
GETTING TO WORK			
Action ED-4.3.A: Regional Initiatives Actively participate in <u>regional employment initiatives</u> the Greater Washington Regional Jobs, Bridges to Work, and similar partnerships that link suburban employers with city-based providers of job training and placement, transportation, child care, and related support services.	DMPED, DOES	On-going	N
<u>Action ED-4.3.C: Housing a Thriving Workforce</u> <u>Study how job growth and the city's economic strategy will affect demand for market rate and affordable housing to inform the development of housing strategies that can meet the housing needs of a thriving workforce.</u>	<u>DMPED, OP, DHCD</u>	<u>On-going</u>	<u>N</u>
<u>Action ED-4.3.D: Align Housing and Transportation Planning Regionally</u> <u>Explore opportunities to align the District's planning and policies for housing locations and employment access with regional initiatives, such as the Metropolitan Washington Council of Government's Visualize 2045 plan.</u>	<u>OP, DDOT, MWCOG</u>	<u>On-going</u>	<u>N</u>
Parks, Recreation and Open Space Element			
PROS-1.1 Developing a Park Classification System 804			
Action PROS-1.1.A: Park Classification Complete the classification of each of the District's 375 ⁵⁹ properties using Table 8.1. Identify suggested (advisory only) classifications for federal parks as part of this process. 804.11	DPR, NPS, NCPC	Short-Term	N
Action PROS-1.1.B: Parks Master Plan Implement the Parks Master Plan for the District of Columbia Parks System. Update the Plan at least once	DPR	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
every five years, or as needed to reflect changing conditions and needs. Use the Parks Master Plan as the basis for the annual capital improvements program request for park and recreational facilities. 804.12			
<p>Action PROS-1.1.C: Master Plans for Individual Parks</p> <p>Prepare master plans for <u>large</u> individual parks <u>(such as regional parks), prior to major capital improvements</u> as funding allows, <u>and use these plans to guide capital improvement and implementation processes.</u> implement capital improvements that are consistent with these plans. 804.13</p>	DPR	On-going	N
<p><u>Action PROS-1.1.D: Quality of Existing Park Spaces</u></p> <p><u>Develop an enhanced maintenance and improvement schedule to upgrade the quality of passive and active parklands and outdoor facilities to make the most of existing District parks.</u></p>	<u>DPR, DGS</u>	<u>On-going</u>	<u>N</u>
PROS-1.2 Closing the Gaps 805			
<p>Action PROS-1.2.A: Bus Routing</p> <p>Consult with WMATA <u>and the DC Circulator</u> to <u>identify locations where additional bus stops are needed to</u> serve locate more bus stops on neighborhood and community parks, particularly those with recreation centers. Currently only 28 percent of the city's recreation centers have a bus stop; the District has set a target of increasing this percentage to 50 percent by 2014. 805.8</p>	DDOT, WMATA, DPR	On-going	N
<p><u>Action PROS-1.2.B: Park Spaces on District Properties</u></p> <p><u>Encourage shared use agreements for green spaces owned by District government and DC Public Schools (DCPS) so that these areas are available and accessible to residents for recreation purposes.</u></p>	<u>DPR, DCPS</u>	<u>On-going</u>	<u>N</u>
<p><u>Action PROS-1.2.C: Temporary activation of Underutilized Spaces</u></p> <p><u>Identify underutilized spaces that can be programmed on a seasonal and temporary basis to advance public</u></p>	<u>DPR, DDOT, OP</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>life. Focus on commercial corridors where park space is scarce. Consult with ANCs, local community groups, and local businesses to identify locations where on street parking spaces, empty lots, or parking lots could be seasonally repurposed for outdoor recreational use.</u>			
<u>Action PROS-1.2.D: Open Space Plan</u> <u>Evaluate the need for a citywide open space plan focusing on improving physical access to green space and the rivers.</u>	<u>OP, DPR, DOEE, NCPC, NPS</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action PROS-1.2.E: Promoting Access</u> <u>Promote access to biking and swimming facilities and programs, with an emphasis on underserved and underrepresented groups. Explore opportunities for roving park programming to serve residents in their communities.</u>	<u>DPR</u>	<u>On-going</u>	<u>N</u>
PROS-1.3 Protecting the Value of Parkland 806			
Action PROS-1.3.A: Open Space Zone Establish an Open Space zone district to cover District-owned parks, community gardens, and other lands where long-term open space preservation is desired. Develop limits on lot coverage and impervious surface coverage in this zone that recognize and protect the basic value of parkland as open space. The zoning provisions should ensure that any future construction within parks is limited to park-related uses and facilities. 806.9 <u>(Complete – move to Implementation Element).</u>	OZ, OP, DPR, ZC	Complete	N
Action PROS-1.3.B: Transfer of <u>Small Open Spaces</u> Triangles to DPR <u>Develop a strategy for small open spaces through a coordinated approach to management among the various government agencies that includes defining the role of small open spaces in the larger park system, helping agencies manage them more efficiently, and promoting system-wide investment of resources.</u> Consider the transfer of maintenance responsibilities for <u>small open spaces</u> triangle parks from the District Department of Transportation, <u>and NPS</u> to the	DPR, DDOT, <u>OP, DGS, NPS</u>	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Department of Parks and Recreation to recognize their primary function as parkland, where appropriate. 806.10			
<p>Action PROS-1.3.C: Site Plan Review</p> <p>Require that plans for the redesign of individual parks or the development of park facilities are reviewed by appropriate District agencies to ensure that they advance the city's goals for better public recreation facilities, environmental protection, open space preservation, historic preservation, public safety, and accessibility, and resilience. 806.11</p>	DPR, DOEE , OP, DCRA, MPD	On-going	N
<p><u>Action PROS-1.3.D: Citywide Ecosystem</u></p> <p><u>Support a city-wide ecosystem consortium that will work to increase wildlife habitat and connectivity, especially among parks. The consortium can collectively identify, map and protect wildlife/natural resources to ensure wildlife have access to high quality habitat throughout the city.</u></p>	<u>DOEE, OP, DPR, DDOT, NPS</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action PROS-1.3.E: Coordination of Maintenance and Programming Responsibilities</u></p> <p><u>Improve the coordination, scheduling, and management of park and open space maintenance and programming responsibilities among relevant government agencies, including the DPR, DGS, NPS, DCPS, DDOT, the Department of Public Works (DPW), and the Department of the Environment (DOEE). Consider the establishment of Districtwide maintenance standards and cost estimates.</u></p>	<u>DPR, DGS, NPS, DCPS, DDOT, DPW, DOEE</u>	<u>Short-Term</u>	<u>N</u>
PROS-1.4 Meeting the Needs of a Growing City 807			
<p>Action PROS-1.4.A: <u>New Parkland or Park Dedication</u> Impact Fee</p> <p>Study <u>a requirement for a dedication of new parkland – or a park impact fee in lieu of new parkland creation - for new development or redevelopment. The amount of new parkland required - or fee in lieu of new parkland creation - should be based on the size, use, and density of the new development. the feasibility (including potential fiscal and economic effects) of</u></p>	DPR, OP, OAG, OCA	Mid-Term	No

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
adopting a park impact fee that would require residential developers to help cover the cost of parkland acquisition and improvement. Such a fee would be based on a standard amount per dwelling unit or square foot, with the proceeds used to acquire or improve nearby parkland. 807.10			
Action PROS-1.4.B: Mixed Use Zones As part of the review of the city's zoning regulations, revise the provisions for mixed use zones to consider requirements for useable recreation space or payments in-lieu to meet recreational needs. 807.11- <u>(Complete – move to Implementation Element).</u>	OP, OZ, ZC	Short-Term	N
PROS-2.1 Assessing Recreational Facilities 809			
Action PROS-2.1.A: Capital Improvements <u>Regularly identify and update the cost of improvements needed to meet service delivery standards, including those for recreation centers, aquatic facilities, and outdoor facilities.</u> Provide systematic and continuing funds for park improvements through the annual Capital Improvement Program, <u>with investments prioritized.</u> Use the Parks Master Plan as a guide for directing funds to the facilities and communities that are most in need. 809.11	DPR, OCA, OCFO	On-going	Y
Action PROS-2.1.B: Needs Assessments and Demographic Analysis Conduct periodic needs assessments, surveys, and demographic studies to better understand the current preferences and future needs of District residents with respect to parks and recreation. 809.12	DPR, OP	On-going	N
<u>Action PROS 2.1.C: Parks Restroom Inventory</u> <u>Conduct an assessment of the existing parks restroom inventory, considering park size and usage to determine the needs for additional public restrooms.</u>	<u>DPR</u>	<u>Short-Term</u>	<u>N</u>
<u>Action PROS-2.1.D: Level of Service and Classification Systems</u>	<u>DPR</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Evaluate existing level of service standards by type of facility and amenity, and, where deemed necessary, develop facility-specific classification systems.</u>			
<u>Action PROS-2.1.E: Improvement of Outdoor Recreational Facilities</u> <u>Systematically evaluate existing outdoor recreational facilities based on Park Master Plan design guidelines. Implement plans to eliminate deficiencies and close gaps through capital improvements. Typical capital projects might include turf restoration, addition of lighting and seating at sports fields, playground renovation, and resurfacing of basketball and tennis courts. 809.15</u>	<u>DPR, DGS, OP</u>	<u>Short-Term</u>	<u>N</u>
PROS-2.2 Providing Quality Service to All Residents 810			
Action PROS-2.2.A: Facility Assessments Conduct regular facility condition and utilization studies and use this data to determine if there is a need for improvement, reconstruction, closure, or expansion. A comprehensive facility condition assessment should be performed for each recreation center at least once every five years. 810.15	DPR	On-going	N
Action PROS-2.2.B: Maintenance Standards Create official maintenance standards <u>based on industry best practices, such as Sustainable Sites Initiative (SITES) or an equivalent system,</u> to improve the effectiveness of current maintenance and service levels for recreational buildings, facilities, and landscaping. Require adherence to these standards by maintenance contractors, as well as the District itself. 810.16	DPR, DPW, OPM, <u>DGS</u>	Short-Term	N
Action PROS-2.2.C: Adopt-A-Park <u>Continue to E</u> ncourage community groups, businesses, and others to participate in the District's Adopt A Park/Adopt a Playground program and publicize the program through signs, advertisements, websites, and other media. <u>Support Friends of Parks groups to steward, advocate, and host fundraising events for</u>	DPR	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>park sites to help maintain grounds/buildings and assist in the planning process.</u> 810.17			
Action PROS-2.2.D: Data Tracking <u>Establish a system to maintain and regularly update data and maps on parks, recreational facilities, and programming offered by DPR and affiliated providers to measure improvements in levels of service and document achievements.</u> Implement computer tracking of data on facility use, costs, and revenues to make more informed decisions and to guide policies on fees, fee waivers, scheduling, and other aspects of facility programming. 810.18	DPR, OCTO	On-going	N
Action PROS-2.2.E: Marketing and Branding <u>Develop a marketing plan to increase public awareness of programs</u> Implement a unified marketing strategy to raise awareness of the variety of the District's recreational program offerings and to more firmly establish an identity for the District of Columbia Parks. This strategy should use advertisements, web-based information and promotions, radio and television, branding, and other means to raise the profile of District parks. 810.19	DPR, NPS, DCSEC <u>Events DC</u>	On-going	N
Action PROS-2.2.F: Integration of Federal and District Athletic Fields Better integrate federal and District athletic fields under the jurisdictions of NPS, DPR, and DCPS. 810.20	NPS, DPR, DCPS	Ongoing	N
<u>Action PROS-2.2.G Design Standards</u> <u>Create District-wide parks and recreation facility design standards for outdoor facilities. Design parks, open spaces, and recreational facilities to reflect the resident preferences and culture of the local population, to accommodate a range of age groups and abilities, and to improve the safety of visitors and staff. When renovating playgrounds and parks, design new infrastructure for active recreation, including workout equipment, for all ages and abilities.</u>	<u>DPR, DGS, OP</u>	<u>Ongoing</u>	<u>N</u>
<u>Action PROS-2.2.H Hospital and Clinic Partnerships</u>	<u>DPR, DOH</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Explore partnerships with hospitals and clinics to increase the number of doctors prescribing parks and recreational activities to patients of every age.</u>			
Action PROS-2.2.I: Performance Monitoring <u>Provide the necessary hardware and software to track customer use and evaluations, determine gaps in programming and facilities, and identify opportunities to improve the overall performance of the parks and recreation system. 810.21</u>	<u>DPR, OCTO, DGS</u>	<u>Short-Term</u>	<u>N</u>
Action PROS-2.2.J: Recreation Program Action Plan <u>Develop a Recreation Program Action Plan that elevates, standardizes, and expands the quality of DPR program offerings. The Plan should help DPR to prioritize program investments while promoting broader goals of health, fitness, artistic expression, and community building.</u>	<u>DPR</u>	<u>Short-Term</u>	<u>N</u>
Action PROS-2.2.K Public Private Partnerships <u>When using a public-private partnership model to fund park acquisitions or improvements, require incorporation of programming and maintenance plans.</u>	<u>DPR, DGS, OCA</u>	<u>Short-Term</u>	<u>N</u>
Action PROS-2.3.L New Kiosk Development <u>Amend the zoning regulations to allow temporary (and permanent) kiosks at residentially zoned parks, where appropriate. This kiosk would be owned by the District and their revenue used to support park maintenance and operations.</u>	<u>DPR, DGS, OP, OZ, ZC, DCRA</u>	<u>Short-Term</u>	<u>N</u>
PROS-3.1 Sustaining and Enhancing the Federal Open Space Systems 812			
Action PROS-3.1.A: Participation in Federal Planning Park Efforts Support and participate in <u>NPS National Park Service and NCPC efforts to update to plan for parks and open spaces in, and adjacent to, the monumental core. the 1976 Master Plan for the National Mall, NCPC's upcoming National Capital Framework Plan, and other federal initiatives to plan for the Mall in the 21st Century.</u> Encourage citizen participation in these efforts. 812.15	DPR, NCPC, NPS, OP	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action PROS-3.1.B: Monument and Memorial Siting</p> <p>Actively participate with the appropriate federal agencies, commissions, and others in discussions and decisions on the siting of new monuments, memorials, and other commemorative works on open spaces within the District of Columbia. 812.16</p>	OP, DPR, NPS, NCPC, CFA	On-going	N
<p>Action PROS-3.1.C: Implementation of General Management Plans</p> <p>Support federal efforts to implement the Comprehensive Design Plan for the White House and President's Park and the General Management Plans for Rock Creek Park and the Fort Circle Parks (Civil War Defenses of Washington). 812.17</p>	OP, DPR, NPS, NCPC	On-going	N
<p>Action PROS-3.1.D: Fort Circle Park Trail</p> <p>Use land acquisition and/or easements to complete the Fort Circle Park Trail; and to provide additional Fort Circle Park signage and historic markers. 812.18</p>	NPS, DPR	On-going	Y
<p>Action PROS-3.1.E: Fort Circle Partnerships</p> <p>Actively participate in interjurisdictional and public/private partnerships to protect, enhance, restore and complete the Fort Circle Parks. 812.19</p>	NPS, DPR	On-going	N
<p>Action PROS-3.1.F: Park Land Transfers</p> <p>In cooperation with appropriate federal agencies, identify park resources in federal ownership that could potentially be transferred to the District, <u>for conservation or recreation purposes only, such as Franklin Park, RFK stadium, and Langston Golf Course.</u> 812.20</p>	NCPC, NPS, DPR, OCA	On-going	N
PROS-3.2 Reclaiming the Waterfront 813			
<p>Action PROS-3.2.A: Anacostia River Park Improvements</p> <p>Work collaboratively with the federal government, the private sector, community and non-profit groups, and the Anacostia Waterfront Corporation to implement the open space improvement plans of the Anacostia Waterfront Initiative. Planned improvements include:</p> <p>a. A major destination park at Poplar Point;</p>	AWC , DPR, DOEE , NPS, NCPC, <u>OP</u>	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
b. Restored natural areas at Kingman and Heritage Islands; c. New parks, <u>including recreational fields</u> , around RFK stadium; d. Continuous bicycle and pedestrian trails along the waterfront and new pedestrian crossings on the upper reaches of the river; e. New neighborhood parks and athletic fields within redeveloping areas along the waterfront, including the Southwest waterfront, <u>Buzzard Point</u> , Near Southeast, and Hill East; and f. Enhancements to the existing waterfront parks. 813.13			
Action PROS-3.2.B: Signage and Branding Work with the National Park Service to develop and implement a consistent system of signage and markers for the Anacostia and Potomac waterfronts. 813.14	AWC , DPR, OP, NPS, NCPC	Mid-Term	Y
Action PROS-3.2.C: Anacostia River Boating Develop additional marine facilities, including rowing centers, appropriately-scaled boathouses, boat slips, and piers along the banks of the Anacostia River as recommended in the AWI Framework Plan. <u>All new marinas must become Clean Marina Partners. Implement boating access improvements utilizing the Boating Access grants from the US Fish and Wildlife Service Sport Fish Restoration Program.</u> 813.15	AWC , DPR, OP, <u>DOEE</u> , NPS, NCPC	Mid-Term	Y
<u>Action PROS-3.2.D Anacostia Riverwalk</u> <u>Construct new sections of the Anacostia Riverwalk according to the Buzzard Point Vision Framework's Riverwalk Design Guidelines. Work with Fort McNair to extend the Anacostia Riverwalk along the Washington Channel and design it to include co-benefits, such as enhanced security and flood protection for the base and ecological restoration features, thereby completing a key piece of the citywide Riverwalk system.</u>	<u>DPR, DDOT, DOEE, OP, NPS, NCPC, USACE</u>	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
PROS-3.3 Other Significant Open Space Networks 814			
<p>Action PROS-3.3.A: Creating “Washington Central Park”</p> <p>Work with the federal government, NCRC, and institutional and open space landowners to create a linear system of parks and open space extending from Bryant Street on the south to Fort Totten on the north. This system should be created from existing large publicly-owned and institutional tracts, as well as adjacent triangle parks, cemeteries, and rights-of-way. 814.7</p>	DPR, OP, NCPC, NPS	Mid-Term	Y
<p><u>Action PROS 3.3.A Boulevards and Parkways</u></p> <p><u>Protect and maintain boulevards and parkways as elements of the larger park and open space system. Ensure that proposed improvements and maintenance projects along trails and parkways minimize impacts on viewsheds and are sensitive to their natural and historic qualities that make them significant.</u></p>	DDOT, NCPC, NPS, OP, DPR	On-going	Y
PROS-3.4 Connecting the City Through Trails 815			
<p>Action PROS-3.4.A: Bicycle <u>Trail</u> Master Plan Implementation</p> <p>Initiate focused trail planning and construction efforts to eliminate gaps in the bicycle trail network and to improve substandard trails, as itemized <u>in moveDC. the District’s Bicycle Master Plan.</u> Coordinate with the National Park Service for trails where both DDOT and NPS have responsibility. <u>Support District and Federal agencies including DDOT and NPS to develop, fund, and build multi-use trails within select parks that can connect to the city-wide trail system. Work with NPS to align District planning and implementation efforts with the NPS National Capital Region Paved Trails Study (2016), which calls for coordination with local jurisdictions to advance trail projects that contribute to the success of the regional trail network.</u> 815.10</p>	DDOT, DPR, NCPC, NPS	On-going	Y
<p><u>Action PROS-3.4.B: Citywide Bicycle Network</u></p> <p><u>In support of Sustainable DC, continue to develop a citywide 100-mile bicycle lane network. Prioritize bicycle connections to parks and recreation facilities.</u></p>	<u>DDOT, DPR, OP, NCPC, NPS</u>	<u>On-going</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action PROS-3.4.CB: Signage and Parking</p> <p>Provide more consistent and unified signage along the city's trails to improve their identity and accessibility. <u>Provide secure bike parking at trailheads and key destinations.</u> 815.11</p>	DDOT, DPR, NPS	On-going	Y
<p>Action PROS-3.4.DC: Water Trails</p> <p><u>Continue to D</u> develop designated "water trails" and water access points in the Potomac and Anacostia Rivers for travel by canoe, kayak, and other paddlecraft. 815.12</p>	AWC , DPR, NOS, DDOT, DOEE , other	Short-Term	N
PROS-4.1 Maximizing Access Through Partnerships 817			
<p>Action PROS-4.1.A: Capital Space</p> <p>Complete <u>implementation of</u> the Capital Space Initiative, which will provides a coordinated strategy for open space and park management between the District and federal governments. 817.9</p>	NCPC, DPR, OP, NPS	Short-Term	N
<p>Action PROS-4.1.B: Expanding Partnerships</p> <p><u>Provide an annual</u>Develop a comprehensive list of current <u>parks and recreation partnerships, including "friends" groups, program partners, inter-agency government partners, and sponsors that support District parks, recreation facilities, and programs. In concert with community members and agency staff, create an action plan to recruit new business, philanthropic, non-profit, and governmental partners in the DC region to enhance park and recreation services benefitting DC residents and visitors. detailed information on the scope and responsibilities of partnership agreements. Prepare a marketing plan aimed at solidifying new partnerships with universities, museums, professional sports teams, churches, and philanthropic groups.</u> 817.10</p>	DPR	On-going	N
<p>Action PROS-4.1.C: Sponsorships and Foundations</p> <p>Explore opportunities for financial sponsorship of park and recreation facilities by corporate and non-profit partners, foundations, and "friends" organizations. 817.11</p>	DPR	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action PROS-4.1.D: Joint Use Partnerships</u> <u>Consider alternative joint use partnership models with DCPS and non-profit service providers and select and implement the most effective approaches.</u>	<u>DPR, DCPS</u>	<u>On-going</u>	<u>N</u>
<u>Action PROS-4.1.E: Cooperative Management Agreements</u> <u>Develop a citywide strategy for securing cooperative management agreements with NPS and other federal partners to update, operate, and maintain federally controlled parks in the city.</u>	<u>DPR, NPS, NCPC, OP, DGS</u>	<u>Short-Term</u>	<u>N</u>
PROS-4.2 Recognizing the Value of Functional Open Space 818			
Action PROS-4.2.A: Zoning Assessment of Institutional Land Conduct a study of institutional land in the city to determine the appropriateness of existing zoning designations, given the extent of open space on each site. Among other things, this study should assess how current zoning policies, including large tract review, planned unit developments, and campus plans, work to protect open space. Recommend zoning changes as appropriate to conserve open space and avoid incompatible building or redevelopment on such sites. This study should include a “best practices” assessment of how other cities around the country achieve the goal of conserving functional open space without impairing economic growth or reducing development rights. 818.8 <u>(Complete – move to Implementation Element).</u>	OP, DPR, OZ	Long-Term	N
PROS-4.3 Open Space and the Cityscape 819			
Action PROS-4.3.A: Residential Recreation Space and Lot Coverage Requirements Complete an evaluation of DC Zoning requirements for “residential recreation space” and “lot coverage.” Explore the feasibility of requiring residential recreation space in high-density residential zones as well as commercial zones, and establishing specific conditions for lowering or	OP, OZ	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>waiving the requirements. Consider a sliding scale for lot coverage requirements which considers parcel size as well as zone district. Incentives for the creation of parkland, including increases in allowable density where parkland is provided, also should be considered. 819.8 <u>(Complete – move to Implementation Element).</u></p>			
<u>URBAN DESIGN</u>			
<p><u>Action UD-1.1.A: Siting of Landmarks Commemorative Works</u></p> <p><u>Enhance the District government’s approach to the siting and review of both local and national commemorative works, and establish processes for better coordination among District and Federal agencies and review bodies</u>Continue to convene a Commemorative Works Committee to advise and make recommendations to the Mayor and Council on requests to place monuments, memorials, and other commemorative works on District-owned space. Work with NCPC, the CFA, and other federal partners to ensure that the placement of such works on federal properties is consistent with the NCPC Monuments and Memorials Plan. 903.11</p>	<u>CFA, NCPC, OP</u>	<u>On-Going</u>	<u>N</u>
<p><u>Action UD-1.1.C: Alley Greening</u></p> <p><u>Investigate the adoption of regulations that allow for resident greening and controlled vehicular access of alleyways to promote neighborhood community life.</u></p>	<u>DDOT</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action UD-1.1.D: City-Wide Urban Design Vision</u></p> <p><u>Produce a citywide urban design vision that facilitates equitable and sustainable growth. The vision should elevate the quality of new building architecture, landscape architecture, and urban design, while conserving essential elements of our city’s traditional physical character. The vision should also strengthen citywide systems such as infrastructure, housing, and transportation to address contemporary community needs and improve the quality of life for all Washingtonians.</u></p>	<u>OP</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action UD-1.2.A: Review of Zoning Designations Conduct a review of zoning designations in environmentally sensitive areas, including wetlands, riparian areas and upland areas along stream valleys, steep slopes, and areas of soil instability to identify areas where current zoning may permit excessive density, given site constraints. Recommend zoning changes and/or overlay designations as necessary to protect these areas.	<u>OP, OZ, DDOE</u>	<u>Completed</u>	
Action UD-1.2.B: Creating View Plane Regulations Conduct a review <u>study</u> of desirable <u>panoramic</u> views <u>from key public spaces in the city, in coordination with the National Capital Planning Commission. Identify public view locations, key components that define them, and recommendations for protecting and enhancing them. Create</u> creating view plane diagrams and design guidelines for use during the review of public and private sector projects , affording analysis of desired possibilities, and developing zoning regulations accordingly.	<u>OP, OZ</u>	<u>Mid-Term</u>	<u>N</u>
Action UD-1.2.A: Public Space Regulations for Grading <u>Conduct a review of public space regulations and standards to assess limits and design requirements for protecting natural landforms, including changes to grade, retaining walls, fences, and landscaping. Recommend changes to these regulations as necessary to respect and enhance view corridors and the natural topography and landform.</u>	<u>DDOT, OP</u>	<u>Mid-Term</u>	<u>N</u>
Action UD-1.3.A: Anacostia Waterfront Initiative Continue to implement the Framework Plan for the Anacostia River, restoring Washington's identity as a waterfront city and bridging the historic divide between the east and west sides of the river.	<u>DDOE, DDOT, OP</u>	<u>On-Going</u>	<u>Y</u>
NEW Action UD 1.4.C: Waterfront Barriers <u>Continue to explore ways to address freeway and highway barriers along the Anacostia and Potomac</u>	<u>NCPC, DDOT, OP</u>	<u>On-Going</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>waterfronts. Study options for addressing the visual barrier presented by the Whitehurst Freeway and the physical barrier presented by the waterfront CSX rail line.</u>			
<u>Action UD-1.3.B: Natural Shorelines</u> <u>Identify and map waterfront areas with potential to be converted to natural shorelines. 905.16</u>	<u>DOEE, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>Action UD-1.4.A: Zoning and Views</u> As part of the revision of the District's zoning regulations, <u>Conduct a study to</u> determine the feasibility of overlays or special design controls that would apply to major boulevards <u>thoroughfares</u> and gateway streets. The purpose of such overlays would be to ensure the protection and enhancement of important views, and to upgrade the aesthetic quality of key boulevards <u>thoroughfares</u> .	<u>OP, OZ</u>	<u>Short-Term</u>	<u>N</u>
<u>Action UD-1.4.B: Boundary Streets and Entrances</u> Explore the feasibility of enhancing points of arrival into the District at the major Maryland/DC gateways through signage, public art, landscaping, restoration <u>and careful maintenance</u> of historic boundary markers, <u>traffic calming</u> , road design and pavement changes, special treatment of boundary streets (Southern, Eastern, and Western Avenues), and similar <u>related</u> improvements.	<u>OP, NCPC, DDOT</u>	<u>Long-Term</u>	<u>N</u>
<u>Action UD-1.5.B: Light Rail Design</u> To the maximum extent possible, ensure that the design of the streetcar line along the east side of the Anacostia River does not create a barrier to waterfront access from East of the Anacostia River neighborhoods.	<u>DDOT, WMATA</u>	<u>Completed</u>	<u>N</u>
<u>Action UD-2.1.A: Retail Ceiling Heights</u> Convene a Task Force of retailers, developers, architects, and others to evaluate alternative approaches to achieving higher first-floor ceiling heights in new Downtown buildings.	<u>DMPED, DBID, OP</u>	<u>Completed</u>	<u>N</u>
<u>Action UD-2.1.A: Streetscape Design by Neighborhood Type</u>	<u>DDOT, OP</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Review current citywide streetscape design regulations and policies to prioritize the pedestrian experience. As necessary, develop a typology for basic streetscape design standards that meet the unique needs of various types of neighborhoods in the District, including the downtown business district, commercial areas, high and low-density residential neighborhoods.</u>			
<u>Action UD-2.1.B: Standards for Street Furniture</u> <u>Produce standards for street furniture in public space, such as benches, trash cans, and bike racks, that designate spacing, layout, and other characteristics that promote socialization and interaction, as well as public health and well-being.</u>	<u>DDOT, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>Action UD-2.1.C: Public Space Permitting of Street Furniture</u> <u>Explore process improvements to the public space permitting process to reduce the time and complexity of reviewing and approving District standard street furniture.</u>	<u>DDOT, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>Action UD- 2.1.D: Public Restrooms in Streetscapes</u> <u>When designing and upgrading streets and sidewalks in commercial areas, investigate opportunities to install attractive, clean, safe standalone public restrooms that are accessible at all hours.</u>	<u>DDOT</u>	<u>On-Going</u>	<u>Y</u>
<u>Action UD-2.1.E: Placemaking and Vision Zero</u> <u>Establish a pilot initiative to enhance roadway safety through placemaking at intersections at three locations. Incorporate green infrastructure, low-impact design, and public life design principles.</u>	<u>DDOT, OP</u>	<u>Short-Term</u>	<u>N</u>
<u>Action UD-2.2.A: Scale Transition Study</u> Complete a “Scale Transition Study” which evaluates options for improving design compatibility between <u>larger scale</u> more dense and <u>lower scale</u> less dense areas. The study should respond to the varying situations where <u>larger scale</u> higher density development is (or will be) situated adjacent to lower <u>scale</u> density , predominantly	<u>OP</u>	<u>Shot-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
residential neighborhoods. It should include design guidelines and provisions for buffers (including open space), stepping down of building heights, and solutions that reflect the different lot dimensions, block faces, and street and alley widths found in different parts of the city.			
<p><u>Action UD-2.2.B: Use ing Zoning and Other Regulatory Tools to Achieve Design Goals</u></p> <p>Explore awards and incentives to promote excellence in the design of new buildings and public spaces. <u>Zoning Recommendations</u> should include incentives for facade features, window placement, courtyards, buffering, and other exterior architectural elements that improve the compatibility of structures, including roof structures, with their surroundings while promoting high architectural quality, including allowing for innovative, contemporary design.</p>	<u>OP</u>	<u>Mid-Term</u>	<u>N</u>
<p><u>Action UD-2.2.C: Conservation Districts</u> Explore the use of “Conservation Districts” to protect neighborhood character in older communities which may not meet the criteria for historic districts but which nonetheless have important character-defining architectural features.</p>	<u>OP</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action UD-2.2.D: Regulations for High Quality Affordable Housing</u></p> <p><u>Conduct a review of the construction and zoning regulations to understand what affordable housing typologies and designs are disincentivized by the current code. Produce a list of recommended changes to these codes and supplement with a form-based guide that outlines how new dwelling units can be better integrated into existing neighborhoods.</u></p>	<u>DCRA, DHCD, OP</u>	<u>Mid-Term</u>	<u>N</u>
<p><u>Action UD-2.2.E: Urban Design Strategies for Resilient Communities</u></p> <p><u>Research best practices and develop recommendations and urban design guidelines to help the District mitigate hazards such as flooding and climate threats such as sea level rise and extreme heat, while meeting the other urban design goals of the District.</u></p>	<u>DDOE, OP</u>	<u>On-Going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Action UD-2.2.F: Design Guidelines for Large Sites</u></p> <p><u>Develop design guidelines as part of the review process for large site developments. Guidelines should address building appearance, streetscape, signage and utilities, parking, landscaping, buffering, protection of historic resources, compatibility of development with surrounding neighborhoods, and environmental sustainability.</u></p>	<u>OP</u>	<u>On-Going</u>	<u>N</u>
<p>911.10<u>Action UD-2.3.B: Form-Based Zoning Codes</u> Explore the use of form-based zoning codes on selected large sites as a way of establishing desired urban design characteristics without rigidly prescribing allowable uses.</p>	<u>OP, OZ</u>	<u>Completed</u>	<u>N</u>
<p><u>Action UD 2.4.A: Design Guidelines for Higher Density Family-Sized Housing</u></p> <p><u>Develop design guidelines for higher-density family-sized housing with the intent to address key design issues at the scale of the neighborhood, site, building, and unit which relate to residential livability for families with children.</u></p>	<u>DHCD, OP</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action UD 2.4.B: Design Standards for Universal Wayfinding</u></p> <p><u>Develop a standard template to enhance universal wayfinding integrated into public art, buildings, and streetscapes as well as signage. The template should be designed to be employed citywide, yet customizable to showcase or promote the individual needs and character of various neighborhoods across the city.</u></p>	<u>DDOT, DCRA, DCCA</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action UD-2.4.C: Toolkit for Inclusive and Intergenerational Public Space Design</u></p> <p><u>Research and compile a set of engagement strategies and design guidelines for inclusive and intergenerational public spaces in neighborhoods. Guidelines should include best practices for how to encourage community-led design efforts, successful ways to encourage community and cultural self-expression in the public realm, and incorporate accessible design principles such as deaf space.</u></p>	<u>DPR, NPS, OP</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action UD-3.1.A: DDOT Design and Engineering Manual Update the DDOT Design and Engineering Manual (the “Red Book”) to ensure that it more effectively promotes the goal of creating a safe, attractive, and pedestrian-friendly street environment.	<u>DDOT</u>	<u>Completed</u>	<u>N</u>
Action UD-3.1.B: Streetscape Improvement Programs Maintain capital funding to upgrade the visual quality of District streets through programs such as Restore DC (Main Streets), Great Streets, and the DDOT Urban Forestry program.	<u>DMPED, DDOT</u>	<u>Completed</u>	<u>Y</u>
Action UD-3.1.C: DDOT Public Space Permits Ensure that all public space permits, including but not limited to permits for dumpsters, electric wiring, tree removal, excavation, parking, fences, retaining walls, signs and banners, sidewalk cafés, curb cuts, and special displays, are not inconsistent with the Comprehensive Plan and contribute to the policies laid out above for the use of street space.	<u>DDOT, DPW, DCRA</u>	<u>Completed</u>	<u>N</u>
Action UD-3.1.D: Paving of Front Yards Consider amendments to zoning regulations and public space guidelines that would limit the paving of front yard areas for parking and other purposes.	<u>OP, OZ, DDOT</u>	<u>Completed</u>	<u>N</u>
Action UD-3.1.E: Street Vending Review the street vending and sidewalk café regulations to ensure that they are responsive to the goals of creating lively and animated neighborhood streets but also adequately protect public safety and movement.	<u>DCRA, DDOT</u>	<u>Completed</u>	<u>N</u>
Action UD-3.1.F: Sign Regulations Revise the sign regulations to improve the appearance and design of signs, and ensure that signs contribute to overall identity and sense of place while also expressing the unique identities of individual businesses.	<u>DCRA, OP, DDOT</u>	<u>Completed</u>	<u>N</u>
<u>Action UD-3.1.G: Reduce Barriers to Permitting of Public Space</u>	<u>EOM, FEMS, MPD,</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Reduce procedural barriers for neighborhood and civic-oriented uses of public space. Such uses may include both one-time and recurring events, such as festivals and farmers markets, and longer-term installations, such as parklets and plazas.</u>	<u>HSEMA, DDOT, OP</u>		
<p><u>Action UD-3.1.H: State of Public Life Report</u></p> <p><u>Create a report benchmarking the progress in expanding public life across the city as part of the comprehensive plan amendment cycle. The report would track aspects of public life including the annual number of: community and special events, outdoor café seating, free speech activities, vending licenses, and use counts of major public spaces and streets.</u></p>	<u>OP, OCTO, DDOT</u>	<u>Mid-Term</u>	<u>N</u>
<p><u>Action UD-3.1.I: Digital DC Public Realm Initiative</u></p> <p><u>As a pilot test, develop online tools to collect and share data about public life, consistent with appropriate privacy protections. Leverage aggregated information from personal mobile devices and from smart city infrastructure to better understand how the public realm is used, to inform policies and actions that improve public space design, increase physical connectivity, improve access to amenities and local businesses, improve wayfinding, and disseminate real-time information to citizens about events, public gatherings, and security concerns.</u></p>	<u>OCTO, DDOT, DPR</u>	<u>Short-Term</u>	<u>N</u>
<p><u>Action UD-3.2.A: Security-Related Design Guidelines</u></p> <p>Work collaboratively with the National Capital Planning Commission and other federal agencies to develop design measures which accommodate security needs without disallowing ground level retail and other public space amenities. Such measures should include solutions to meet parking and service access needs for ground level retail, and less obtrusive methods of “hardening” buildings and public space.</p>	<u>OP, NCPC, CFA</u>	<u>Completed</u>	<u>N</u>
<p><u>Action UD-3.2.B: Neighborhood Public Life Surveys</u></p> <p>Conduct regular <u>public life</u> surveys of <u>neighborhood main streets with crime and, low economic or</u></p>	<u>OP, DDOT, MPD</u>	<u>On-Going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>pedestrian activity</u> “hot spots” to identify where urban design issues such as inadequate lighting, <u>public space and sidewalk design</u> , and poor circulation may be contributing to high crime rates <u>and low pedestrian activity</u> . Implement measures to address these issues through the redesign of streets and public space.			
914.13 Action UD-3.2.C: Design Review for Crime Prevention Develop design standards for new neighborhoods, new communities, large tracts, and other major developments which reinforce crime prevention and security objectives.	<u>OP, DMPED, MPD</u>	<u>Cancelled</u>	<u>N</u>
<u>Action UD-3.3.A: Cross-Agency Small Parks Partnership Program</u> <u>Develop a community partnership program including DDOT, DPR, and DGS to improve and activate small parks through a combination of landscaping, recreation amenities, signage, and street design that contributes to neighborhood recreation, definition, and identity.</u>	<u>OP, DPR, DDOT, DGS</u>	<u>Short-Term</u>	<u>N</u>
Action UD-3.3.B: Transfer of NPS Triangle Parks to the District <u>Work with the National Park Service to identify and transfer key small parks in NPS’ ownership to the District to enhance community use, programming, and stewardship.</u>	<u>EOM, NPS, DDOT, DPR, DGS</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action UD-3.3.C: Design Standards for Public Space Design</u> <u>Create public space design guidelines for District-controlled parks and plazas that highlight designing for diverse cultural uses, place making, and socializing.</u>	<u>OP, DPR, DGS, DDOT</u>	<u>Short-Term</u>	<u>N</u>
Action UD-4.1.B: Expanding Design Review Conduct an exploratory study on the expansion of design review requirements to areas beyond the city’s historic districts. The study should examine alternative approaches to carrying out design review requirements, including the	<u>OP, HPO</u>	<u>Completed</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
use of advisory design review boards, and expansion of planning staff to carry out administrative reviews.			
Action UD-4.1.C: Review of Zoning Requirements Adjust the processes and requirements for planned unit developments, site plans in the R-5-A zone districts, and large tract reviews in order to strengthen design amenities and promote higher design quality.	<u>OP, OZ</u>	<u>Completed</u>	<u>N</u>
Action UD-4.1.D: Design Excellence Program for District Facilities <u>Develop a Design Excellence program for architectural/engineering contracting processes for District government-controlled public buildings and public spaces based on the federal General Services Administration Design Excellence program.</u>	<u>OP, DGS</u>	<u>Short-Term</u>	<u>N</u>
Action UD-4.1.E: Commission of Fine Arts Review of District Government Capital Projects <u>Develop guidelines for assisting Commission of Fine Arts design review for any applicable District building and infrastructure projects. These guidelines should reflect the District's urban design goals.</u>	<u>OP, CFA, DGS</u>	<u>Short-Term</u>	<u>N</u>
Action UD-4.1.F Excellence in Urban Design Initiative <u>Develop a citywide Excellence in Urban Design initiative for the District, including an award program and public education campaign, to make Washington, DC a nationally-recognized leader in architecture, landscape, environmental design, historic preservation, and city planning.</u>	<u>OP, DGS, DCAIA</u>	<u>Short-Term</u>	<u>N</u>
Action UD-4.2.A: "Designing DC for People" Reference Guide <u>Create a reference guide that catalogues principles of good urban design at a human level. The reference guide should articulate these concepts in a clear manner to be understandable to both the general public and members of the design profession</u>	<u>OP</u>	<u>Short-Term</u>	<u>N</u>
Action UD-4.3.A: DC Urban Design Guide	<u>OP</u>	<u>Long-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Prepare an “Urban Design Guide” for the District of Columbia that compiles existing codes and regulations that play a role in creating Washington, DC’s urban design legacy.</u>			
<u>Action UD-4.3.B: Update of the Projection Code</u> <u>Conduct a comprehensive study and subsequent building code update to address issues of large projections on long building facades that detract from the public realm and monumental character of the District’s streets. The study should consider the role projections have played in shaping the form of the city and assess, their intent and how they have evolved over time.</u>	<u>OP, DCRA, DDOT</u>	<u>Short-Term</u>	<u>N</u>
<u>Action UD-4.3.C: Review Zoning Height Restrictions</u> <u>Review the zoning code to determine where it may be more restrictive than the Height Act in order to identify potential capacity for more affordable housing and opportunities to expand inclusive neighborhoods.</u>	<u>OP, OZ, DHCD</u>	<u>Short-Term</u>	<u>N</u>
HISTORIC PRESERVATION ELEMENT			
<u>HP-1.1 PRESERVATION PLANNING</u>			
Action HP-2.2.A: Preservation Planning Adopt a revised D.C. Historic Preservation Plan consistent with the Comprehensive Plan. Use the results of the Comprehensive Plan’s extensive public engagement process as a baseline for identifying current issues to be addressed in the Preservation Plan. Develop preservation master plans for major private redevelopment areas, identifying properties eligible for preservation. COMPLETED	OP-HPO, HPRB, NPS	Completed. Maintenance of the HP Plan and HP master plans is addressed by policies HP-1.1.1 and HP-1.1.4.	N
Action HP-2.2.B <u>HP-1.1.A: Inclusive Preservation Planning</u> Review of Major Plans Integrate historic preservation in the preparation and review of proposed facility master plans, small area plans, campus master plans, appropriate <u>relevant</u> planned unit development and special exception applications, and other major development initiatives that may have an impact on	OP, DMPED, OP-HPO	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
historic resources. Identify specific historic preservation concerns through consultation with the SHPO as an integral member of the planning team.			
<u>Action HP-1.1.B: Local Significance of Historic Federal Properties</u> <u>Recognize that the District's historic federal properties define the city center for local Washingtonians and are sometimes important for local history. Ensure that locally significant characteristics or qualities are maintained.</u>	OP-HPO, NCPC, HPRB, CFA	On-going	N
<u>HP-1.2 THE DISTRICT'S HISTORIC PRESERVATION PROGRAM</u>			
Action HP-2.1.B <u>HP-1.2.A</u> : Governmental Coordination Strengthen collaborative working relationships with federal agencies, including the Commission of Fine Arts, National Capital Planning Commission, Advisory Council on Historic Preservation, National Park Service, and others involved in the stewardship of historic properties. Reinforce coordination between the Historic Preservation Office and other District agencies and establish new relationships where needed to address historic preservation concerns.	OP-HPO, NCPC, HPRB, CFA	On-going	N
<u>HP-1.2HP-1.3 IDENTIFYING POTENTIAL HISTORIC PROPERTIES</u>			
Action HP-1.2.A <u>Policy HP-1.3.6: Establishment of Survey Priorities</u> Give priority to the survey <u>and analysis</u> of endangered resources and those located in active redevelopment areas, <u>such as downtown and near Metro stations</u> . As factors in setting survey priorities, consider the surpassing significance of some properties, the under-representation of others among designated properties, and the responsibility of government to recognize its own historic properties. <u>Make survey results and the identification of eligible properties readily available to the public.</u>	OP-HPO	Action changed to a policy.	N
Action HP-1.2.E <u>Policy HP-1.3.7</u> : Updating Surveys Evaluate completed surveys periodically to update information and to determine whether properties that did	OP-HPO	Action changed to a policy.	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
not appear significant at the time of the original survey should be reconsidered for designation.			
Action HP-1.2.B HP-1.3.A : Database of Building Permits Continue the development of a computer Expand HistoryQuest DC, the HPO digital database of information from the complete archive of 19th and 20th century District of Columbia building permits, and use this information as a foundation for survey efforts to include major alteration permits and permits issued after 1949. Update Internet access to this information as new data is compiled.	OP-HPO	On-going	N
Action HP-1.2.D HP-1.3.B : Survey of Existing Historic Districts Complete comprehensive surveys of Anacostia, Capitol Hill, Cleveland Park, Georgetown, LeDroit Park, Takoma Park, and other historic districts where building-by-building information is incomplete.	OP-HPO	On-going	N
HP-1.1 DEFINING-HP-1.4 EVALUATING HISTORIC SIGNIFICANCE			
<u>Action 1.4.A: Inventory of Historic Sites</u> <u>Expand the D.C. Inventory of Historic Sites to achieve a more comprehensive and balanced listing that represents all aspects of the District's history, culture, and aesthetic heritage.</u>	OP-HPO, HPRB	On-going	N
HP-1.3HP-1.5 DESIGNATING HISTORIC LANDMARKS AND DISTRICTS			
Action HP-1.3.E Policy HP-1.5.7: Updating Designations Evaluate existing historic landmark designations <u>periodically</u> , and systematically when appropriate, update older designations to current professional standards of documentation. Evaluate historic district designations as appropriate to augment documentation, amend periods or areas of significance, or adjust boundaries.	OP-HPO	Action changed to a policy	N
Action HP-1.3.A HP-1.5.A : Nomination of Properties Act on filed nominations without delay to respect the interests of owners and applicants, and to avoid accumulating a backlog of nominations. When	OP-HPO, HPRB	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
appropriate, defer action on a nomination to facilitate dialogue between the applicant and owner or to promote efforts to reach consensus on the designation.			
Action HP-1.3.B HP-1.5.B : Nomination of National Register Properties Nominate for historic landmark or historic district designation any eligible -National Register properties not yet listed in the D.C. Inventory of Historic Sites.	OP-HPO, HPRB	On-going	N
Action HP-1.3.C HP-1.5.C : Nomination of Federal Properties Encourage federal agencies to nominate their eligible properties for listing in the National Register of Historic Places, and <u>to</u> sponsor concurrent nomination of these properties to the D.C. Inventory of Historic Sites. <u>When appropriate, seek other sponsors to nominate eligible federal properties to the D.C. Inventory.</u>	OP-HPO, NCPC, HPRB	On-going	N
<u>Action HP-1.5.D: Inclusiveness in the D.C. Inventory</u> Nominate properties to the D.C. Inventory of Historic Sites that recognize the significance of under-represented District communities and all aspects of local history.	OP-HPO, HPRB	On-going	N
<u>HP-2.3</u>HP-2.1 THE HISTORIC PLAN OF WASHINGTON			
Action HP-1.3.D HP-2.1.A: The Historic <u>Designation of the</u> Plan of Washington Complete the documentation and designation of the historic Plan of the City of Washington as a National Historic Landmark.	OP-HPO, NPS	Short-term	N
Action HP-1.2.C HP-2.1.B : Extensions of the Historic Plan of Washington Complete the documentation and evaluation of the significant features of the historic Plan of the City of Washington, including added minor streets. Survey the extensions of the original street plan and the pattern of reservations throughout the District, and evaluate elements of the 1893 Permanent System of Highways for their historic potential.	OP-HPO, OP, NPS	Short-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action HP-2.3.A HP-2.1.C : Review of Alterations to the Historic City Plan Ensure early consultation with the Historic Preservation Review Board and other preservation officials whenever master plans or proposed redevelopment projects envision alterations to the features of the historic city plan.	OP-HPO, HPRB, NCPC, CFA	On-going	N
Action HP-2.3.B HP-2.1.D : Review of Public Improvements Ensure an appropriate level of consultation with the State Historic Preservation Officer before undertaking the design and construction of public space improvements in the L'Enfant Plan area and the public parks of the McMillan Plan.	NCPC, CFA, NPS, DDOT, OP-HPO	On-going	N
HP-2.5HP-2.2 HISTORIC LANDSCAPES AND OPEN SPACE			
Action HP-2.5.A HP-2.2.A : Protecting Historic Landscapes Promote the protection Increase appreciation of historic landscapes through documentation, specific recognition in official designations, and public education materials . Work cooperatively with federal and city agencies and private government and landowners to promote the preservation of preserve historic landscapes as integral components of historic landmarks and districts, and to ensure that new construction is compatible with the setting of historic properties their historic character .	NPS, OP-HPO, NCPC, DPR, HPRB, CFA	On-going	N
Action HP-2.5.B HP-2.2.B : Protecting the Natural Escarpment Protect views of and from the natural escarpment around central Washington by working with District and federal land holders and review agencies to accommodate reasonable demands for new development on major historic campuses like . Work with government and landholders to ensure that new development at Saint Elizabeths Hospital, the Armed Forces Retirement Home, and McMillan Reservoir, and similar large sites in a manner that harmonizes with the natural topography and respects preserves important vistas over the city.	NCPC, OP-HPO, OP, NPS, CFA	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action HP-2.5.C HP-2.2.C : Protecting Rights-Of-Way Promote the preservation of Preserve original street patterns in historic districts by maintaining public rights-of-way and historic building setbacks. Retain and maintain alleys in historic districts where they are significant components of the historic development pattern.	DDOT, OP-HPO, HPRB, OP, NCPC, DMPED	On-going	N
Action HP-2.2.D: Historic Avenue Landscapes <u>Identify and document historic landscape plans for L'Enfant avenues and major streets. Encourage the restoration of intended landscape treatments, including the planting of double rows of trees in public space to restore shaded sidewalk allées and designed sidewalk views along major avenues.</u>	OP, OP-HPO, NCPC, CFA	On-going	N
HP-2.1 HP-2.3 DISTRICT GOVERNMENT STEWARDSHIP			
Action HP-2.1.A HP-2.3.A : Protection of District-Owned Properties Adopt and implement Strengthen procedures to ensure historic preservation review of District actions at the earliest possible stage of project planning. Establish Apply standards for District construction consistent with the standards applied to historic properties by federal agencies.	DGS, DMPED, OP-HPO, OP	On-going	N
Action HP-2.1.C HP-2.3.B : Enhancing Civic Assets Make exemplary preservation of District of Columbia municipal buildings, including the public schools, libraries, fire stations, and recreational facilities, — a model to encourage private investment in the city's historic properties and neighborhoods. Rehabilitate these civic assets and enhance their inherent value with new construction or renovation that sustains the city's tradition of high-quality municipal design.	EOM, DGS, OP-HPO	On-going	N
Action HP-2.1.D HP-2.3.C : Protecting Public Space in Historic Districts Develop guidelines for government agencies and utilities so that public space in historic districts is designed and maintained as a significant and complementary attribute of the district districts . These guidelines should ensure	OP, OP-HPO, DPW, DDOT	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
that such spaces are quickly and accurately restored after invasive work by utilities or the city.			
<u>HP-2.4 ZONING COMPATIBILITY</u>			
<p>Action HP-2.4.C<u>HP-2.4.A</u>: Zone Map Amendments in Historic Districts</p> <p><u>While balancing needs for growth and affordable housing, identify</u> Identify areas within historic districts that may be “overzoned” <u>where zoning regulations may need adjustment</u> based on the scale and height of contributing buildings, and pursue rezoning of such areas with more appropriate designations.</p>	OP, OP-HPO, ZC	On-going	N
<u>HP-2.4HP-2.5 REVIEW OF REHABILITATION AND NEW CONSTRUCTION</u>			
<p>Action HP-2.4.A<u>HP-2.5.A</u>: Conceptual Design Review Process</p> <p>Sustain and improve the conceptual design review process as the most effective and most widely used means to promote good preservation and compatible design. Support the use of this process by property owners and developers by committing sufficient resources and appointing highly qualified professionals to the Historic Preservation Review Board. Enhance public participation and transparency in the process through increased use of electronic means to provide public notice, process applications, and post documents for public review.</p>	OP-HPO, HPRB	On-going	N
<p>Action HP-2.4.B<u>HP-2.5.B</u>: Design Standards and Guidelines</p> <p>Expand the development of design standards and guidelines for the treatment and alteration of historic properties, and for the design of new buildings subject to preservation design review. Ensure that these tools address appropriate treatment of characteristics specific to particular historic districts. Disseminate these tools widely and make them available on the Internet.</p>	OP-HPO, HPRB	Mid-Term	N
<p>Action <u>HP-2.5.C: Design Review of Federal Projects</u></p> <p><u>Work cooperatively with federal agencies to ensure that federal projects do not detract from the character of historic properties significant to the District of Columbia, and are compatible with the surrounding context. When appropriate, involve the Historic</u></p>	OP-HPO, NCPC, CFA, HPRB	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Preservation Review Board for its expert advice and as a forum for public comment.</u>			
<u>Action HP-2.5.D: Accessibility Guidelines for Aging in Place</u> <u>Analyze common barriers to accessibility in older homes and develop guidelines on how aging residents can modify such homes in ways compatible with their historic character, while making them visitable and safer to live in.</u>	OP-HPO, HPRB	Mid-Term	N
HP-2.6 ARCHAEOLOGICAL RESOURCES			
Action HP-2.6.A: Archaeological Curation Facility Establish as a high priority a facility for the proper conservation, curation, storage, and study of artifacts, archaeological materials, and related historic documents owned by the District of Columbia. Ensure public access to these materials and promote research using the collections and records.	OP-HPO, DCPL	Short-Term	Y
Action HP-2.6.B: Archaeological Surveys and Inventories Increase surveys, inventories, and other efforts to identify and protect significant archeological <u>archaeological</u> resources. <u>Ensure that surveys and inventories are directed by qualified professionals and adhere to the standards in the DC Archaeology Guidelines.</u>	OP-HPO	On-going	N
Action HP-2.6.C: Archaeological Site Reports Require prompt completion of site reports that document archaeological findings after investigations are undertaken. Maintain a central archive of these reports and increase efforts to disseminate their findings and conclusions.	OP-HPO	On-going	N
HP-2.7 ENFORCEMENT			
Action HP-2.7.A: Preservation Enforcement Improve enforcement of preservation laws through a sustained program of inspections, imposition of appropriate sanctions, and expeditious adjudication. Strengthen interagency cooperation and promote compliance with preservation laws through enhanced public awareness of permit requirements and procedures.	OP-HPO, DCRA, OAH	On-going	N
Action HP-2.7.B: Accountability for Violations Hold both property owners and contractors accountable for violations of historic preservation laws or regulations, and ensure that outstanding violations are corrected before	OP-HPO, DCRA, OAH	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
issuing permits for additional work. Ensure that fines for violations are substantial enough to deter infractions, and take the necessary action to ensure that fines are collected.			
HP-2.8 HAZARD PROTECTION FOR HISTORIC PROPERTIES			
<u>Action HP-2.8.A: Preservation and Climate Change Complete an inventory of historic and culturally significant sites threatened by climate change. Give priority to these at-risk sites in developing hazard mitigation plans. Coordinate with key stakeholders to maximize use of available funding for mitigation and disaster response projects.</u>	OP-HPO, OP, HSEMA, NCPC	Long-Term	N
<u>Action HP-2.8.B: Historic Properties Strategy in the DC Hazard Mitigation Plan Incorporate a strategy for historic and cultural resources into the District Hazard Mitigation Plan. Identify key hazard areas, assess the vulnerability of historic properties to disasters and climate change, propose adaptation alternatives for resources at risk, and identify capability limitations that need to be addressed.</u>	OP-HPO, OP, HSEMA, NCPC	Long-Term	N
<u>Action HP-2.8.C: Guidelines for Post-Disaster Rehabilitation of Historic Properties Develop guidelines to enable expeditious stabilization, repair, and rehabilitation of historic properties following disaster events or hazard impacts. Include procedures to streamline permitting, such as expedited design review and reduced fees for post-disaster repairs, while adhering to the applicable requirements under the District's historic preservation law.</u>	OP-HPO, OP, HSEMA, DCRA	Long-Term	N
<u>HP-3.1 ACCESS TO INFORMATION ABOUT HISTORIC PROPERTIES</u>			
Action HP-1.4.B <u>HP-3.1.A: Internet Access to Survey Data and Designations Provide-Increase Internet access to documentation of historic properties, including historic landmark and historic district designation forms and National Register nomination forms, and determinations of eligibility for designation. Expand and improve HistoryQuest DC, the GIS-based interactive Internet map that provides basic historical documentation on individual</u>	OP-HPO, OP, OCTO	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
properties throughout the city. Develop a searchable on-line database of survey information, providing basic historical documentation on surveyed and designated properties, including individual properties within historic districts. Post determinations of eligibility for designation on the Internet.			
Action HP-1.4.A HP-3.1.B : Enhancement of the D.C. Inventory and Map Improve the value and effectiveness of the D.C. Inventory of Historic Sites as an educational tool by <u>presenting it in a more engaging format with maps and illustrations. Organize it to give context and meaning to individual designations, and make it available on the Internet and in print.</u> creating an interactive Internet version of the Inventory with photos and descriptive information on all properties. Improve the utility of Keep the map of historic landmarks and districts by creating current in an interactive GIS-based version accessible to the public on the Internet.	OP-HPO, OP, OCTO	Short-Term	N
Action HP-1.4.F HP-3.1.C : Listings of Eligibility Establish and maintain procedures to promote Promote a clear understanding of where eligible historic properties may exist and how they can be protected through official designation. Reduce uncertainty for property owners, real estate developers, and the general public by maintaining readily available information on surveyed areas and properties identified as potentially eligible for designation, especially in areas near Metro stations. Include properties formally determined to be eligible, as well as those considered eligible based on available information. Make this information widely available in public documents such as Ward Heritage Guides and on the Internet.	OP-HPO	On-going	N
HP-3.2 PUBLIC AWARENESS OF HISTORIC PROPERTIES			
Action HP-1.4.E Policy HP-3.2.6: Notice to Owners of Historic Property Develop and implement Maintain an appropriate method of periodic notification to owners of historic property, informing them of the benefits and responsibilities of their stewardship.	OP-HPO, OCFO	Completed; HP-3.2.6 maintains the implemented notification	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
COMPLETED		on tax bills as a policy.	
Action HP-3.3.A <u>HP-3.2.A</u>: Preservation Outreach and Education Sustain an active program of outreach to the District's neighborhoods. Develop educational materials on the cultural and social history of District communities as a means to engage residents and introduce historic preservation values and goals. Promote public understanding of not just the principles for preserving properties but also the social and community benefits of historic preservation.	OP-HPO	On-going	N
Action HP-3.3.B <u>HP-3.2.B</u>: Historic Preservation in Schools Work with both public and private schools to develop and implement programs to educate District students on the full range of historic, architectural, and archaeological resources in Washington. Use education to promote the value of historic preservation as a community activity.	OP-HPO	On-going	N
Action HP-1.4.C <u>HP-3.2.C</u>: Historic District Signage Complete implementation of the citywide program for street signs identifying historic districts.	OP-HPO, DDOT	Short-Term	Y
Action HP-1.4.D <u>HP-3.2.D</u>: Markers for Historic Landmarks Continue with implementation of the program of consistent signage that property owners may use to identify historic properties and provide brief commemorative information.	OP-HPO, other	On-going	Y
Action HP-3.3.C <u>HP-3.2.E</u>: Historic and Archaeological Exhibitions Develop display exhibits for libraries, recreation centers, and other public buildings that showcase historic and archaeological resources. Recruit volunteers to assist with the interpretation of these resources.	OP-HPO, DCPL, other	Long-Term	N
Action HP-3.3.D <u>HP-3.2.F</u>: Heritage Tourism Identify heritage tourism opportunities and strategies that integrate District programs with those of organizations like Cultural Tourism DC, the DC Convention and Visitors Bureau , <u>Events DC</u> , and others oriented to visitors. Use these programs to promote and enhance the integrity and authenticity of historic resources.	OP-HPO, EVENTS DC, other	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action HP-3.2.G: Neighborhood Tourism</u> <u>Enhance existing heritage tourism programs by celebrating the cultural history of District neighborhoods, especially those not recognized as tourist attractions, through local history tours and programs engaging a diverse audience.</u>	OP-HPO, other	On-going	N
<u>Action HP-3.2.H: Appreciating Cemeteries</u> <u>Collaborate with cemetery administrators to reconnect burial grounds to their surrounding neighborhoods for greater public access. Promote cemeteries for purposes of tourism and low-impact recreation such as walking. Create online guides of distinguished monuments and notable Washingtonians buried in local cemeteries.</u>	OP-HPO, other	On-going	N
HP-3.3 PRESERVATION PARTNERSHIPS AND ADVOCACY			
Action HP-3.3.E HP-3.3.A : Coordinated Preservation Advocacy Encourage and facilitate interaction between preservation and economic development interests. Strengthen working relationships among the HPO, HPRB, Advisory Neighborhood Commissions, and preservation organizations. Establish special task forces or advisory groups as appropriate to support preservation programs and advocacy for historic preservation.	OP-HPO, HPRB, ANCs	On-going	N
Action HP-2.2.C HP-3.3.B : Incorporating Preservation Issues in Local Initiatives Include the historic preservation community in broader urban initiatives, such as those relating to housing, transportation, the environment, and public facilities. The Involve the Historic Preservation Office and preservation groups should be involved in meetings to discuss relevant issues relating to zoning, transportation, open space, waterfronts, public facilities, public property disposition, and other planning and urban design matters.	OP-HPO, OP, DMPED, DDOT, DOEE, DGS, DHCD	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
HP-3.2HP-4.1 PRESERVATION AND ECONOMIC DEVELOPMENT			
Action HP-3.2.A HP-4.1.A: Historic Neighborhood Revitalization Implement preservation development strategies through increased use of proven programs and initiatives sponsored by preservation leaders like the National Trust for Historic Preservation, National Park Service, and others. Make full use of the programs available through the National Main Street Center, Preservation Services Fund , Preserve America, Save America's Treasures, and other programs and funds designed for the recognition of diverse cultural heritage and the preservation and promotion of historic landmarks and districts.	OP-HPO, NPS, DMPED, other	On-going	N
Action HP-3.1.A: D.C. Preservation Incentives HP-4.1.B: Historic Homeowner Grants Implement and promote the District's new targeted homeowner incentive program grants through an active program of outreach and public information. Monitor and evaluate the program to assess its effectiveness and to guide the development of other appropriate incentives and assistance programs. <u>Consider expanding the program to income-eligible homeowners residing in any historic landmark or district.</u>	OP-HPO, OTR, EOM	On-going	N
Action HP-4.1.C: Preservation and Housing Affordability <u>Examine the effects of historic preservation on housing affordability, as documented in existing studies and through analysis of available District data. Consider the findings of these studies and investigate how to manage preservation tools in ways that support housing affordability.</u>	OP, OP-HPO	Short-Term	N
Action HP-4.1.D: Workforce Development in Preservation Craftsmanship <u>Support initiatives for workforce development in artisan trades and traditional construction crafts that support preservation and repair of historic architecture. Work in partnership with local educational institutions to promote skills in masonry, carpentry, metalwork, glass arts, and other crafts that</u>	DYRS, OP-HPO	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>have contributed to the city's historic fabric and character.</u>			
<u>HP-3.1HP-4.2 PRESERVATION INCENTIVES</u>			
Action HP-3.1.B HP-4.2.A : TDR Benefits for Preservation Evaluate Monitor the effectiveness of existing transfer of development rights (TDR) programs <u>included in the ZR16 zoning regulations</u> , and consider <u>any appropriate</u> revisions to enhance their utility for preservation.	OP, OP-HPO, ZC	Short-Term	N
<u>Action HP-4.2.B: Tax Credits for Affordable Housing in Historic Buildings</u> <u>Encourage the coordinated use of multiple tax credits to support rehabilitation of existing affordable housing in historic buildings, and to create new affordable units in historic buildings. Support such projects through historic designation of buildings meeting the eligibility criteria.</u>	OP, OP-HPO, HPRB	On-going	N
<u>Action HP-4.2.C: Coordination of District Programs</u> <u>Evaluate the secondary preservation impacts of city policies and programs that support affordable housing, aging in place, and maintenance of homes in good repair. Identify and implement any improvements that could encourage use of these programs for projects involving historic buildings.</u>	OP, OP-HPO, OA	On-going	N
COMMUNITY SERVICES AND FACILITIES ELEMENT			
CSF-1.1 Long-Term Planning for Public Facilities			
Action CSF-1.1.A: Civic Master Public Facilities Plan <u>Continue to develop and refine the District's multi-layered approach to a Master Public Facilities master planning (MPFP) to ensure adequate community facilities and infrastructure are provided for existing residents and can be provided for new neighborhoods in Washington, DC, and to including by providing guidance for the long-term (six-year) Capital Improvements Program (CIP) and the 6-year annual capital budget. The approach MPFP should include an assessment of all District-owned or maintained</u>	OCA, OPM DGS, OP	Immediate <u>On-going</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>community facilities and property and should identify what improvements are needed to correct deficiencies and address planned growth and change in the District. The facilities plan should be continuously maintained and updated regularly with new priorities and timelines. As needed, the Comprehensive Plan should be amended to incorporate the MPFP master facilities planning findings and to add newly developed benchmarks and standards, acreage and locational requirements for various public uses, and identification of sites for new or refurbished facilities. As part of this work the MPFP and for each planning cluster, the appropriate planning agency shall continue to annually collect and publish data on public school capacity and enrollments, recreational facilities, libraries, emergency medical service response time, sewers, green space, public transit capacity including bus routes and ridership statistics for Metrorail stations and lines as well as parking availability, and traffic volumes on roads and at key intersections. Thiese data should be used as appropriate when evaluating the need for facility and infrastructure improvements, and for evaluating appropriate densities for development in various neighborhoods both in the rezoning process and for planned unit developments. 1103.15</p>			
<p>Action CSF-1.1.B: <u>Guidelines</u> Criteria For Re-Use <u>Public Uses of Public Facilities</u></p> <p><u>Develop unified District inventory of public facilities and e</u> Establish formal, measurable criteria <u>guidelines that can help the District,</u> for determining when a public facility can be deemed surplus, obsolete or too poorly located for its current public use, and therefore subject to a lease agreement for an interim use. Specific criteria should also be developed that spell out the limited circumstances when District-owned community facilities may be sold or traded for other suitable uses, <u>understand the adequacy of District-owned space for use by District agencies.</u> 1103.16</p>	OCA, OP, DCPS, OPM <u>DGS, OCTO</u>	Short-Term	N
Action CSF-1.1.C: Site Planning Procedures	OP	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Develop site planning and management procedures that mitigate adverse impacts from public facilities on surrounding areas <u>Ensure that public facility planning includes site planning and management procedures to mitigate adverse impacts on surrounding areas.</u> 1103.17			
<u>Action CSF-1.1.D: Civic Facilities Planning</u> <u>Develop a Civic Facilities Plan that helps to inventory, consolidate and coordinate facility information across District agencies.</u>	<u>OP</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action CSF-1.1.E: Opportunities to Promote Local Food Businesses</u> <u>Identify best practices and potential locations for food hubs, food business incubators, and community kitchens to expand healthy food access and food-based economic opportunity in underserved areas through co-location with job training, business incubation, and entrepreneurial assistance programs.</u>	<u>OP/FPC (Food Policy Council)</u>	<u>Short-Term</u>	<u>N</u>
<u>Action CSF-1.1.F: Co-Location of Housing with Public Facilities</u> <u>As part of facility master planning and the Capital Improvement Program (CIP), conduct a review of and maximize any opportunities to co-locate affordable mixed-income multi-family housing when there is a proposal for a new or substantially upgraded local public facility, particularly in high cost areas.</u>	<u>OCA, OP, DGS, DHCD</u>	<u>Short-Term</u>	<u>N</u>
<u>Action CSF-1.1.G: Barrier-Free Design</u> <u>Create a working group comprised of relevant District agencies to explore the use of Universal Design standards in new and existing District facilities.</u>	<u>DGS</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action CSF-1.1.H: Central Kitchen Facility</u> <u>Explore the potential for establishment of a central kitchen facility, as required by the Healthy Students Act and subject to funding availability, which could function as a meal preparation site for the District's</u>	<u>OP/FPC (Food Policy Council), DGS, DME, DCPS</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>institutional meal programs (i.e. schools, homeless shelters, etc.), and aggregation center for fresh food to be distributed to local businesses, and a job training facility, among other potential functions.</u>			
CSF-1.2 Funding and Coordination			
Action CSF-1.2.A: Capital Projects Evaluation <u>Continue to refine Develop measurable criteria, standards, and systematic coordination procedures to evaluate capital improvement projects. 1104.9</u>	OCA, OP, OPM <u>DGS</u>	Short-Term <u>On-going</u>	N
Action CSF-1.2.B: Property Data Base <u>Inventory of lands owned by or under the jurisdiction of the District</u> <u>Continueally to update and expand the District's property management data base, identifying the location, size, and attributes of all DC-owned facilities and properties. If feasible, develop a publicly accessible on-line data base displaying this information. 1104.10</u>	OPM <u>OP, DGS, OCTO</u>	On-going	N
<u>Action CSF-1.2.C: Coordinate Facilities Master Planning with Civic Facilities Planning</u> <u>Improve facilities master planning processes and outcomes by coordinating facilities master planning efforts of individual agencies with civic facilities planning effort. This coordination can illuminate relationships and dynamics across systems, helping to inform the District's public investments.</u>	<u>OP, DGS</u>	<u>On-going</u>	<u>N</u>
<u>CSF-2.1 Health and Health Equity</u>			
<u>Action CSF-2.1.A: Public Health Goals</u> <u>Continue efforts to set public health goals and track and evaluate key health indicators and outcomes.</u>	<u>DC Health</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-2.1.B: Primary Health Care Improvements</u> <u>Intensify efforts to improve primary health care and enhance coordination of care for the District's most vulnerable residents to improve health, enhance</u>	<u>DC Health</u>	<u>Ongoing</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>patient experience of care, and reduce healthcare costs.</u>			
<u>Action CSF-2.1.C: Health Care System Roadmap</u> <u>Continue refining and implementing the District's health care system roadmap for a more comprehensive, accessible, equitable system that provides the highest quality services in a cost-effective manner to those who live and work in the District.</u>	<u>DC Health</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-2.1.D: Advance People-Centered Thinking, and Cultural and Linguistic Competency</u> <u>Enhance and expand training of District agency employees regarding people-centered thinking, and cultural and linguistic competency.</u>	<u>DDS</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-2.1.E: Built Environment and Health Outcomes</u> <u>Explore tools that can help decision makers, practitioners, and the city's residents to better understand how changes in the built environment can affect human health. Such tools can include Health Impact Assessments (HIAs).</u>	<u>DC Health, OP</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF 2.1.F: Advancing Grocery Store Access in Underserved Areas</u> <u>Enhance healthy food access, address diet-related health disparities, and generate economic and social resilience by supporting the development of locally-owned, community-driven grocery stores in areas with low access to healthy food options. Such support should include targeted financing, technical assistance, and co-location with new mixed-use developments.</u>	<u>DMPED, OP/FPC (Food Policy Council)</u>	<u>On-going</u>	<u>N</u>
CSF-2.4 3 Health Facilities and Services			
<u>[OBSOLETE]</u> CSF-2.1.A: Implement medical homes DC.			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Work with DCpCa and other partners to implement the recommendations of the medical homes DC initiative, including the modernization of primary care facilities and development of new facilities in under-served areas.	OCA, DHS, DMCIFYE, DOH	On-going	Y
<p>Action CSF-2.13.BA: Review Zoning Issues</p> <p><u>Continue to review and assess zoning regulations to identify barriers to, and create opportunities for, increased access to the development of primary care facilities and neighborhood clinics, including through the reuse of existing non-residential buildings in residential zones, after a public review and approval process that provides an opportunity to address neighborhood impacts. 1106.21</u></p>	<p>OP, ZO, ZC, DMCFYE <u>DMHHS, DHS, DC Health</u></p>	<p>Short-Term <u>On-going</u></p>	N
<p><u>Action CSF-2.3.B: Increase in Supply of Assisted Living Residential Facilities (ALRs) and of Community Residential Facilities (CRFs)</u></p> <p><u>Explore a variety of approaches for increasing the number of CRFs as well as small and mid-size ALR facilities in underrepresented areas and areas of high need in the District. These approaches can include financial strategies and partnerships as well as regulatory reform. Work to increase community awareness of these needs.</u></p>	<p><u>DMHHS, DC Health, DHCD, DHCF (Department of Healthcare Finance), DBH, DDS, OP, DMPED</u></p>	<u>On-going</u>	<u>N</u>
<p><u>Action CSF-2.3.C: Connecting District Residents to Resources</u></p> <p><u>Continue to maintain a digital resource portal that disseminates resources on a cross-agency basis to better connect people with government and community-based health resources.</u></p>	<u>DDS</u>	<u>On-going</u>	<u>N</u>
<p><u>Action CSF-2.3.D: Improving Coordination and Service Delivery among District Agencies</u></p> <p><u>Explore the potential to create and implement a cross-agency case management system that can enhance coordination among relevant agencies to improve service delivery to people with disabilities and other vulnerable populations.</u></p>	<u>DDS</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-2.3.E: Health in All Policies (HiAP)</u>	<u>DDS</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>To the extent possible, relevant District agencies should evaluate the potential impact of their policies and actions on population health and align these with strategies identified in Sustainable DC 2.0 and in the 2017 – 2019 Action Plan of DC Healthy People 2020.</u>			
<u>Action CSF-2.3.F: No Wrong Door / DC Support Link</u> <u>Continue to develop a person- and family-centered, and linguistically- and culturally-responsive “No Wrong Door” system (also known as DC Support Link) across District agencies that can better support the needs of people with disabilities, older adults, and their families by providing them with links to government and community-based resources such as long-term services and supports, regardless of their point of entry into the District’s service system.</u>	<u>DDS</u>	<u>On-going</u>	<u>N</u>
CSF-3 Libraries and Information Services			
Action CSF-3.1.A: <u>Martin Luther King Jr. Memorial Library Modernization</u> Central Library <u>Complete the modernization of the Martin Luther King Jr. Memorial (Central) Library, which serves as a vital center of Washington, DC’s education and civic life. The modernization will accommodate state-of-the-art library services and technology and enhance public space both within and outside the building. The Central Library should continue to</u> Relocate or upgrade the central library with a modernized or new central library that includes state-of-the-art library services and public space both within and outside the building. The central library should be an architectural civic landmark — a destination and gathering place for residents from across the city. It should provide performance space, display areas for art and exhibitions, and multi-purpose space for meetings and programs. Regardless of its location, the central library should continue to be named in honor of Dr. Martin Luther King, Jr. 1110.10	DCPL, EOM, OCFO	Short-Term <u>On-going</u>	Y
Action CSF-3.1.B: Branch Libraries	DCPL	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Complete ly <u>the remaining modernization of Washington, DC's</u> overhaul, upgrade, or re-build each branch library yies. <u>Each neighborhood library should to</u> provide a safe and inviting space that provides <u>with</u> services and programs that tailored to meet <u>address</u> the needs of local residents. Each branch library should be designed to <u>be flexible, providing a variety of offerings, and have</u> provide a minimum of 20,000 square feet of floor space with a clearly visible entrance and an open, inviting and attractive facade. 1110.11</p>			
<p>Action CSF-3.1.C: Library Funding</p> <p><u>Continue to e</u>Explore new dedicated funding sources for the operation and maintenance of each library. This includes annual funding for <u>collections development and programming</u> books and other library materials, programs and services, including literacy, cultural, and computer training programs, as well as building repair and maintenance.1110.12</p>	DCPL	On-going	N
<p><u>Action CSF-3.1.D: Libraries and Local History</u></p> <p><u>Implement initiatives such as oral histories, historic archives and collections, and “Know Your Neighborhood” programs through the library system. Such initiatives should foster a deeper understanding of local history and culture, enabling residents to explore and understand their community and city.</u></p>	<u>DCPL</u>	<u>On-going</u>	<u>N</u>
<p>Action CSF-3.1.DE: Archival <u>Materials</u> Storage</p> <p><u>Provide appropriate access to archival and historical materials of Washington, DC.</u> Include space for storage of archival and historical records for the District of Columbia in the programming and planning of future library facilities. 1110.13</p>	DCPL	On-going	N
<p><u>Action CSF-3.1.F: Facilities Master Plan</u></p> <p><u>Develop a Facilities Master Plan to inform future decisions on the libraries’ physical campuses, and to ensure that libraries are planned and designed to maximize their value to the community.</u></p>	<u>DCPL</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
CSF-3.2 Library Location			
<u>Action CSF-3.2.A: Optimizing Library Services on an Ongoing Basis</u> <u>Periodically evaluate library use and services through DCPL Needs Assessments and make appropriate service adjustments to ensure DCPL is optimally positioned to meet the needs of the community on an ongoing basis. Data on library use, services, program attendance and material checkouts should be used to inform decisions about programming, facilities, and technology.</u>	DCPL	On-going	N
CSF-4.2 Fire and Emergency Services			
Action CSF-4.2.A: Level of Service Monitoring <u>Continue to prepare an annual evaluations of the response times for fire and emergency medical calls in order to evaluate the need for additional facilities, equipment, and personnel and identify specific geographic areas where services require improvement. This should include a review of the distribution of fire hydrants and water flow capabilities. 1114.11</u>	FEMS, WASA <u>DC Water</u>	On-going	N
<u>[OBSOLETE]</u> Action CSF-4.2.B: Implement the District Response Plan. Continue to implement the policies and recommendations of the District Response plan (DRP). periodically update the plan in response to changing circumstances and resources.	FEMS, DCEMA	On-going	N
<u>Action CSF-4.2.B: Fire Prevention and Emergency Intervention Education</u> <u>Continue to educate and empower residents on fire safety and prevention measures, and on emergency response techniques, such as bystander CPR and use of Automated External Defibrillators (AEDs).</u>	<u>FEMS, HSEMA</u>	<u>On-going</u>	<u>N</u>
<u>[OBSOLETE]</u>			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Action CSF-4.2.C: Regional Emergency Coordination Plan. Work with the metropolitan Washington Council of Governments and its member jurisdictions to help implement the Regional emergency Coordination plan.	FEMS, OCA, DMO, DCEMA, MWCOG	On-going	N
<u>Action CSF-4.2.C: New Apparatus Maintenance and Fireboat Facilities</u> <u>Finalize plans to build a new apparatus maintenance facility, which will be used for maintenance and repair of FEMS vehicles, and a new fireboat facility to replace the existing one, providing a new dock for FEMS' four fireboats.</u>	<u>FEMS, OCA</u>	<u>On-going</u>	<u>Y</u>
<u>Action CSF-4.2.D: Third-Party Providers</u> <u>Continue to contract with third-party providers to supplement the Agency's provision of pre-hospital medical care and transport of Basic Life Support patients in order to preserve FEMS resources for higher priority emergencies.</u>	<u>FEMS, DGS</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-4.2.E: Implement Strategies from the 2017 Integrated Healthcare Collaborative (IHC) 2017 Final Report</u> <u>Continue to implement strategies from the 2017 IHC Final Report, including those relating to Street Calls, Nurse Triage, Public Education, and Third-Party Providers of pre-hospital medical care and transport. These strategies can improve the population's health and safety by connecting low acuity callers to a more appropriate comprehensive source of care, and by reducing or eliminating the use of 9-1-1 resources for non-emergent medical issues, enabling greater and more appropriate use of 9-1-1 resources for rapid response, treatment, and transport for high acuity, life-threatening medical calls.</u>	<u>FEMS, DC Health</u>	<u>On-going</u>	<u>N</u>
<u>CSF-5.1 Corrections Facilities</u>			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action CSF-5.1.A: Planning and Design of Correctional Facilities</u> <u>Engage the community in the planning and design of correctional facilities and ensure appropriate inter-agency coordination for alignment across public safety, public health, behavioral health, family/social service, and economic development objectives.</u>	<u>DOC</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-5.1.B: Maintenance and Upgrades to Information Systems</u> <u>Assess needs and plan for the maintenance and systematic modernization of information systems that support correctional functions in the District, including public safety and health and human services.</u>	<u>DOC, OCTO</u>	<u>Short-Term</u>	<u>Y</u>
<u>Action CSF-5.1.C: Periodic Assessment of Effectiveness</u> <u>Periodically assess the corrections process for effectiveness against desired outcomes and its needs and realign resources to support its public safety objectives accordingly.</u>	<u>DOC</u>	<u>On-going</u>	<u>N</u>
<u>CSF-5.2 Citizen Reentry</u>			
<u>Action CSF-5.2.A: Address Supportive Needs of Reentering Citizens</u> <u>Work to create an inventory of housing needs for returning citizens and provide appropriate transitional, supportive and permanent housing opportunities; provide adequate child supportive services; assess the education and training needs for these individuals and create a plan to enhance pathways to employment opportunities.</u>	<u>DOC, DHCD, DOES, OSSE, DOH, DBH, DDS</u>	<u>Short-Term</u>	<u>N</u>
<u>Action CSF-5.2.B: Integrated Services Pilot Program for Reentering Citizens</u> <u>Enhance and expand the ReEntry Portal based on analysis of its functionality.</u>	<u>DOC</u>	<u>On-going</u>	<u>N</u>
<u>CSF-6.1 Emergency Preparedness</u>			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Action CSF-6.1.A: District Preparedness System</u></p> <p><u>Continue to administer, define, refine, implement, and maintain the District Preparedness System (DPS) in order to provide continuity of government, maintain continuity of operations, and provide emergency services to the community.</u></p>	<u>HSEMA</u>	<u>On-going</u>	<u>N</u>
<p><u>Action CSF-6.1.B: Integration of Accessibility Requirements into the Preparedness System</u></p> <p><u>Continue to develop and maintain a program that allows DPS stakeholders and partners to regularly integrate the accessibility requirements of individuals with disabilities and others with access and functional needs across all phases of the District Preparedness System, as mandated by the D.C. Human Rights Act, Americans with Disabilities Act, and Rehabilitation Act. This includes developing and delivering training to agencies on inclusive methods and practices for preparedness. Continue to develop and maintain strategic, operational, and tactical-level plans for providing individuals with disabilities and others with access and functional needs accessible programs and services, including mass care and shelter services, transportation and evacuation, and notification and communication.</u></p>	<u>HSEMA</u>	<u>On-going</u>	<u>N</u>
<p><u>Action CSF-6.1.C: Development Projects and Risk Reduction</u></p> <p><u>Explore methods for further reducing risks and vulnerabilities of major development projects to man-made and natural hazards.</u></p>	<u>HSEMA, FEMS, MPD, OCA, DGS, OP, DMPED, DOEE, DDOT</u>	<u>On-going</u>	<u>N</u>
<p><u>Action CSF-6.1.D: Evaluate Use and Impacts of Emerging Technologies on Emergency Preparedness</u></p> <p><u>Explore and evaluate the potential use and impacts of new and emerging technologies on the District's emergency preparedness, mitigation and response operations. Arenas with rapidly evolving or emerging</u></p>	<u>HSEMA, OCTO, OCA</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>technologies include robotics (including drones and autonomous vehicles), data and connectivity, energy and resources, and digital visualizations and interfaces.</u>			
<u>CSF-6.2 Resilience and Critical Facilities</u>			
<u>Action CSF-6.1.A: Community Risk Assessments</u> <u>Update the Community Risk Assessment (CRA) of the District Preparedness System on a recurring basis to reflect changes in the risk profiles of relevant natural and man-made systems in the District.</u>	<u>HSEMA</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-6.2.B: Protecting Critical Community Facilities</u> <u>Protect critical facilities from a wide range of threats and hazards and develop fortified and redundant systems in order to deliver essential services at all times.</u>	<u>HSEMA, OCA, DGS, OP, DMPED, DOEE, DDOT</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-6.2.C: Training on Protecting Critical Community Facilities</u> <u>Develop a training program on Critical Community Facilities for law enforcement, public utilities, and private sector personnel.</u>	<u>HSEMA</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-6.2.D: Vulnerability of District-Owned Facilities</u> <u>Continue to support development of criteria and methodologies to assess the vulnerability of critical District-owned facilities to man-made and natural shocks, as well as chronic stressors.</u>	<u>HSEMA, OCA, DGS, OP, DMPED, DOEE, DDOT</u>	<u>On-going</u>	<u>N</u>
<u>Action CSF-6.2.E: Mitigating Vulnerability of District-Owned Facilities</u> <u>Explore approaches and tools to address identified vulnerabilities of District-owned facilities. Citywide and site-specific factors should be taken into account, as well as near-term and long-range risks.</u>	<u>HSEMA, OCA, DGS, OP, DMPED, DOEE, DDOT</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Action CSF-6.2.F: Evaluate the Potential Use and Impacts of Emerging Technologies on Resilience and Critical Facilities</u></p> <p><u>Review and evaluate the impacts of new and emerging technologies on the District's resilience and their potential for helping the District to advance near-term and long-range resilience objectives.</u></p>	<p><u>HSEMA, OCA, DGS, OP, DMPED, DOEE, DDOT</u></p>	<p><u>Short-Term</u></p>	<p><u>N</u></p>
<p><u>Action CSF-6.2.G: Community Resilience Hubs</u></p> <p><u>Explore the potential of establishing Community Resilience Hubs to strengthen community ties and to help establish reliable networks for vital services and disaster preparedness and recovery.</u></p>	<p><u>HSEMA, DGS, OCA, OP</u></p>	<p><u>Short-Term</u></p>	<p><u>N</u></p>
EDUCATIONAL FACILITIES ELEMENT			
EDU-1.1 Improving DCPS Facility Condition <u>Integrated Master Planning for All Public Schools</u>			
<p>Action EDU-1.1.A: DCPS' Facility Master <u>Facility</u> Plan Process</p> <p>Actively participate in the DCPS Facilities Master Plan Update process to ensure that facility plans are coordinated with the District's neighborhood conservation and community revitalization plans. Complete the 2018 MFP process in close collaboration with relevant agencies and the District's education stakeholders. Use MFP outcomes to guide school facilities planning on a citywide and neighborhood-specific basis, guiding growth across both DCPS and public charter school sectors for a span of 10 years. 1203.9</p>	<p>OP, OPM <u>DGS, DMPED, DME, SEO, OSSE,</u> DCPS</p>	<p>On-going</p>	<p>N</p>
<p><u>[Absorbed into four separate policies: partnerships for DCPS schools; partnerships for public charter schools; proffers for DCPS schools; proffers for public charter schools]</u></p> <p>Action EDU-1.1.B: Developer Proffers and Partnerships for School Improvements</p>	<p>OP, DMPED,</p>	<p>Short-Term</p>	<p>N</p>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Establish mechanisms for developer proffers and public-private partnerships to meet school facility needs through the development process. 1203.10	DCPS, EOM, OAG		
Action EDU-1.1.B: Space for Youth Cultural Entrepreneurship Initiatives <u>Explore the availability of public school spaces to serve partnerships and programs between cultural organizations and schools that can help youth become entrepreneurs.</u>	<u>DCPS,</u> <u>OCTFME,</u> <u>Others</u>	<u>Short-Term</u>	<u>N</u>
EDU-1.2 <u>DCPS Facilities</u> Public Charter Schools			
Action EDU-1.2.A: Parking Utilization Study at DCPS Facilities <u>Conduct studies to understand utilization of parking facilities at appropriate DCPS sites to determine where reductions may be possible in order to identify potential higher and better uses for them.</u>	<u>DDOT,</u> <u>DCPS</u>	<u>Short-Term</u>	<u>N</u>
Action EDU-1.2.B: Shared Use Agreements <u>Continue to support shared-use agreements for public access to recreation facilities and gardens in public schools.</u>	<u>DCPS, DPR</u>	<u>On-going</u>	<u>N</u>
EDU-2.1 Neighborhood-Centered Schools <u>as Community Anchors</u>			
Action EDU-2.1.A: Shared Maintenance Facilities Identify opportunities to share DCPS and District government operations, transportation, and maintenance facilities to reduce land and facility costs for both entities.	OCA, DCPS, OPM <u>DGS</u> , DPW	On-going	N
EDU-3.1 University of the District of Columbia			
Action EDU-3.1.A: Develop a Satellite UDC Campus <u>Locations</u> East	UDC, SEO <u>OSSE</u> , OCA, DMPED	Mid-Term <u>On-going</u>	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
of the Anacostia River <u>Maintain a distribution of campus locations that serves residents of all eight Wards, helping advance goals of UDC's "The Equity Imperative" 2019 – 2022 UDC Strategic Plan.</u> Pursue the development and expansion of a satellite campus of the University of the District of Columbia and the Community College of the District of Columbia east of the Anacostia River.			
<u>Action EDU-3.1.B: Housing Archival Documents at UDC</u> <u>Explore synergistic opportunities for UDC to house archival documents of Washington, DC.</u>	<u>UDC</u> OP, ZO, ZC, DMCFYE	<u>Mid-Term</u> Short-Term	N
<u>EDU-4. CSF-2.2 Child Care Development Facilities and Early Childhood Development Centers</u>			
[COMPLETE / MOVED FROM COMMUNITY SERVICES AND FACILITIES ELEMENT TO EDUCATIONAL FACILITIES ELEMENT] MOVED——Action CSF 2.2.A: Review And Address Zoning Issues Review and assess the zoning regulations to identify barriers to the development of child care centers <u>development facilities</u> in the District. The assessment should consider ways of reducing any barriers that are identified, provided that child <u>health and</u> safety and neighborhood quality of life issues can be adequately addressed. 1107.5	OP, ZO, ZC, DMCFYE	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
INFRASTRUCTURE ELEMENT			
IN-1.2 Modernizing Drinking Water Infrastructure			
<p>Action IN-1.2.A: Water System Maps</p> <p>Support WASA DC Water efforts to update water system maps to accurately show pipelines, valves, and hydrants, as well as the age, material, size, and lining of pipelines.</p>	WASA, DC WATER, DPW	On-going	N
<p>Action IN-1.2.B: Small Diameter Water Main Rehabilitation Program</p> <p>Continue the implementation of the Small Diameter Water Main Rehabilitation Program as identified in the WASA DC Water CIP. Work includes rehabilitating small-diameter (12-inch diameter and smaller) water mains to improve water pressure, system reliability, and flows in the system, as well as to maintain water quality.</p>	WASA, DC WATER, DPW	On-going	N
<p>Action IN-1.2.C: Water Treatment Plant (WTP) Improvements</p> <p>Implement the planned improvements for the McMillan and Dalecarlia WTPs as identified in the Washington Aqueduct CIP. Planned improvements at McMillan include elevator and crane replacements and building renovations. Planned improvements at Dalecarlia include building, roadway and security improvements and clearwell cleaning and disinfection. Continue the assessment of advanced water treatment processes that use ozonation, biologically active filters, ultraviolet light disinfection, and other innovative approaches to treat water.</p>	WASA, DC WATER	On-going	Y
<p>Action IN-1.2.D: Residential Lead Line Replacement Program</p> <p><u>Explore opportunities to assist District homeowners in affordably replacing lead service lines, complementing DC Water's program.</u></p>	WASA, DC WATER	On-going	Y
IN-2.1 Wastewater System			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action IN-2.1.A: Wastewater Treatment Capital Improvements</p> <p>Continue to implement wastewater treatment improvements as identified in the WASA <u>DC Water</u> CIP. These projects include the replacement of undersized, aging, or deteriorated sewers; the installation of sewers to serve areas of new development or redevelopment changed development patterns; and pumping station force main replacement and rehabilitation. Capital projects are required to rehabilitate, upgrade or provide new facilities at Blue Plains to ensure that it can reliably meet its <u>National Pollutant Discharge Elimination System</u> (NPDES) permit requirements and produce a consistent, high-quality dewatered solids product for land application now and in the future.</p>	WASA, DC <u>WATER</u>	On-going	Y
<p>Action <u>Policy</u> IN-2.1.B3: Unauthorized Storm Sewer Connections</p> <p>Locate and map all <u>Continue to take appropriate measures when illegal</u> stormwater and sanitary sewer lines outside of the combined sanitary and stormwater system area in order to <u>are</u> identified. sanitary lines that may be illegally discharging into the stormwater system. <u>Take These appropriate</u> corrective measures; <u>include</u> penalties and termination of service to abate such unauthorized connections.</p>	WASA, DPW <u>DC WATER</u>	Long-Term On-going	N
<p><u>Action IN-2.1.B: Onsite Wastewater Treatment</u></p> <p><u>Encourage the use of onsite water collection and reuse systems for any Planned Unit Development. Onsite water systems collect stormwater and treat it so that it can be reused in a building, or at the local, neighborhood scale for non-potable needs including toilet flushing and cooling.</u></p>	<u>OP, DOEE</u>	<u>On-going</u>	<u>N</u>
IN-2.2 Stormwater Management			
Action IN-2.2.A: Stormwater Capital Improvements	WASA, DC <u>WATER, DOEE</u>	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Continue the implementation of stormwater capital improvements as identified in the WASA <u>DC Water</u> Capital improvement program.			
<p>Action IN-2.2.B: Stormwater Management Responsibilities</p> <p><u>Continue to refine the</u> Develop an integrated process to manage <u>ing</u> stormwater, <u>in compliance with the Comprehensive Stormwater Management Enhancement Amendment Act of 2008</u>, that enhances interagency communication and formally assigns responsibility and funding to manage stormwater drainage. This process should include:</p> <ul style="list-style-type: none"> • an appropriate funding mechanism to consistently maintain Clean Water standards and reduce surface runoff; • clear lines of responsibility with regard to which agency provides oversight, guidelines, and resources for the stormwater system and its management; <u>and</u> • consistent and reliable funding sources to maintain Clean Water standards and reduce surface water runoff; and • assurance that stormwater improvements associated with new development are coordinated with the WASA <u>DC Water</u> Capital Improvement Plan. 	OCA, DOEE, WASA <u>DC Water</u> , DPC, DDOT	Short-Term	N
<p><u>Action IN-2.2.C Rainwater Reuse</u></p> <p><u>Develop guidance on the installation, treatment, monitoring controls and inspections for rainwater reuse for non-potable purposes.</u></p>	<u>DC Water, DOEE</u>	<u>Mid-Term</u>	<u>N</u>
IN-2.3 Combined Sewer System (Css)			
<p>Action IN-2.3.A: Rehabilitate Pumps</p> <p>Rehabilitate and maintain pump stations to support <u>the Clean Rivers Project</u> LTCP and off-load stormwater in targeted combined sewer areas.</p>	WASA , <u>DC WATER</u>	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action IN-2.3.B: Federal Funding</p> <p>Pursue federal funding to cover an equitable share of the <u>Clean Rivers Project as the federal government was the original designer and builder of the system, is a major user of the combined sewer system, and as a significant beneficiary of the effort.</u> LTCP. Also, pursue funding from Maryland and Virginia and consider a graduated rate structure for residents as a water conservation initiative</p>	WASA, DC <u>WATER,</u> <u>DOEE, OCA</u>	On-going	N
IN-3.1 Solid Waste Transfer Facilities			
<p>Action IN-3.1.A: Upgrade Fort Totten Facility <u>Evaluate Transfer Station Needs</u></p> <p>Upgrade the Fort Totten transfer facility to provide a fully enclosed, modern solid waste transfer station to meet the District's solid waste needs. Consider expansion of this facility to provide adequate space to meet other solid waste needs, including vehicle storage, "white goods" such as washing machines, refrigerators and other large household appliances, and other special waste disposal. <u>Evaluate the need for expansion of District-owned transfer stations to ensure adequate space for proper handling of all types of separated waste including refuse, recycling, organic waste, bulk waste, and hard-to-recycle items.</u></p>	DPW	Mid-Term <u>On-going</u>	Y
<p>Action IN-3.1.B: Trash Transfer <u>Waste Processing Facility</u> Regulations</p> <p>Enact regulatory changes that enable the private sector to provide more efficient, <u>cleaner, and more environmentally-friendly waste processing facilities for all types of solid waste.</u> trash transfer stations, be in compliance with enforceable regulations, and potentially provide a much needed state-of-the-art construction and demolition waste processing site under private operation and ownership. <u>Collaborate across agencies including, DPW, Department of Consumer and Regulatory Affairs (DCRA), and the Department of Energy and the Environment (DOEE) to address this need.</u> Work</p>	DCRA, DPW, <u>DOEE</u>	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
with ANCs and community organizations in drafting these regulations to ensure that neighborhood concerns are addressed.			
<u>Action IN-3.1.C: Develop Zero Waste and Solid Waste Management Plan</u> <u>Develop a holistic plan that includes all waste streams, and related strategies to enable Washington, DC to reach its goal of 80 percent waste diversion. Strategies should include transfer station modernization needs, optimization of residential drop-off locations, and consideration of waste streams that include refuse, compostable materials and recyclable materials, including hard-to-recycle items.</u>	WASA , <u>DC WATER</u>	Mid-Term	N
IN-4.1 Planning and Coordination of Telecommunications Infrastructure			
Action IN-4.1.A: Guidelines for Siting/Design of Facilities Establish locational and design criteria for <u>under- and above-ground telecommunication facilities including conduit systems, small cells, antennas,</u> towers, switching centers, and system maintenance facilities. In addition, establish provisions to put cables and wires underground wherever feasible. Consult with ANCs and community groups in the development of siting criteria.	DSLBD, DCRA, OP	Mid-Term	N
<u>IN-4.2 Leveraging New and Emerging Technology</u>			
<u>Action IN-4.2.A: Building on Pilot Project Lessons</u> <u>Upon completion of pilot activities, such as the Pennsylvania Avenue 2040 Initiative and ParkDC, develop after-action reports that inform future work.</u>	<u>OCTO, NCPC, OP</u>	<u>Short-Term</u>	<u>N</u>
IN-5.1 Electric Infrastructure			
<u>Action IN-5.1.A: Aging Infrastructure</u> <u>Implement improvement programs that can help enhance the resilience of the transmission and distribution of electrical power, such as through</u>	<u>PEPCO, DPW</u>	<u>Mid-Term</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>system reinforcement. This may involve upgrading the system by repairing or replacing aging infrastructure or expanding the original facilities.</u>			
<u>Action IN-5.1.B: Undergrounding Electric Distribution Lines</u> <u>Continue implementing the DC Power Line Undergrounding (DC PLUG) initiative that calls for placing electric distribution lines underground throughout the District.</u>	<u>PEPCO, DPW, DDOT</u>	<u>Mid-Term</u>	<u>Y</u>
<u>IN-6.2 Paying for Infrastructure</u>			
Action IN-6. 2 1 .A: Developer Reimbursement Agreement Formulate consistent, equitable, and manageable developer Reimbursement Agreements for the incremental costs of water, sewer, and other utility upgrades, <u>including water and sewer</u> . The Agreements should provide a means for the initial developer to be reimbursed by the District through payments by other developers who benefit from the initial developer's infrastructure improvements.	OCA, EOM, OCFO, OAG, OP	Short-Term	N
<u>Action IN-6.2.B: Community Infrastructure Investment</u> <u>Explore methods for ensuring infrastructure needs associated with incremental development are properly assessed and met.</u>	<u>OP, DC Water, OCTO, PEPCO</u>	<u>Mid-Term</u>	<u>N</u>
<u>IN-6.3: Cross-Systems Integration</u>			
Action IN-6. 3 3 . B A : Coordination of Infrastructure Upgrades Establish <u>Continue to update</u> a central repository for data and schedules for planned infrastructure upgrades to minimize the need for repeated street and sidewalk excavation.	DPW, OCTO, WASA DC Water , OPM	Short-Term	N
<u>Action IN-6.3.B: Fueling Stations Shared Uses</u>	<u>DPW, DOEE, OP</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Explore the potential for shared uses and reuses of fueling stations, in the context of rapidly evolving and emerging technologies. This assessment should focus on possible cross-system uses for the facilities.</u>			
<u>IN-7.1: Resilience and Critical Infrastructure</u>			
<u>Action IN-7.1.A: "Micro-grid-Ready" Construction</u> <u>Explore tools to encourage new development projects to integrate micro-grid connectivity in their designs. Such incentives should be designed to expand decentralized power generation in the District, increasing the resilience of not only the energy distribution system but also those buildings or facilities that are dependent upon it.</u>	<u>DOEE, OP</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action IN-7.1.B: Community Risk Assessments</u> <u>Update the Community Risk Assessment (CRA) of the District Preparedness System on a recurring basis to reflect changes in the risk profiles of relevant natural and man-made systems in Washington, DC. Incorporate relevant infrastructure information in the CRA process.</u>	<u>HSEMA</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action IN-7.1.C: Protecting Critical Infrastructure</u> <u>Protect critical facilities from a wide range of threats and hazards and develop fortified and redundant systems in order to deliver essential services at all times.</u>	<u>HSEMA, DPW, DC Water, PEPCO, DOEE</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action IN-7.1.D: Training for Protecting Critical Infrastructure</u> <u>Develop a training program for protecting public utilities for enforcement and private sector personnel.</u>	<u>HSEMA, DPW, DC Water, PEPCO, DOEE</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action IN-7.1.E: Vulnerability of Critical Infrastructure</u> <u>Continue to support development of criteria and methodologies to assess the vulnerability of critical infrastructure to man-made and natural shocks, as well as chronic stressors.</u>	<u>HSEMA, DOEE, OP</u>	<u>Mid-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action IN-7.1.F: Mitigating Vulnerability of Critical Infrastructure</u> <u>Explore approaches and tools to address identified vulnerabilities of critical infrastructure. Regional, citywide and site-specific factors should be taken into account, as well as near-term and long-range risks.</u>	<u>HSEMA, DOEE, OP</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action IN-7.1.G: Emerging Technologies and Critical Infrastructure</u> <u>Review and evaluate the impacts of new and emerging technologies on the District's resilience and their potential for helping District Government and utility operators to advance near-term and long-range infrastructure resilience objectives.</u>	<u>HSEMA, OCTO, DOEE, OP</u>	<u>Mid-Term</u>	<u>N</u>
ARTS AND CULTURE ELEMENT			
Expanding NEIGHBORHOOD Arts and Cultural Facilities			
Action AC-1.1.A: Increase Public Spaces for Arts and Culture Presentation Including Arts Spaces in Public Construction Consider regulatory changes that would Encourage the provision of space for the arts <u>and cultural presentation</u> in public areas spaces within and adjacent to new buildings in new and refurbished public buildings. Examples of such provisions would be the design of <u>include</u> plazas so that they can be used <u>designed as</u> performance spaces or <u>incorporation of</u> gallery lighting of in publicly accessible lobbies <u>to provide</u> so they can be used as exhibition space.	COAH <u>CAH</u> , OP, OCA, DMPED, <u>DDOT,</u> <u>DCRA</u>	Short-Term	N
Action AC-1.1.B: Theaters Cultural Facilities East of the River Pursue development of <u>Encourage</u> additional arts and cultural establishments <u>that balance the distribution of</u>	DMPED, <u>CAH</u> COAH , other	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>facilities throughout the city, increase programming diversity and improve residents' access to arts and cultural facilities.</u> , including theaters and cinemas, east of the Anacostia River.			
<u>Action: Increase Access to Public Facilities for Cultural Use</u> <u>Assess opportunities for increasing public access to government owned cultural facilities, such as increased use of recreation centers for the production and presentation of cultural work by community organizations.</u>	<u>DMPED,</u> <u>DME,</u> <u>DCPL,</u> <u>DPR, DCPS</u>	<u>On-going</u>	<u>N</u>
<u>Action: Evaluate District Assets</u> <u>Evaluate vacant and unused District-owned or controlled properties for use as arts and cultural facilities. This includes underutilized portions of occupied buildings.</u>	<u>OP,</u> <u>DMPED,</u> <u>DGS</u>	<u>Mid-Term</u>	<u>N</u>
<u>Action: Consider Cultural Space in Master Facility Planning</u> <u>Explore the potential for increasing publicly accessible cultural space through the master facility planning processes for publicly owned assets, such as libraries, schools, parks, recreation centers and public safety facilities.</u>	<u>DGS, OP,</u> <u>DMPED,</u> <u>DME</u>	<u>Short-Term</u>	<u>N</u>
<u>Art and Culture in every Community</u> CREATING ARTS DISTRICTS			
<u>Action: Arts and Cultural Programming in Business Improvement Districts and DC Main Streets</u> <u>Business Improvement Districts and DC Main Streets organizations should undertake arts and cultural programming when possible. These initiatives should reflect community identity, advance placemaking and enhance commercial revitalization.</u>	<u>CAH,</u> <u>OCTFME,</u> <u>DSLBD,</u> <u>BIDs,</u> <u>DCMS</u>	<u>On-going</u>	<u>N</u>
Action AC-1.2.A: Arts Overlay Zones Use zoning overlays to promote and sustain Arts Districts. Ensure that <u>the incentives in special zones for arts and</u>	OP, COAH, DMPED	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
culture Arts overlay zones are consistent with other District zoning regulations and that incentives for arts-related uses are <u>fulfilling their intent</u> not precluded by other provisions of zoning.			
Action AC-1.2.B: Arts District Along Rhode Island Avenue Explore the feasibility of designating an Arts District along Rhode Island Avenue, capitalizing on the designation along the US-1 corridor in Prince George's County (Mount Rainier, Brentwood, Hyattsville). Creation of such a district would include incentives for arts facilities and live-work housing, particularly in Northeast DC. Ensure that regulations associated with this district, if created, are consistent with other District proposals for this corridor (including those identified in the Comprehensive Plan).	OP, COAH, DMPED	Mid-Term <u>Obsolete</u>	N
Action AC-1.2.C: Cultural Enterprise Zones Explore the feasibility of creating "Cultural Enterprise Zones" in which commercial and nonprofit cultural organizations have clustered office spaces, rehearsal and performance spaces, retail boutiques and galleries, and studio and living spaces for individual artists (see text box). Use tax incentives and subsidies to attract cultural organizations and private investors to such areas.	OP, COAH, DMPED	Mid-Term <u>Obsolete</u>	N
Action AC-1.2.D: Enforcement of Zoning Requirements (<u>Obsolete</u>) Establish an inspection and enforcement program for Arts District zoning requirements, ensuring that such requirements (such as the display of art in store windows) are enforced after projects are constructed. This program should be part of the city's overall zoning enforcement efforts.	DCRA, OP, COAH	Short-Term <u>Obsolete</u>	N
<u>Action: Regulatory Process Support</u> <u>Explore new resources at permitting agencies that assist cultural creators and organizations navigate and successfully complete permitting processes. Resources</u>	<u>DCRA,</u> <u>DDOT,</u> <u>HSEMA</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>could include permitting process navigators, technical assistance programs and event planning toolkits.</u>			
Action: Art Galleries in Public Buildings <u>Explore the feasibility of utilizing lobbies and corridors of public buildings as museum style art galleries that feature works by local artists. The assessment should include options for curation, as well as evening and weekend operating hours.</u>	<u>OP, CAH, DMPED, BIDs</u>	<u>On-going</u>	<u>N</u>
Action: Cultural Space Partnerships <u>Encourage shared space arrangements that facilitate cultural presentation in commercial spaces, such as restaurants and bookstores.</u>	<u>OP, DMPED, OCTFME</u>	<u>On-going</u>	<u>N</u>
Increasing Opportunities for Public Art			
Action AC-2.1.A: Public Art Master Plan Develop <u>Maintain</u> a Public Art Master Plan for the District. The Master Plan <u>sets</u> would set out a vision for public art, as well as basic principles for how public art can be integrated into the District's architecture, gathering places, and natural landscapes.	<u>OP, CAH</u> COAH	Long-Term	N
Action: Small Parks for Public Art Assessment <u>Assess the feasibility of using small parks that are owned or controlled by the District government as well as the federal government for public art installation locations. The assessment should analyze how any artwork installed in the parks would be curated and maintained.</u>	<u>DPR, OP, NPC, NCPC, CAH, OCTFME</u>	<u>Mid-Term</u>	<u>N</u>
Action AC-2.1.B: Redevelopment of Old Convention Center (Complete) Include substantial floor space for arts exhibition and outdoor space for the performing arts within the proposed redevelopment plans for the site of the former Washington Convention Center.	DMPED, OP, COAH	<u>Complete</u> Short-Term	N
Action AC-2.1.C: New District Museum (Complete)	DMPED, OP, CAH	<u>Complete</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Conduct a feasibility study on re-establishing a City Museum with public and private support to serve as a showcase of District art, culture, and history, including archival records for the District of Columbia. The study should determine ways to recoup public investment in such a museum, what business model would work best for its operation, where it should locate, and how it should be funded.			
<u>Action: Artwork and Cultural Presentation Space in EventsDC Facilities</u> <u>Encourage EventsDC to incorporate significant artwork and space for cultural presentation within any new or significantly renovated facility.</u>	<u>Events DC, DMPED</u>	<u>On-going</u>	<u>N</u>
<u>Using Art to Express Cultural Heritage</u> EXPRESS NEIGHBORHOOD IDENTITY			
<u>Action: Explore a Festival Streets Program</u> <u>Conduct a feasibility analysis for establishing a “Festival Streets Program.” Festival Streets programs provide master permits to a management organization such as a business improvement district or DC Main Street that enable expedited event permitting within a defined area and scope of activity.</u>			
<u>Housing and</u> FOR the <u>Cultural</u> CREATIVE Workforce			
<u>Action: Housing Toolkit</u> <u>Develop a toolkit that provides arts and cultural creators information about housing programs offered in Washington, DC. The toolkit should include rent supplement, affordable dwelling units, inclusionary housing, home purchase assistance, and homelessness assistance.</u>	<u>OP, DHCD</u>	<u>Short-Term</u>	<u>N</u>
<u>Action: Qualification for Affordable Housing Programs</u> <u>Conduct an assessment of barriers to affordable housing programs for residents who work in the arts</u>	<u>OP, DHCD</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>and culture sector that are self-employed or have more than one source of employment.</u>			
Action AC-3.1.A: Zoning Amendments <u>(Complete)</u> Conduct a review of planning, building, and zoning regulations as they relate to arts uses to: (a) permit and/or create incentives for joint living and work quarters for artists in new and existing structures; and (b) make it easier to use garages and accessory buildings on residential lots as studio spaces, provided that issues such as noise, fire safety, environmental protection, and parking can be addressed.	OZ, OP	Short-Term	<u>N</u>
<u>Cultural Organization Development</u>			
<u>Action: Directory of District-Based Arts and Cultural Businesses</u> <u>Explore the feasibility of creating a directory of District-based arts and cultural businesses drawn from the District's list of CBEs to inform organizations, such as Events DC, BIDs, DC Main Streets and other businesses that seek products from local arts and cultural organizations.</u>	<u>CAH, OCTFME, and others</u>	<u>Mid-Term</u>	<u>N</u>
Promoting Cultural Tourism			
Action AC-3.2.A: Marketing Cultural Events Explore improvements to more effectively market cultural events in the city, for example, by partnering with the Cultural Alliance of Greater Washington to expand TICKETplace into a centralized box office for all arts performances and events in the city <u>Partner with existing organizations that promote tourism to market cultural events to local, regional and international audiences.</u>	CAH, OCTFME	On-going	N
Public Funding			
<u>Action: Sustain Grant Funding for Arts and Culture</u>	<u>CAH</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Continue providing grant funding through the Commission on the Arts and Humanities and community affairs agencies.</u>			
<u>Action: New Sources of Cultural Funding</u> <u>Explore new sources for cultural funding that increases the impact of the District's grant funding through a new layer of support, such as the programs outlined in the DC Cultural Plan including the Cultural Facilities Leverage Fund and Innovation and Entrepreneurship Revolving Loan Fund. The new funding sources should significantly leverage the District government's contributions to provide low-cost financing for lines of credit and facility needs.</u>	<u>DMPED,</u> <u>OP,</u> <u>OCTFME,</u> <u>CAH,</u> <u>DSLBD,</u> <u>DISB</u>	<u>Mid-Term</u>	<u>N</u>
Partnerships			
<u>Action: Innovative Cultural Business Models</u> <u>Explore how Washington, DC can partner with other cultural funders and stakeholders to advance innovative business models that lower barriers to forming financially sustainable cultural businesses</u>	<u>DMPED,</u> <u>OCTFME,</u> <u>OP</u>	<u>Short-Term</u>	<u>N</u>
Increasing Arts and Cultural AWARENESS AND Education and Participation			
<u>Action: Partnerships for Advancement in Arts and Culture Education</u> <u>Seek opportunities to partner with cultural organizations to advance youth education through improved organizational infrastructure and support systems for arts and culture education providers. Examples include: the Kennedy Center's Any Given Child initiative and the DC Arts and Humanities Education Collaborative</u>	<u>CAH, DME,</u> <u>DCPS, and</u> <u>others</u>	<u>On-going</u>	<u>N</u>
<u>Action: Increase Youth Exposure to Arts and Culture</u> <u>Explore opportunities to increase youth exposure to art and culture through programming and events in</u>	<u>DME, CAH,</u> <u>DCPL,</u> <u>DPR, DCPS,</u> <u>and others</u>	<u>Short-Term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>public facilities, such as libraries and recreation centers.</u>			
CAPITOL HILL ELEMENT			
1508.17 Action CH-1.1.A: Façade Improvements Support urban design and façade improvements along H Street, Benning Road, Pennsylvania Avenue, and Barracks Row. Such improvements should preserve and enhance the historic features, scale, and texture of existing structures. 1508.17	SHPO, DMPED, DSLBD	Short-Term	
1508.18 Action CH-1.1B: 15th Street Rezoning Rezone the 15th Street commercial district for residential uses, consistent with the corridor's designation on the Comprehensive Plan. 1508.18	OP	Mid Term	N
1508.19 Action CH-1.1.C: Transportation Studies Complete Continue to implement DDOT's Capitol Hill Transportation Study and implement its major recommendations. Also, implement the Middle Anacostia and H Street transportation study recommendations, aimed at reducing through- traffic on neighborhood streets within Capitol Hill, limiting truck traffic, and improving conditions for Capitol Hill pedestrians, bicyclists, and transit users. Ongoing livability studies should continue to be implemented at the neighborhood level. 1508.19	DDOT	Ongoing	Y
1508.20 Action CH-1.1.D: H Street Streetcar Implement proposed streetscape improvements for the H Street/Benning Road corridor, including the development of a streetcar line between the Minnesota Avenue Metro station and Oklahoma Avenue . Union Station. 1508.20	DDOT	Ongoing	Y
1508.21 Action CH-1.1 E: Eastern Market Shuttle Provide shuttle bus service from the Eastern Market Metrorail station to the future Washington Nationals ballpark site on South Capitol Street, including stops along 8th Street SE to further promote businesses along Barracks Row. Completed See Implementation Element. 1508.21			
1509.9 Action CH-1.2.A: Historic Surveys Conduct Complete historic surveys for the portion of Stanton Park not currently in the Capitol Hill Historic District, and for the Near Northeast, Hill East, Rosedale,	SHPO	Ongoing	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
and Kingman Park neighborhoods. Based on the findings of those surveys and additional community input and recommendations, prepare nominations to the National Register as appropriate. Consideration should be given to extending the Capitol Hill Historic District eastward to the boundary of the 1791 L'Enfant Plan. 1509.9			
1509.10 Action CH-1.2.B: Capitol Hill Design Guidelines Develop graphic design guidelines for the Capitol Hill Historic District, illustrating appropriate architectural design features for new construction, renovation, and alterations. 1509.10	SHPO	Short-Term	N
1509.11 Action CH-1.2.C: RFK Stadium Area Actively participate in the current efforts by the National Capital Capitol Planning Commission, the National Park Service, the Anacostia Waterfront Corporation District agencies, Events DC , local Advisory Neighborhood Commissioners, residents, and neighborhood groups to develop a long-range plan for the RFK Stadium complex, extending from the DC Armory north to Benning Road. The plan should include provisions for a substantial amount of waterfront open space, as well as measures to enhance and restore the natural environment in this area. <u>Improve shoreline access where possible, reduce land occupied by surface parking, and encourage new land uses that maximize access and activity to the waterfront. Ensure that recreational spaces and pedestrian and cycling paths accommodate a wide range of users and abilities.</u> 1509.11	DMPED, DDOT, OP, DPR, DOEE, Events DC	Long-Term	Y
1509.13 Action CH-1.2.E: Senior Center Explore the feasibility of developing a senior center in the Northeast part of Capitol Hill. <u>Completed-See Implementation Element</u> 1509.13			
1509.14 Action CH-1.2.F: Old Naval Hospital Retain and renovate the Historic Naval Hospital on Pennsylvania Avenue as a community facility. <u>Completed-See Implementation Element.</u> 1509.14			
1511.13 Action CH-2.1A: H Street Strategic Development Plan	DMPED, OP, DDOT	Ongoing	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Implement the recommendations of the 2003 H Street Strategic Development Plan. 1511.13			
1511.14 Action CH-2.1B: Great Streets Improvements Implement “Great Streets” streetscape plans for H Street and Benning Road, including landscaping the avenue from Union Station to the Anacostia River, maintaining the width of the street, planting trees, upgrading signage and street furniture, and taking other steps to manage traffic flow and reduce cut-through traffic in adjacent neighborhoods. Many of these recommendations may be found in the 2004 DDOT H Street NE Corridor Transportation Study. Additional improvements should include provisions for a mid-block traffic signal and crosswalk on the 600 block of H Street NE to ensure pedestrian safety and to allow safe ingress and egress to development planned in this area. Complete-See Implementation Element. 1511.14			
1511.15 Action CH-2.1.C: Library Replacement Pursue replacement of the RL Christian Library with a modern state-of-the-art library facility at 13th and H Streets. Obsolete-See Implementation Element. 1511.15			
1511.16 Action CH-2.1. D: Business Assistance Implement programs to improve retail success along H Street, Benning Road and Bladensburg Road including financial assistance to small businesses, grant and loan programs, façade improvement programs, Small Business Administration loans, and the creation of a Business Improvement District. 1511.16	H Street Main Street, DSLBD	On-Going	Y
1511.17 Action CH-2.1. E: Marketing and Branding Continue collaborative efforts with merchants, property owners, and residents to improve “branding” and marketing of the H Street corridor and highlight the street’s direction as a center of neighborhood life in Northeast Capitol Hill. Completed-See Implementation Element. 1511.17			
1512.11 Action CH-2.2.A: Streetscape Improvements Implement “Great Streets” plans to beautify Pennsylvania Avenue, including landscaping, street furniture and street lighting improvements, maintenance of the esplanade and small parks	NPS, DDOT, SHPO	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
along the avenue, pedestrian improvements, and traffic management measures. These improvements should reinforce the avenue's role symbolic importance as a historic and ceremonial gateway and should complement the efforts that have already been made to improve the streetscape in the 600 block and near Eastern Market. 1512.11			
1512.12 Action CH-2.2.B: Eastern Market Plaza Prepare and implement an urban design and transit improvement plan for the Eastern Market Metro station entrance, making it a more attractive “town square” and improving the plaza’s ability to function as a major transfer point between Metrorail’s Blue Line and connecting buses serving Southeast Washington. 1512.12	DDOT, OP,	Long-Term	Y
1512.13 Action CH-2.2.C: Eastern Market Renovation Implement plans to improve Eastern Market, addressing structural deficiencies and renovation needs, as well as related issues such as parking, access, and deliveries. Completed-See Implementation Element 1512.13			
1512.14 Action CH-2.2.D: Potomac Gardens New Community Pursue redevelopment of Potomac Gardens as a new community as a mixed- income development , replacing the existing public housing development with new mixed income housing, including an equivalent number of affordable units and additional market rate units. Overall densities on the site should be compatible with adjacent uses. Every effort should be made to avoid the long-term displacement of existing residents if the project is reconstructed. 1512.14	DCHA, DMPED, OP	Long-Term	Y
1513.9 Action CH-2.3.A: Streetscape and Signage Improvements Implement streetscape and signage improvements that more clearly define the boundary of the U.S. Capitol Grounds, and distinguish it from adjacent residential and commercial areas. 1513.9	DDOT, Architect of the Capitol	Ongoing	N
1514.12 Action CH-2.4.A: Hill East/Reservation 13 Master Plan	DMPED, OP, DDOT	Long-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Implement the Hill East/Reservation 13 Master Plan, including the Massachusetts Avenue extension and the creation of new waterfront parks. Upon transfer of the land from federal to District control, the site should be rezoned to achieve the Master Plan's objectives. 1514.12			
1514.13 Action CH-2.4.B: RFK Stadium Planning Work collaboratively with the National Capital Planning Commission, Events DC and adjacent Hill East and Kingman Park communities in planning the area between Benning Road and Reservation 13, including RFK Stadium, and in implementing these plans after they are completed. 1514.13	Events DC, DMPED, OP	On-Going	N
<u>NEW Action CH-2.4.A: Southeast Freeway Alternatives Conduct environmental and feasibility studies to assess the preferred alternatives of the Southeast Boulevard Planning Study. Determine the most appropriate alternative to move forward based on community input and structural and financial feasibility.</u>	DDOT, DOEE	Mid-Term	Y
<u>NEW Action CH 2.4.B Additional Land Use Planning for Southeast Boulevard</u> <u>In conjunction with environmental and feasibility studies, complete additional land use and master planning studies as needed to further refine the preferred options for the transformation of the Southeast Freeway into Southeast Boulevard, recommend appropriate land use changes for the Future Land Use Map, and identify opportunities for additional neighborhood amenities.</u>	OP, DDOT	Mid-Term	N
CENTRAL WASHINGTON ELEMENT			
1608.23 Action CW-1.1.A: Downtown Action Agenda Update Completed – See Implementation Table. Update the 2000 Downtown Action Agenda as a “Center City Action Agenda.” The updated agenda should include a five-year list of actions to ensure development of the center city into a dynamic mixed use area. Study area boundaries should extend from Georgetown to Capitol Hill on the west and	OP, DBID, DMPED	N/A	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>east and Dupont Circle to Buzzard Point on the north and south, with a particular focus on NoMA and the areas south of I-395. The Action Agenda should include updated land use “targets” to guide future development and marketing strategies. It should also address the relationship between the Central Employment Area and the “ring” of residential neighborhoods on its perimeter. <u>Completed – See Implementation Table</u> 1608.2</p>			
<p>1608.24 Action CW-1.1.B: Land Use and Transportation Planning for Central Washington</p> <p>Conduct ongoing land use and transportation research and planning for Central Washington, including the collection and analysis of data on the area’s employment, population, housing, visitor, land use, development, travel pattern, and economic characteristics. This research and planning is necessary to monitor Central Washington’s competitive position in the nation and region and to make policy recommendations to maintain its health. This activity should be done in concert with the National Capital Planning Commission (NCPC), the <u>Washington</u> DC Economic Partnership, and the local Business Improvement Districts. 1608.24</p>	<p>OP, DDOT, NCPC, DMPED, DBID, DOES</p>	<p>Ongoing</p>	<p>N</p>
<p>1608.25 Action CW-1.1.C: Urban Design Planning</p> <p>Continue to develop plans and guidelines for the design of buildings, streets, and public spaces in</p>	<p>DCOP</p>	<p>On-Going</p>	<p>N</p>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Central Washington. Design guidelines should help implement the Comprehensive Plan by reinforcing the unique identity of Central Washington's sub-areas and neighborhoods, improving connections to the National Mall, encouraging pedestrian movement, creating active street life, preserving historic resources, promoting green roofs and other sustainable design principles, and achieving high quality architectural design. 1608.25</p> <p><u>See the Federal and District Elements on Land Use, Urban Design, and Economic Development for related policies</u></p>			
<p>NEW <u>Action UD-2.1.A: Retail Ceiling Heights</u> <u>In collaboration with retailers, developers, architects, and others, evaluate alternative approaches to achieving higher first-floor ceiling heights in new Downtown buildings, as is now required on primary streets in the Mount Vernon Triangle. 909.15: (Moved from Design Element)</u></p>	DCOP, ZC	Short-Term	N
<p>1608.26 <u>Action CW-1.1.D: Focused Planning and Implementation</u> for “Catalytic” Sites</p> <p>Develop detailed plans for “catalytic” sites with the potential to significantly shape the future of Central Washington <u>and work on implementing existing ones</u>. These sites include but are not limited to the Old Convention Center site, the I-395 air rights between D Street and <u>north of</u> Massachusetts Avenue NW, the Northwest One neighborhood <u>and</u> the air rights north of Union Station. , and the former Carnegie Library on Mount Vernon Square. Encourage <u>Work with</u> the federal government to prepare plans <u>or implement existing plans</u> for similar sites under their jurisdiction such as Freedom Plaza, <u>FBI and the Labor Department buildings</u> the old Post Office on Pennsylvania Avenue</p>	DCOP, DDOT, DMPED, NCPC	On-Going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
NW , Old Naval Observatory Hill, <u>the federal buildings near l’Enfant Plaza in support of the SW Ecodistrict Plan and the Maryland Avenue SW Small Area Plan</u> and the area around the Kennedy Center. 1608.26			
1608.27 Action CW-1.1.E: Public Space Regulations Simplify public space regulations for Downtown to avoid duplicative or inconsistent standards and overly complex permitting requirements. 1608.27	OP, OZ, DDOT	Mid-Term	N
1608.28 Action CW-1.1.F: Residential Development Incentives <u>Continue developing financial and non-financial</u> Develop incentives for the conversion of lower-performing retail/office buildings into new housing or mixed use development throughout Central Washington. 1608.28	OP, OZ, DMPED	Short-Term	N
1608.29 Action CW-1.1.G: Tax and Financial Incentives for “Preferred” Land Uses and Infrastructure Investments Apply a range of tax and financial incentives to assist in achieving the land use objectives for Central Washington. These incentives could include such measures as reduced taxes and financial assistance for preferred land uses, tax increment financing, PILOTs (payments in lieu of taxes), the use of special tax districts, and the involvement of the Housing Finance Agency and other entities that produce affordable housing or provide other public benefits. 1608.29	DMPED, OCFD	Mid-Term	N
1608.30 Action CW-1.1.H: Congestion Task Force Report Recommendations <u>Reduce Downtown congestion through the implementation of Move DC.</u>	DDOT	On-Going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Implement the recommendations from Move DC that pertain to Central Washington and are aimed at reducing Downtown congestion issues through the use of multi-modal transportation planning tools and policies like congestion pricing of the Mayor's 2005 Downtown Congestion Task Force.</u> 1608.30</p>			
<p>1609.9 Action CW-1.2.A: Business and Community Improvement Districts</p> <p>Support the activities of the Business Improvement Districts (BIDs) and Community Improvement Districts (CIDs) within Central Washington. Encourage partnerships between these entities and District government to achieve local job training, job placement, and business assistance goals. 1609.9</p> <p>See also the Economic Development Element for additional policies related to economic and business development.</p>	DMPED, OP, DOES, DSLBD	On-Going	N
<p>1609.10 Action CW-1.2.B: Central Washington Open Space, <u>Arts and Culture Planning</u></p> <p>Work with the National Capital Planning Commission and the National Park Service in the planning and programming of Central Washington's major open spaces, <u>arts and culture</u> including participation in the National Capital Framework Plan and the National Mall Comprehensive Management Plan. In addition, work with the federal government to develop unique management policies and procedures for the smaller (non-Mall) Central Washington federal parks. 1609.10</p>	OP, DPR, NCPC, NPS	Mid-Term	N
<p><u>NEW Action CW-1.2 C: Identification and Designation of Historic Properties</u> <u>Complete the identification and designation of historic properties in Central Washington. Make information about eligible properties widely available to the public, and encourage property owners and preservation groups to cooperate on designations.</u></p>	SHPO	Long-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>NEW</u> <u>Action CW: Redevelopment of FBI Headquarters Site</u></p> <p><u>The future multi-use redevelopment of Squares 378 and 379 on Pennsylvania Avenue, where currently the FBI's Headquarters at the J. Edgar Hoover Building is situated, will be subject to the Final Square Guidelines adopted unanimously by the National Capital Planning Commission in 2017.</u></p>			
<p><u>NEW</u> <u>Action CW: Update the Pennsylvania Avenue Development Corporation Plan</u></p> <p><u>Work with federal and local partners to update the 1974 Pennsylvania Avenue Development Corporation (PADC) Plan to further strengthen physical and programmatic connections between Penn Quarter, downtown, and the National Mall.</u></p>	NCPC, NPS, CFA, OP, SHPO	Mid-Term	N
<p>1611.15 Action CW-2.1.A: Downtown Retail District Streetscape Planning</p> <p>Review land use, zoning, and urban design regulations for the Downtown retail district to ensure that they are producing the desired results, including continuous ground floor retail space, pedestrian-friendly streetscapes, adaptive reuse of historic buildings, and increased patronage by visitors and workers. 1611.15 (Complete)</p>	OP, OZ, DDOT	On-Going	N
<p>1611.16 Action CW-2.1.B: Retail Revitalization Programs</p> <p>Continue to use retail revitalization programs such as tax increment financing, grants and loans for façade improvements, and small business development loans to boost Downtown retail development. Periodically assess whether programs are achieving desired outcomes. 1611.16</p>	DMPED	Mid-Term	N
<p>1612.11 Action CW-2.2.A: Gallery Place/Penn Quarter Streetscape Improvements</p> <p>Prepare streetscape improvement plans for 7th, 8th, and 9th Streets NW that physically reinforce the desired character of the area as the</p>	DDOT, OP	On-Going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
city's "Arts Walk" and provide space for performance, street theater, public art and exhibitions, and other activities that reinforce its role as an entertainment district. Streetscape improvements should be consistent with the approved Pennsylvania Avenue Development Corporation (PADC) Plan for this area. 1612.11			
1613.9 Action CW-2.3.A: Chinatown Design Review Continue to implement design review procedures that support the authentic expression of Chinese culture in new and rehabilitated development, including, as appropriate, building design, signage, streetscape and open space criteria. Periodically review the procedures and update them as necessary. 1613.9	OP, MOAPIA	On-Going	N
1613.10 Action CW-2.3.B: Chinatown Best Practices Study Conduct a "best practices" study that analyzes what other cities have done to conserve ethnic business districts (particularly central city "Chinatowns"), through land use and urban design decisions, regulatory controls, business development and economic assistance, and tourist promotion. 1613.10 (COMPLETE) Today Chinatown is struggling to retain its identity as the area around it booms with new retail, office, entertainment, and housing development.			
1613.11 Action CW-2.3.C: Chinese Chinatown Park at 5th Street and Massachusetts Avenue Support redesign of the park reservation at 5th Street NW and Massachusetts Avenue NW with a <u>public space design that responds to the cultural and historic context of its Chinatown setting, Chinese landscape theme</u> , providing a symbolic gateway to Chinatown from Massachusetts Avenue <u>while maintaining enough open</u>	OP, DPR, MOAPIA, NPS	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>space to accommodate cultural programming for the enjoyment of residents and visitors</u> NW. 1613.11			
1614.13 Action CW-2.4.A: Mount Vernon Square Design Vision and Mount Vernon Triangle Action Agenda Completed – See Implementation Table. Implement the recommendations of the Mount Vernon Square Design Workbook and the Mount Vernon Triangle Action Agenda, particularly as they relate to zoning, urban design, streetscape improvements, capital improvements, and development of priority sites. (Completed, See Implementation Chapter) 1614.13			
614.14 Action CW-2.4.B: Convention Center Hotel Completed – See Implementation Table. Develop a major convention center hotel in close proximity to the Washington Convention Center. The hotel should be sited and designed to complement adjacent uses and add activity and aesthetic value to the Mount Vernon Square neighborhood. (Completed, See Implementation Chapter) 1614.14			
1614.15 Action CW-2.4.C: Parking Management Program Develop and implement parking management programs to protect residential areas from spillover parking associated with the Convention Center, Downtown office and retail growth, and new attractions on the Old Convention Center site and elsewhere on the northern edge of Downtown. 1614.15	DDOT	Mid-Term	Y
NEW <u>Action CW-2.4.D Create an iconic neighborhood park for Mount Vernon Triangle</u> <u>As one of the only District-owned park spaces within the area, Cobb Park should be prioritized as a centrally-located and welcoming urban park for the surrounding communities. If Cobb Park is found not to be a viable location for such a park, another space of equal or bigger size within the neighborhood should be improved with the same objectives. It should be</u>	DPR, DMPED, OP, NPS	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>designed and constructed to be an iconic neighborhood gathering space to adequately meet the open space needs of the rapidly growing neighborhood. Special care should be made to improve pedestrian access at street crossings. Streetscapes at surrounding sites should be enhanced to extend the experience of the park beyond its immediate borders.</u>			
<p>1615.10 Action CW-2.5.A: Downtown East Design Plans</p> <p>Conduct more detailed urban design planning for the Downtown East areas similar to the plans completed for the Mount Vernon Square and Mount Vernon Triangle areas. 1615.10 (Completed)</p>			
<p>1615.11 Action CW-2.5.B: Judiciary Square Transportation Improvements</p> <p>Implement the recommendations of the 2004 DDOT Judiciary Square Transportation and Security Study, including the narrowing of E Street and Indiana Avenue, restoration of two-way traffic on C Street, provision of new bus stops and bicycle amenities, and better organization of parking to reduce conflicts in the area. 1615.11 (Complete)</p>			
<p>NEW Action CW-2.5.X: Link and Expand a Network of Neighborhood Parks and Gathering Spaces</p> <p><u>Identify space for new public parks or other gathering spaces and renovate existing open spaces to form a broader network of small parks across Downtown East and the surrounding neighborhoods. The parks network should provide a variety of open space amenities that are equitably dispersed so that no one park is required to serve the needs of all user groups in the area. A wide range of open space features, programming and landscapes should: activate currently underutilized spaces; maximize comfort with shade and seating; encourage site features that accommodate social interactions, gathering, and lingering; provide choices for active and passive</u></p>	OP, DPR, NPS	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>recreation, and play for all ages; and maximize the use of durable and easily maintainable materials and plantings.</u>			
1616.13 Action CW-2.6.A: K Street Busway <u>Transitway</u> Implement the K Street <u>Transitway</u> Busway project, including exclusive bus transit lanes from <u>12th</u> 9th Street to <u>21st</u> 22nd Street NW. 1616.13	DDOT	Mid-Term	Y
<u>NEW Policy CW-2.6.7: Downtown West Transportation Study</u> <u>Improve east-west travel for pedestrians and cyclists on Pennsylvania Avenue NW and persons using public transit along H and I Streets NW.</u>	DDOT, WMATA	Short-term	N
1617.8 Action CW-2.7.A: Design Planning for the Near Southwest Work collaboratively with the National Capital Planning Commission to develop urban design and streetscape plans for the Near Southwest. These plans should consider the build out potential of the area's urban renewal sites. They should also consider the need for zoning changes, design guidelines, or other measures that encourage the development of nationally important destinations while limiting over development of existing open spaces and plazas <u>support the transformation of this area into a mixed-use, livable new community through rezoning and design guidelines. Support new high-density mixed-use development, highly sustainable infrastructure, use of small energy production plants to produce energy needs for local buildings, and other best management practices found in the SW Ecodistrict Plan.</u> 1617.8	NCPC, OP, SHPO, CFA	Mid-Term	N
1617.9 Action CW-2.7.B: Residential Uses in the Near Southwest	NCPC, OP, OZ	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Use the innovative zoning in ZR16 , as appropriate, to link development potential to identified infrastructure improvements, and coordinate with the National Capital Planning Commission to identify infrastructure consistent with local and federal planning goals for the area. Innovative zoning may include establishing a direct correlation between maximum zoning entitlements and infrastructure construction and requiring minimum residential densities.			
<p><u>NEW</u> Action CW-NEW: Activating L’Enfant Plaza</p> <p><u>In the future, as new development come in and old buildings are renovated, work with federal partners and private developers to create buildings that contribute to street activation and vibrancy. Refrain from supporting new underground attractions and food courts and, instead, require new developments to create retail and restaurants space on the street level. Retrofit streets with new landscapes, attractive lighting, public art, temporary activations and cultural programming. Key to creating more vibrancy will be the ability to which local stakeholders will be able to improve connectivity to and from new and old attractions and neighborhoods around L’Enfant Plaza including the future renovated South Mall campus, the Wharf, and the SW neighborhood which is also experiencing significant growth and redevelopment.</u></p>	NCPC, NPS, OP, OZ	Short-term	N
1618.14 Action CW-2.8.A: Implement the NoMA Vision Plan	OP, DDOT	On-Going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Implement the NoMA Vision Plan and Development Strategy, including its recommendations for land use, infrastructure, transportation, environmental improvements, streetscape, open space, identity, and neighborhood quality. 1618.14</p> <p>See the Mid-City Area Element for a discussion of the proposed Eckington Small Area Plan, including the North Capitol Street area between Florida and New York Avenues.</p>			
<p>1618.15 Action CW-2.8.B: NoMA Infrastructure</p> <p>Complete an assessment of infrastructure and utility needs for NoMA and identify the most appropriate means to finance and build needed improvements. 1618.15</p>			
<p>1618.16 Action CW- 2.8-C: Development incentives for NoMA</p> <p>Consider a range of development incentives, including tax-increment financing, payment in lieu of taxes, and tax abatement for preferred development, to achieve the desired land use mix within NoMA. 1618.16</p> <p><u>Completed – See Implementation Table</u></p>			
<p>1618.17 Action CW-2.8.D: Northwest One New Community</p> <p>Redevelop Northwest One as a mixed income community, including new market rate and subsidized housing, a new school and recreation center, a library and health clinic, and neighborhood-serving retail space. Redevelopment of Northwest One should:</p> <p>a. Restore the city street grid through Sursum Corda;</p>	DMPED, OP	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>b. Emphasize K Street NW as a “main street” that connects the area to NoMA and the Mount Vernon District; and</p> <p>c. Maximize private sector participation</p> <ul style="list-style-type: none"> • <u>One-for-one replacement of affordable units;</u> • <u>Provide family-sized housing, including multi-generation families;</u> • <u>Build affordable units first to minimize displacement and maximize the return of residents to their community;</u> • <u>Include tenants’ rights of return and comprehensive relocation plans for tenants prior to the redevelopment.</u> 			
<p><u>NEW Action CW -2.8.D:Mid City East Small Area Plan</u> <u>Implement recommendations detailed in the Mid City East Small Area Plan</u></p>	OP, DMPED, DDOT	Short-Term	Y
FAR NORTHEAST AND SOUTHEAST ELEMENT			
Guiding Growth and Neighborhood Conservation			
<p>Action FNS-1.1.A: Façade Improvements</p> <p>Encourage urban design and façade improvements in the established commercial districts along Naylor Road, Minnesota Avenue, Benning Road, Branch Avenue, Alabama Avenue, Nannie Helen Burroughs Avenue, Division Avenue, <u>Sheriff Road</u>, and Pennsylvania Avenue SE. These improvements should respect and enhance historic structures and landmarks in these areas.</p> <p>1708.13</p>	DCOZ, DCOP	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action FNS-1.1.B: Expansion of NCR Program <u>Restart the Neighborhood Commercial Revitalization Program</u> <u>Revive</u> Expand the Neighborhood Commercial Revitalization Program <u>or similar effort, once</u> operated by the Marshall Heights Community Development Organization (MHCDO) to include additional neighborhood commercial areas in Far Northeast and Southeast. <u>Community-based organizations to lead this effort could include the Ward 7 Business Partnership, the Washington Area Community Investment Fund or the Marshall Heights Community Development Corporation.</u> 1708.1</p>	DMPED, DSLBD	Mid-Term	Y
<p>Action FNS-1.1.B: Expansion of NCR Program <u>Restart the Neighborhood Commercial Revitalization Program</u> <u>Revive</u> Expand the Neighborhood Commercial Revitalization Program <u>or similar effort, once</u> operated by the Marshall Heights Community Development Organization (MHCDO) to include additional neighborhood commercial areas in Far Northeast and Southeast. <u>Community-based organizations to lead this effort could include the Ward 7 Business Partnership, the Washington Area Community Investment Fund or the Marshall Heights Community Development Corporation.</u> 1708.14</p>	DMPED, DSLBD	Mid-Term	Y
<p>Action FNS-1.1.C: Joint Planning Agreement with Prince George's County Develop a joint planning agreement with the Maryland National Capital Park and Planning Commission/Prince George's County to coordinate the mutual review of projects and area plans on both sides of the District/ Maryland line. 1708.15</p>	DMPED, DCOP	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action FNS-1.1.D: Kenilworth Avenue Transportation Study</p> <p>Implement the recommendations of the Kenilworth Avenue transportation study to better manage truck traffic and to separate local traffic from through-traffic on neighborhood streets. 1708.16</p>	DDOT	Short-Term	N
<p><u>NEW Action FNS-1.1.E: Parkside Livability Study</u></p> <p><u>Conduct an access and circulation study is underway in the Parkside neighborhood. When implemented will to improve pedestrian and vehicle safety and operational efficiency for all modes of transportation and the delivery of goods and services in and out of the neighborhood. Focus additional planning efforts to neighborhoods along the Anacostia River</u></p> <p>Future studies of Parkside and Kenilworth should include a retail analysis and small area plan to guide future growth and development.</p>	DDOT	Short-Term	Y
<p><u>NEW Action FNS-1.2.I: Clean up the Anacostia River Toxic Sediments</u></p> <p><u>In collaboration with the National Park Service, Implement hazardous material remediation in the Anacostia River to include Anacostia and Kenilworth Park</u></p> <p><u>and other contaminated adjacent land areas such as Poplar Point and Kenilworth Landfill. The Anacostia River is a valuable District natural resource and priority</u></p> <p><u>should be given to restore years of damage.</u></p>	DOEE, NPS	Long-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action FNS-1.2.A: Historic Surveys Resource Recognition <u>Document places of potential historic significance in Far Northeast and Southeast, such as the Antioch Baptist Church, the Shrimp Boat Restaurant, the Pennsylvania Avenue Commercial District between Minnesota and Alabama Avenues, the Minnesota/Benning Commercial District, and the Deanwood and Burrville neighborhoods.</u> <u>Identify appropriate preservation efforts for these places, using community recommendations and the Ward 7 Heritage Guide prepared by the DC Historic Preservation Office.</u> Conduct historical surveys in Deanwood, Burrville and Randle Highlands (south of Pennsylvania Avenue SE). Based on the outcome, prepare nominations to the National Register, incorporating the community's recommendations as part of the nomination process. 1709.10</p>	DCSHPO	Mid-Term	Y
<p>Action FNS-1.2.B: Marvin Gaye Park Implement the Comprehensive Plan for <u>Ensure that</u> Marvin Gaye Park along Watts Branch, is <u>continually maintained and upgraded</u> including <u>the</u> restored habitat and natural features, trails and bridges, meadows and nature sanctuaries. <u>Lighting, mowing</u> and <u>other</u> safety</p>	DPR, NPS	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>improvements for park visitors <u>are crucial for the enjoyment of the park Area. Coordination among agencies such as the Department of Parks and Recreation and the National Park Service must be defined and ongoing.</u> 1709.11</p>			
<p>Action FNS-1.2.C: Fort Dupont Park Improvements In collaboration with the National Park Service, explore the feasibility of developing additional community-serving recreational facilities at Fort Dupont Park, including indoor swimming and tennis facilities, equestrian facilities, and an upgraded outdoor theater. <u>Also, implement infrastructure and road improvements along Fort Davis and Fort Dupont Drive.</u> 1709.12</p>	NPS, DPR	Mid-Term	Y
<p><u>NEW Action FNS-1.2.D: Anacostia Park and Fort Circle Parks</u> <u>Enhance existing pedestrian, bicycle and vehicle access to Anacostia Park and Fort Circle Parks through community signage along adjacent commercial corridorsPennsylvania Avenue. Create Anacostia Park workout/walking trails similar to those in Rock Creek Park.</u></p>	NPS	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>NEW Action FNS-1.2.E: John Philip Sousa Bridge</u> <u>Enhance the beauty of the John Philip Sousa Bridge, continuing Pennsylvania Avenue across the Anacostia River, through lighting, artwork and other strategies befitting one of the great streets in America.</u> <u>Encourage pedestrian and bike traffic between the Capitol Hill and Pennsylvania Avenue Southeast communities to utilize retail and community attractions for the mutual benefit of both communities.</u>	DDOT	Mid-Term	Y
<u>NEW Action FNS-1.2.F: Connect to the Anacostia River</u> <u>Connect the neighborhoods of the Far Northeast and Southeast Area to the Anacostia River, particularly through the redevelopment of Anacostia Park, implementation of the Anacostia Waterfront Initiative, and trail improvements. Climate DC has identified areas along the Anacostia River such as Mayfair, Kenilworth, Eastland Gardens and Parkside as Priority Planning Areas. An interdisciplinary approach will showcase how resilience to climate crises can be achieved.</u>	DCOP, NPR, DOEE	Long-Term	Y
Action FNS-2.1.A: Financial Assistance for Small Businesses Target the Senator Square and East of the River Park Shopping centers for District financial assistance, grants, and loans for façade improvements and small business development. 1711.7	DSLBD	On-going	Y
Action FNS-2.1.B: Government Center Complete the Government Center Office project, including the new headquarters for the DC Department of Employment Services and DHS , and the adjacent Metrorail parking garage. Undertake concurrent streetscape and landscape improvements to beautify this important gateway to Far Northeast and Southeast, improve pedestrian safety, and better connect the Metro	DMPED, WMATA, DDOT	In-Progress	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
station with the shopping district to the south. <u>In-Progress– See Implementation Table.</u> 1711.8			
Action FNS-2.2.A: Deanwood Small Area Plan Prepare a Small Area Plan for the Deanwood neighborhood, including the Metro station area, the Nannie Helen Burroughs and Division Avenue business districts, and the surrounding residential community. <u>(completed in 2008)</u> 1712.10			
Action FNS-2.2.B: Division and Nannie Helen Burroughs Commercial Development Explore the option of acquiring underused land from DCPS for commercial development at the intersection of Division and Nannie Helen Burroughs Avenues NE. 1712.11	DMPED, DCOP	Long-Term	Y
Action FNS-2.2.C: Minnesota Avenue Extension Extend Minnesota Avenue from Sheriff Road to Meade Street NE to improve pedestrian and bicycle access to the Deanwood Metrorail Station and to eliminate the private bus company's encroachment on public space.	DDOT	Mid-Term	Y
Action FNS-2.3.B: Lincoln Heights New Community <u>Continue to p</u> ursue redevelopment of Lincoln Heights as a “new community”, replacing the existing public housing development with new mixed income housing, including an equivalent number of affordable units and additional market rate units. 1713.8	DMPED, DCHA, DHCD	In-Progress	Y
Action FNS-2.4.A: Benning Road <u>Metro</u> Station Transit -Oriented Development Plan Undertake a community planning process for the Benning Road Metro <u>S</u> tation, defining specific land use and urban design improvements, and more clearly establishing the			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
community's vision for the station area. <u>Completed – See Implementation Table.</u> 1714.4			
<u>NEW Action FNS-2.4.B: Benning Road Reconstruction and Streetcar Extension</u> <u>As part of the ongoing Benning Road and Bridges Transportation Improvements Environmental Assessment (EA), the District Department of Transportation (DDOT) has initiated a preliminary design project to improve the Benning Road corridor and invites you to participate. The Benning Road Reconstruction and Streetcar Project will focus on 2 miles of Benning Road NE between Oklahoma Avenue NE and East Capitol Street, addressing critical needs for infrastructure improvements, bridge rehabilitation, safety enhancements, and an eastward extension of DC Streetcar transit service.</u>	DDOT, DCOP	Mid-Term	Y
Action FNS-2.5.A: Eastgate Gardens Develop Eastgate Gardens as a mixed income community containing senior housing, public housing, home ownership opportunities, and a community arts center. As population increases here and elsewhere in Marshall Heights, pursue the refurbishing of shopping areas along Benning Road to better serve the surrounding community.1715.4	DCHA, DHCD, DMPED	On-Going	Y
Action FNS-2.5.B: Marshall Heights Zoning Study Conduct a zoning study of the Marshall Heights and Benning Ridge neighborhoods to ensure that areas that are predominantly single family in character areas are appropriately zoned. Presently, much of this area is zoned for multi-family housing, despite the fact that one and two-family homes are prevalent. <u>Completed – See Implementation Table.</u> 1715.5			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Action FNS-2.5.C: Repurpose the Fletcher-Johnson Campus</u></p> <p><u>Fletcher-Johnson is positioned several blocks north of the Marshall Heights neighborhood, south of the Kipp DC Benning Campus, west of the DMV and Benco Shopping Center and east of the Maryland State line. Fletcher-Johnson closed in 2008, though portions of the building were previously leased to public charter schools and the facility was last used as a swing space for HD Woodson HS during its modernization. The building has been vacant since 2011.</u></p> <p><u>DME previously released an RFO and evaluated offers for the school in 2014, however no award was made. Prior to restarting the RFO process in 2017, DME confirmed that DGS could not immediately identify other government use for Fletcher-Johnson in the near-term. DGS officially surplused the property in 2019, making it available for disposition by DMPED. The site offers a unique opportunity for the District to reshape a long languishing property into a benefit for residents and the District as a whole. Previous public input into the redevelopment plan has been extensive and widespread; resulting in various community preferences for the site. The Office of the Deputy Mayor for Planning and Economic Development (DMPED) issued a Request for Proposals (RFP) for Fletcher-Johnson.</u></p> <p>Ensure that a comprehensive strategy is developed by District agencies to that the former Fletcher-Johnson Campus is redeveloped using community input as guidance for what is wanted and desired as a community asset at this location.</p>	DMPED	On-Going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action FNS-2.6.G: Physical Improvements</u> <u>Improve the infrastructure and physical appearance of the Pennsylvania Avenue SE Corridor as a way to enhance its market perception, and to attract investors, visitors, shoppers, residents, new retail businesses and services that benefit the adjacent community and attract pass-through consumer shoppers traveling to/from DC 295.</u>	DDOT, DSLBD	On-Going	Y
<u>Action FNS-2.6.A: Pennsylvania Avenue SE Transportation Study</u> Implement the <u>remaining</u> recommendations of the Pennsylvania Avenue SE Transportation Study <u>at the Twining roundabout</u> to improve community access and circulation. These recommendations include streetscape, signage, and parking improvements, speed controls, signal timing changes, pedestrian and bicycle safety improvements, travel lane and pavement marking adjustments, traffic calming measures to avoid cut-through traffic on local side streets, and changes to the I-295/Pennsylvania Avenue interchange. 1716.5	DDOT	On-Going	Y
<u>Action FNS-2.6.B: Great Street Improvements</u> Implement the “Great Street” Plan to beautify Pennsylvania Avenue, maintaining the width of the street, landscaping the avenue from the Sousa Bridge to the Maryland border, and taking other steps to manage traffic flow and avoid negative effects and cut-through traffic on adjacent neighborhoods. 1716.6	DDOT	On-Going	Y
<u>NEW Action FNS-2.6.D: Directing Growth</u> <u>Direct the growth along the Pennsylvania Avenue SE Corridor. Mixed-use development combining ground floor retail and upper story residential uses should be supported</u> <u>in this area, along with streetscape improvements that improve visual and urban design qualities and enhance pedestrian, bus, and auto circulation. As in all parts of the</u>	DMPED, DDOT, SHPO	Long-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>District, the scale of development must be sensitive to adjacent uses and should reflect the capacity of roads, infrastructure, and services to absorb additional growth. In addition, contribute to and maintain the historic character of the neighborhood. Make use of historic setbacks to bring retail frontage closer to Pennsylvania Avenue and maximize opportunities for rear parking and access (thus easing traffic congestion and flow).</u>			
<u>Action FNS-2.7.1: Skyland Revitalization</u> <u>Revitalize Skyland Shopping Center as an essential, dynamic community-scale retail center. Together with the Good Hope Marketplace, these two centers should function as the primary business and employment district for adjacent neighborhoods, providing a diverse array of quality goods and services for area residents. 1717.3</u>	DMPED	In-progress	Y
<u>Action FNS-2.7.A: Revitalization Task Force</u> <u>Continue to work with the DC Department for Local and Small Business Development, Skyland Area Revitalization Task Force to assist small business and private enterprise in the Skyland area. 1717.5</u>	DSLBD	Short-Term	Y
<u>Action FNS-2.7.B: Fort Baker Drive Buffering</u> <u>Work with property owners to develop and maintain a suitable visual, sound and security buffer between Skyland Shopping Center and the adjacent residential areas along Fort Baker Drive. 1717.6</u>	DMPED, DDOT	Short-Term	Y
<u>NEW Action FNS-2.8.5 A.1 Improve the interface between the I-295 Freeway</u> <u>Improve the impact of the I-295 Freeway/rail corridor upon adjacent residential uses, especially in the Deanwood, Eastland Gardens, Fairlawn, Kenilworth, Greenway, Parkside, River Terrace, and Twining neighborhoods. These improvements should preserve the neighborhoods from noise, odor, vibration, and</u>	DDOT	Long-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>other freeway impacts while also providing a more positive visual impression of the community from the highway itself. 1718.9</u>			
Action FNS-2.8.A.3: Anacostia Waterfront Framework Plan Implement the Anacostia Waterfront Framework Plan recommendations for Kenilworth-Parkside, including new gateways and or access points at the intersection of Benning Road and Kenilworth Avenue and at Watts Branch. 1718.1	DCOP	Short-Term	Y
Action FNS-2.8.B: Kenilworth Parkside Small Area Plan Include the Kenilworth-Parkside neighborhood in the Small Area Plan to be developed for the Minnesota Benning and Deanwood Metro station areas. <u>Explore a small area plan for the neighborhood between Kenilworth Avenue and the Anacostia River. The Comprehensive Plan would address key issues such as economic development opportunities, community access and anticipated resilience challenges.</u> 1718.11	DCOP	Mid-Term	Y
FAR SOUTHEAST AND SOUTHWEST ELEMENT			
Action FSS-1.1.A: R-5-A Zoning R-A-1 Evaluate the continued appropriateness of the R-5-A R-A-1 zoning that occurs throughout the Far Southeast/Southwest Planning Area. Currently, this zoning applies to many row house, duplex, and single-family areas within the community. Rezoning should be considered to better match existing character, and to ensure that future infill development is compatible. The use of R-5-A R-A-1 and other, more denser multi-family zones should continue in areas where multi-family development exists or is desirable in the future. Completed- See Implementation Element. 1808.15	OP	On-going	N
Action FSS-1.1.B: Façade Improvements Implement urban design and façade improvements in the established commercial districts along Martin Luther King			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Jr Avenue SE, Good Hope Road SE and South Capitol Street SW. <u>Completed- See Implementation Element.</u> 1808.16			
Action FSS-1.1.C: Retail Development Complete construction of the Camp Simms retail center by 2008 and support efforts to bring quality retail services to the site. <u>Completed- See Implementation Element.</u> 1808.17			
Action FSS-1.1.D: UDC Satellite Campus Pursue the development of a satellite campus for University of the District of Columbia or another university (in consultation with local colleges and universities) either in this Planning Area or in the adjacent Planning Area to the north. Possible sites could include vacated DC Public Schools, the St. Elizabeths Campus, Poplar Point, and the Anacostia Metro Station area. <u>Completed- See Implementation Element.</u> 1808.18			
Action FSS-1.1.E: East of the River Development Zone Initiatives Continue implementation of the various East of the River Development Zone Initiatives, designed to foster housing and economic development along Alabama Avenue SE and Martin Luther King Jr Avenue (in Anacostia) through financial and tax incentives. <u>Obsolete- See Implementation Element.</u> 1808.19			
Action FSS-1.1.F: Transportation Improvements Implement the recommendations of the Middle Anacostia Crossings Study, prepared by the District Department of Transportation in 2005. These recommendations include redesign of interchanges along I-295 to reduce traffic congestion on surface streets in Historic Anacostia and its vicinity. <u>Completed- See Implementation Element.</u> 1808.20			
Action FSS-1.1.G: Streetcar Extension Study the feasibility of extending the proposed Anacostia streetcar from Bolling Air Force Base south to DC Village and National Harbor. <u>Completed- See Implementation Element.</u> 1808.21			
LOWER ANACOSTIA WATERFRONT/NEAR SOUTHWEST	Responsible Agencies	Time Frame	Capital Funds

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
1908.12 Action AW-1.1.A: Anacostia Waterfront Framework Plan Implement the recommendations of the Anacostia Waterfront Framework Plan through interagency coordination <u>among District and federal agencies, community stakeholders, Business Improvement Districts (BIDs), private property owners, and environmental, philanthropic and community organizations.</u> ongoing activities of the Anacostia Waterfront Corporation, and continued cooperative efforts with the federal government. 1908.12	DMPED, OP, DOEE, NPS, NCPC	Ongoing	Y
1908.13 Action AW-1.1.B: River Crossing Improvements Implement the recommendations of the Middle Anacostia River Transportation Crossings Study that seek to improve local and regional traffic mobility. 1908.13	DDOT	Ongoing	Y
1911.13 Action AW-2.1A: Southwest Waterfront Development Plan Implement the 2003 Southwest Waterfront Development Plan. 1911.13	DDOT,	Ongoing	Y
1911.14 Action AW-2.1.B: Long-Term Improvements Study the feasibility of the long-term improvements identified in the Southwest Waterfront Plan, such as a Hains Point Canal (in East Potomac Park), relocation of cruise lines and their infrastructure, a new Yellow Line Metro station at the waterfront, and construction of a pedestrian/bicycle bridge across the Channel near the Case Bridge. 1911.14	DDOT, DMPED, WMATA, OP, NPS,	Long-Term	Y
1912.14 Action AW-2.2.A: Coordination with Federal Agencies Continue to coordinate with the National Capital Planning Commission, the National Park Service, and other federal agencies on implementing and refining <u>the South Capitol Street Corridor project.</u> 1912.14	NCPC, DDOT	Ongoing	Y
1912.15 Action AW-2.2.B: Ballpark Area Plan Work collaboratively with the Anacostia Waterfront Corporation in completing detailed area plans for the Ballpark entertainment district. <u>Completed- See Implementation Element.</u> 1912.15			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>1912.16Action AW-2.2.C: Buzzard Point Plan Work collaboratively with the <u>community stakeholders</u> Anacostia Waterfront Corporation in developing a detailed area plan for Buzzard Point. The Plan should address the future of industrial and utility uses in Buzzard Point, identify concepts and standards for new development, and address a range of related urban design, transportation, infrastructure, environmental, and community service issues. The feasibility of access along the Fort McNair waterfront also should be addressed. <u>Completed-See Implementation Element.</u> 1912.16</p>			
<p>1912.17Action AW-2.2.D: South Capitol Gateway Create a civic or commemorative feature of national significance at the north end of the Frederick Douglass Bridge to celebrate this location as a riverfront and city gateway. 1912.17</p>	NCPC, DDOT	Ongoing	Y
<p>1912.18Action AW-2.2.E: South Capitol Transportation Improvements Continue efforts to improve traffic flows and accommodate additional travel modes along South Capitol Street, including completion of the South Capitol Environmental Impact Statement and the reconstruction of the Frederick Douglass Memorial Bridge and related access points. 1912.18</p>	DDOT	Ongoing	Y
<p>1913.14Action AW-2.3.A: Near Southeast Urban Design Plan Implementation Implement the recommendations of the Near Southeast Urban Design Framework Plan, including zoning, financing, phasing, and infrastructure improvements. <u>Completed- See Implementation Element.</u> 1913.14</p>			
<p>1913.15Action AW-2.3.B: Canal Blocks and Waterfront Park Create the Canal Blocks Park on the three blocks between M Street and I Street that once contained the historic Washington Canal. Create a waterfront park of at least five acres along the shoreline at the Southeast Federal Center. These two parks should be designed as attractions</p>			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
and amenities for Near Southeast residents, employees, and visitors. They should be linked to each other and to Garfield Park and the Virginia Avenue playground by trails and greenways, and connected to other waterfront open spaces by the proposed Anacostia Riverwalk and Trail system. <u>Completed- See Implementation Element.</u> 1913.15			
1913.16Action AW-2.3.C: Zoning Incentives Continue to develop and apply zoning incentives incentivize to promote residential uses within the near Southeast areas, such as the Capitol Gateway, <u>the former Southeast Federal Center, and Downtown zones within the Lower Anacostia/Near Southeast planning area;expand and intensify zoning incentives that promote affordable housing in these areas. Overlay District. Zoning changes should not diminish established provisions for transfer of development rights into the Capitol South area.</u> 1913.16	OP	Ongoing	N
1913.17Action AW-2.3.D: Cushing Place Consider Cushing Place to be an “alley” rather than a “street” for the purpose of regulating future driveway locations, thereby ensuring that future development may be designed to minimize disruption of the street environment with curb cuts, and to maximize access to sunlight. 1913.17. <u>Completed-See Implementation Element.</u>			
<u>NEW Action AW 2.3-E</u> <u>Boathouse Row Recreational Uses</u> <u>Ensure that zoning and land use guidance are put into place to facilitate the use of Boathouse Row as a recreational and community resource. Recreational improvements also should include equipment or design features that are appropriate for persons of all ages and physical abilities.</u>	OP	Long-Term	Y
<u>NEW Action AW 2.3.F: Lower 8th Street SE Revitalization</u> <u>Amend the Future Land Use Map to allow for greater height and density on specific sites on Lower 8th Street</u>	OP	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>SE. Update the NC-6 zoning designation to reflect the allowance of increasing heights and density through the PUD process. Through the PUD process, incentives and benefits should include the retention of existing businesses and additional affordable housing beyond existing requirements where feasible.</u>			
<p>1914.15Action AW-2.4.A: Poplar Point Planning</p> <p><u>Complete a small area plan for Poplar Point to define the site design, circulation, infrastructure, land use program, park and urban design to guide future development and to facilitate the land transfer from the federal government to the District.</u> Development and proposed projects shall be guided by the Poplar Point Small Area Plan, and by large tract review and planned unit development processes. (b) However, as set forth in the Sense of the Council in Support of the Howard Road Private Development Zone Emergency Resolution of 2010, effective May 4, 2010 (Res. 18-472; 57 DCR 4140), because of the importance of benefits from development in the Howard Road Private Development Zone (HRPDZ) to the community and the city as a whole, high density commercial and residential mixed-use shall be considered as a matter of right only on a provisional basis should a large federal tenant select the HRPDZ site. Projects anchored by large federal tenants that are required to be submitted under large tract review or as planned unit developments can be reviewed and go forward on an expedited basis, notwithstanding whether or not a small area plan has been completed. This subsection shall expire upon Council approval of a Poplar Point Small Area Plan submitted by the Mayor. 1914.15</p>	DMPED, OP, DPR	Mid Term	Y
<p>1914.16Action AW-2.4.B: Poplar Point Long-Range Transportation Improvements</p> <p>As recommended by the 2003 Target Area Plan, assess the feasibility of long-term modifications to the regional highway system on the perimeter of Poplar Point. These include depressing I-295 to facilitate crossings from Historic Anacostia to the waterfront, improving the</p>			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
connection between Suitland Parkway and South Capitol Street, and building a tunnel between I-295 and I-395. 1914.16 <u>Completed-See Implementation Element.</u>			
<u>NEW Action AW:—2.5.A</u> <u>Greenleaf Planned Unit Development</u> <u>Support the redevelopment of DC Housing Authority-controlled Greenleaf public housing parcels consistent with the increased density of Future Land Use Map designations as outlined in the Southwest Neighborhood Plan if development is achieved through a Planned Unit Development which meets the following criteria:</u> <u>a. conforms to the design guidelines for each parcel as outlined in the Small Area Plan;</u> <u>b. provides replacement housing for all the existing affordable units within the project or the immediate Southwest Neighborhood</u> <u>c. encourages a mixed-income community through the inclusion of market rate units and to the extent practicable, workforce housing;</u> <u>d. and achieves a significant level of green design in terms of both site and building design to contribute to healthy living and improved environmental performance</u>	DCHA, DMPED, OP	Long-Term	Y
<u>NEW Action AW- 2.5.B</u> <u>Lansburgh Park</u> <u>Redesign Lansburgh Park to become a safer, more accessible “central park” for the Southwest community. Create a signature design and beautiful park space that serves as a centerpiece for redevelopment of surrounding properties like the Greenleaf complex and the Southwest government cluster. Any future design also should enhance community resilience by helping to address and manage flooding issues.</u>	DPR, OP, DOESS	Long-Term	Y
<u>NEW Action AW-2.5.C</u> <u>Storage Facility at Jefferson Middle School Academy</u> <u>Complete a feasibility study to determine the need for the existing storage facility located adjacent to the Jefferson Middle School Academy. Study the option of removing the storage facility to expand the recreation</u>	DGS	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>space or repurposing the building to better serve the community.</u>			
<u>NEW Action AW- 2.6.A</u> <u>Buzzard Point Transportation/Riverwalk Connections</u> <u>Implement a well-connected street grid for all transportation modes that supports future transit expansion and comfortable walking and biking.</u> <u>Reconnect streets where possible and redesign Second Street as the inland extension of the Anacostia Riverwalk. Complete new sections of the Anacostia Riverwalk as each new development in Buzzard Point is constructed, extending a 75-foot waterfront esplanade. Use aquatic vegetation along the shoreline as part of the Riverwalk design to mitigate flooding, soften the river's edge, and clean the water. Initiate a workshop with Ft. McNair to explore extending the Anacostia around the point.</u>	DDOT, DOEE	Long-Term	Y
MID CITY ELEMENT			
Action MC-1.1.A: Rezoning Of Row House Blocks Selectively rezone well-established residential areas where the current zoning allows densities that are well beyond the existing development pattern. The emphasis should be on row house neighborhoods that are presently zoned R-5-B or higher, which include the areas between 14th and 16th Streets NW, parts of Adams Morgan, areas between S and U Streets NW, and sections of Florida Avenue, Calvert Street, and 16th Street. <u>Completed – See Implementation Table 2008.11</u>			
Action MC-1.1.B: Overconcentration of Liquor-Licensed Establishments Identify the potential for regulatory controls to address the problem of excessive concentrations of liquor-licensed establishments within the neighborhood commercial districts, particularly on 18th Street and Columbia Road. <u>Obsolete – See Implementation Table 2008.12</u>			
Action MC-1.1.C: Transit <u>Multi-Modal</u> Improvements Support the development of a fully integrated bus, streetcar, subway <u>transit</u> , bicycle, and pedestrian system within the Planning Area by moving forward with plans for expanded service on the Metro <u>rail</u> Green Line, extension of the Metrorail Yellow Line, and bus-rapid	DDOT, WMATA	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>high capacity</u> transit on Georgia Avenue <u>and dedicated</u> rush hour bus lanes along 16 th Street. 2008.13			
Action MC-1.1.D: Off-Street Parking Support the development <u>management</u> of off-street parking facilities <u>parking capacity</u> in the Columbia Heights, Adams Morgan, and U Street Mid-City commercial districts, and <u>including</u> the implementation of parking management programs that maximize the use of existing parking resources (such as the <u>DC USA garage</u> <u>and</u> Reeves Center garage), minimize traffic associated with “circling” for spaces, and reduce conflicts among users. 2008.14	DDOT	Mid-Term	N
NEAR NORTHWEST			
2108.16 Action NNW-1.1.A: Retail Strategies for Foggy Bottom and Shaw Complete market studies of West End/Foggy Bottom and the area between New Jersey Avenue and North Capitol Street to assess unmet retail market demand, evaluate strategies for retaining local retailers, identify potential locations for new neighborhood serving retail, and develop strategies for attracting the appropriate mix of retail to each area. 2108.16 <u>(Complete – market caught up with unmet demand in both areas: Walmart and Union Station in one area and development on 23rd street in Foggy Bottom)</u>	DMPED, OP	Mid-term	N
2108.17 Action NNW-1.1.B: Alcoholic Beverage Control Laws Managing and Balancing Entertainment Districts Analyze the patterns of alcohol beverage control (ABC) licensed establishments in the Near Northwest area, and the regulations and procedures that guide the siting and operation of these establishments. Identify possible changes to improve enforcement of ABC regulations and to reduce the problems associated with high concentrations of bars and night clubs in the area’s commercial districts. <u>The Alcoholic Beverage</u>	ABRA, DCRA	Mid-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Regulation Administration, in conjunction with the Mayor's Office of Nightlife and Culture, should work together with local stakeholders to create retail, restaurant and entertainment districts that have a balanced mix of uses and services that cater to both local residents and the larger city and that do not have overconcentration of bars and night clubs.</u> 2108.17</p>			
<p>2108.18 Action NNW-1.1.C: Expanding Mass Transit</p> <p>Alleviate parking and traffic congestion <u>by improving multimodal operations and by providing mass transit enhancements on K Street including in neighborhoods by providing a dedicated transit-way, as well as bus lanes on 14th and 16th Streets.</u> lane for mass transit on K Street. The feasibility of expanding service on the DC Circulator bus to connect Mount Vernon Square to Foggy Bottom, West End, and Georgetown also should be explored.2108.18</p>	WMATA, DDOT	Mid-term	Y
<p>2109.11 Action NNW-1.2.A: Streetscape Plans</p> <p>Design and implement streetscape plans for: Connecticut Avenue between Dupont Circle and the Taft Bridge; P Street between Dupont Circle and Rock Creek Park; M Street between Connecticut Avenue and Georgetown; 17th Street between Massachusetts Avenue and New Hampshire Avenue; 14th Street between Thomas Circle and U Street; and 7th Street and 9th Streets between Mount Vernon Square and U Street. 2109.11 (Complete)</p>	DDOT, OP	Long-term	Y
<p>2109.12 Action NNW-1.2.B: Recreational Facilities</p>	DPR	Long-term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Develop additional recreational centers within the Planning Area, with a priority on the Logan Circle and Foggy Bottom-West End areas. The 2006 Parks and Recreation Master Plan identified these areas as being the parts of Near Northwest that are most deficient in recreational centers. 2109.12 (Completed – See Implementation Table.)</p>			
<p>NEW <u>Action NNW: Add new capacity to recreational infrastructure in Near Northwest</u></p> <p><u>The Parks and Recreation Master Plan has identified the near Northwest Area as deficient, particularly in the east-west stretch through Shaw, Logan Circle, Dupont Circle and Foggy Bottom. Develop additional recreation centers or additional recreation space at existing facilities. Also work with the DC Parks and Recreation Department, the DC Public Schools, the Department of General Services and existing private schools to make sure that the use of existing recreational facilities in and outside schools are open to the public after hours and that permitting for the use of public facilities is easy and streamlined.</u></p>	DPR, DCPL, DGS	Long-term	Y
<p>2109.13 <u>Action NNW-1.2.C: Historic Resource Recognition Surveys</u></p> <p><u>Document places of potential historic significance</u> Conduct additional historic surveys within the Near Northwest, and consider additional areas for historic district designation, specifically in areas east of 7th Street NW. 2109.13</p>	SHPO	Short-term	N
<p>2111.13 <u>Action NNW-2.1.A: Historic Resources</u></p> <p>Establish an historic district in Shaw East Survey Area. Coordinate with the National Park Service to ensure that detailed plans for the Carter G. Woodson House are</p>	SHPO, NPS	Mid-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
consistent with goals for the neighborhood. 2111.13 <u>Action Completed</u>			
2111.14 Action NNW-2.1.B: Retention of Non-Conforming Retail Investigate zoning tools to retain Shaw’s non-conforming retail corner stores and other existing retail uses within residential areas. 2111.14 <u>Completed – See Implementation Table.</u>	OP, OZ	Short-term	N
2111.15 Action NNW-2.1.C: Convention Center Spin-off Development Leverage the presence of the Washington Convention Center to achieve compatible spin-off development on adjacent blocks, including a new Convention Center hotel at 9th and Massachusetts Avenue, leased street front space within the Convention Center for retail use, and upgrading facades along 7th and 9th Streets to attract retail tenants. Provide safe, well-marked, street-level pedestrian connections between the Convention Center and these areas. 2111.15 <u>Completed – See Implementation Table.</u>	DMPED, OP	Ongoing	N
2111.16 Action NNW-2.1.D: New <u>and Affordable</u> Housing Provide incentives for <u>Support the development of</u> mixed-income housing above retail space on 7th and 9th streets, and encourage development of multi-family apartments and condominiums on parcels that are vacant or that contain buildings identified as non-contributing to the Shaw Historic District on 11th Street.	DMPED, OP	Short-term	N
<u>NEW</u> <u>Action: Redevelopment of “Parcel 42”</u> <u>The long vacant lots known as “Parcel 42” at the intersection of Rhode Island</u>	ZC, OZ, DMPED, OP	Short-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Avenue, 7th Street NW and R Street NW represent a great opportunity to add new affordable housing units in Shaw neighborhood. The District and the Zoning Commission should support redevelopment of the vacant lots at Square 442, Lots 106 and 803 with a mixed-use project of up to 110 feet in building height to include ground floor retail uses with both destination and neighborhood-serving retail; a residential component that maximizes affordability beyond the requirements of the Inclusionary Zoning program; and publicly-accessible open space on Lot 803 as per public input shared during the community engagement process for the redevelopment of the site.</u> 2111.16</p>			
<p>2111.17 Action NNW-2.1.E: Retail Rezoning</p> <p>Rezone the following parts of the Shaw/Convention Center area to require ground floor retail in new development or in major rehabilitation projects:</p> <p>a. 7th Street between Mount Vernon Square and M Street, and between O Street and Rhode Island Avenue;</p> <p>b. 9th Street between Mount Vernon Square and N Street, and between M and O Streets;</p> <p>c. O Street between 7th and 9th Streets; and</p> <p>d. 11th Street between M and O Streets.</p> <p>2111.17 <u>Completed – See Implementation Table.</u></p>	OP, ZC, OZ	Short-term	N
<p>2111.18 Action NNW-2.1.F: O Street Market and Environs</p>	OP, DMPED	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Support development of the O Street market site as a mixed use project that becomes the focal point for the 7th and 9th Street retail corridors. Encourage NCRC the property owners to develop their properties on adjacent sites along O and P Streets with mixed use projects containing ground floor retail and upper story housing. 2111.18 Completed – See Implementation Table.</p>			
<p>2111.19 Action NNW-2.1.G: Watha Daniel Library</p> <p>Rebuild the Watha T. Daniel/Shaw Neighborhood Library as a state of the art library that provides a community gathering place and attractive civic space as a well a source of books, media, and information. Realize the full potential of the site to address multiple community needs, including housing and local-serving retail use. 2111.19 Completed – See Implementation Table.</p>	DCPL	Short-term	Y
<p>2111.20 Action NNW-2.1.H: Shaw Area Traffic Study</p> <p>Study 6th, 7th, 9th, and 11th Streets to determine current levels of traffic and the necessary number of travel lanes, and make recommendations to improve the use of the public right-of-way along these streets. 2111.20 Completed – See Implementation Table.</p>	DDOT	Mid-term	N
<p>2111.21 Action NNW-2.1.I: Street Hierarchy and Public Realm</p> <p>Undertake the following actions to improve the public realm in the Shaw/ Convention Center area:</p>	OP, DDOT	Mid-term	n

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>a. Develop, maintain, and enforce standards for residential and commercial streets that address sidewalks, tree boxes, and public rights-of-way;</p> <p>b. Improve the appearance of gateway intersections at New Jersey and Rhode Island Avenues, New Jersey and New York Avenues, Mount Vernon Square, and 11th and Massachusetts Avenue; and</p> <p>c. Explore the designation of P Street NW as a “greenway” and identify opportunities for connecting open spaces along the street. 2111.21</p>			
<p>2111.22 Action NNW-2.1.J: Expiring Section 8 Contracts</p> <p><u>Implement the DC Housing Preservation Strike Force recommendations for</u> Develop a strategy to renew all affordable housing the expiring project-based Section 8 contracts within the Shaw area, <u>and beyond</u>, recognizing the vulnerability of these units to conversion to market rate housing. Consider the redevelopment of these sites with mixed income projects that include, <u>at a minimum</u>, an equivalent number of affordable units, and additional market rate units, <u>and measures to avoid displacement of on-site residents.</u> 2111.22</p>	DMPED, HFA, DCH	On-going	n
<p>2111.23 Action NNW-2.1.K: Bundy School Redevelopment</p> <p>Explore re-zoning and public-private partnerships to facilitate redevelopment of the old Bundy School and adjacent surface parking lot. Construction of mixed income housing and recreational uses should be</p>	OP, DMPED	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
pursued on the site. 2111.23 <u>Completed – See Implementation Table.</u>			
2111.24 Action NNW-2.1.L: former Shaw Junior High School site Feasibility Study: Conduct a feasibility study for redeveloping <u>Complete redevelopment of the former Shaw Junior High School site for the renovated Benjamin Banneker Academic High School in alignment with DCPS strategic planning and capital funding availability. Continue to conduct engagement and analysis to identify any addition facility needs and program on the on the DCPS and DPR portions of the site.</u> and Recreation Center through a public-private partnership that includes a reconstructed school and recreation center, new mixed income housing, upgraded green space to replace the one-acre concrete plaza, and restoration of the L'Enfant street right-of-way along 10th and Q Streets. Seaton School should be included within the study area. 2111.24	DMPED, OP, DCPS, DPR	Mid-Term	N
<u>NEW Action NNW – X.X.X: Mid City East Small Area Plan</u> <u>Implement recommendations provided in the Mid City East Small Area Plan.</u>	OP	Long-term	N
<u>NEW Action NNW – X.X.X: Mid City East Livability Study</u> <u>Implement recommendations provided in the Mid City East Livability Study.</u>	DDOT	Long-term	Y
2112.6 Actions NNW-2.2.A: 17th Street Design Plan Revise and implement the 17th Street NW Design Plan. The Plan calls for streetscape improvements to the entire right-of-way on both sides of the street between P and S Streets and the adjoining, contiguous commercial areas of R, Corcoran, Q,	DDOT, OP, DMPED	Mid-Term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Church, and P Streets, NW. The plan was prepared several years ago and should be updated before it is implemented. 2112.6 Completed – See Implementation Table.			
2112.7 Action NNW-2.2.B: P Street Improvements Implement the recommendations of the P Street streetscape study, which calls for improvements to sidewalks, planting strips, vacant sites, and off-street parking. 2112.7 Completed – See Implementation Table.	DDOT	Mid-Term	Y
2112.8 Action NNW-2.2.C: Dupont Circle Overlay Zoning Expansion Consider expansion of the Dupont Circle overlay zoning to include the east side of the 18th Street commercial area (between S and U Streets) and the south side of U Street between 14th 15th and 18th Street. 2112.8	OP, ZC, OZ	Mid-term	N
<u>NEW</u> <u>Action NNW: “Cap Park” project</u> <u>Procure funding and Complete construction study of the “cap park” deck project over the north Connecticut Avenue underpass between Dupont Circle and Q Street NW. The new park should be designed as a new neighborhood gathering point with green features and public art, so it may support programming and host events like the weekly farmers market.</u>	DDOT	Mid-term	Y
<u>NEW</u> <u>Policy NNW: LGBTQ Cultural Hub</u> <u>Celebrate existing and new LGBTQ arts and cultural experiences as well as LGBTQ history within Dupont Circle through the sustained and active programming of park and community areas in the neighborhood. Leverage opportunities presented by Dupont Circle and the Dupont Underground and the future “Cap Park”.</u>	DCCA	Mid-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>NEW</u> <u>Action NNW: Dupont Underground</u> <u>In line with the DC Cultural Plan</u> <u>premise that “all infrastructure is a</u> <u>stage,” continue supporting the use of</u> <u>the long vacant underground trolley</u> <u>infrastructure under Dupont Circle for</u> <u>arts and community development</u> <u>activities like the community-led Dupont</u> <u>Underground space.</u>	DMPED, DCCAH, OP	Ongoing	N
<u>NEW</u> <u>Action NNW: Streetscape improvements</u> <u>along Connecticut Avenue and</u> <u>Massachusetts Avenue</u> <u>Create new streetscapes along</u> <u>Connecticut Avenue and Massachusetts</u> <u>Avenue NW that maximize green space</u> <u>and outdoor seating where possible.</u>	DDOT	Short-term	Y
<u>NEW</u> <u>NEW Action NNW: New Community</u> <u>Center and Children’s Library at Stead</u> <u>Park: Create a new, expanded</u> <u>community center at Stead Park to</u> <u>include a children’s library. Complete a</u> <u>DCPL Facilities Master Plan to help</u> <u>inform library service needs across the</u> <u>District and to plan and prioritize future</u> <u>services, including those of</u> <u>neighborhoods surrounding Stead Park.</u> <u>In the interim, explore opportunities for</u> <u>DCPL to provide outreach services for</u> <u>those who may have barriers accessing</u> <u>library services at neighborhood library</u> <u>locations.</u>	DCPL	Short-term	Y
<u>NEW</u> <u>Improve neighborhood bike lane</u> <u>infrastructure</u> <u>Study the possibility of creating</u> <u>additional protected bike lanes in</u> <u>Dupont Circle, including on 17th Street,</u> <u>18th Street, and Massachusetts Avenue</u> <u>NW</u>	DDOT	Short-term	Y
2113.9 Action NNW-2.3.A: Urban Design Study	OP	Mid-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Undertake an urban design study and pursue funding to improve public space along 14th Street, including signage, tree planting and landscaping, special treatment of bus stops, public art, lighting, and street furniture that uniquely identifies the thoroughfare as an arts district. 2113.9 – Completed – See Implementation Table			
2113.10 Action NNW-2.3.B: 14th Street Parking Study Complete a parking study for the 14th Street corridor and adjacent side streets assessing options for meeting the parking needs of local theaters, churches, restaurants, businesses, and residents. Proposals for shared parking and restriping spaces (from parallel to diagonal) should be explored as part of this study. Any parking changes should ensure that additional parking spaces are managed efficiently, that pedestrian and bicycle safety and movement are ensured. 2113.10 Completed – See Implementation Table.	DDOT	Mid-term	N
2114.6 Action NNW-2.4.A: Waterfront Park Improvements Complete the waterfront park and promenade west of Washington Harbour, including an extension of the bicycle and pedestrian path and parkway from the Thompson Boat House to the Kennedy Center. 2114.6 9 Completed – See Implementation Table.	NPS, DPR, DDOT	On-going	Y
<u>NEW</u> <u>Action NNW-2.4.B: West Heating Plant Support redevelopment of the West Heating Plant to include residential uses and a publicly-accessible park with pedestrian and bicycle connections to Rock Creek Park and the Chesapeake & Ohio Canal National Historical Park. The connectivity should foster travel from those parks and trails to</u>	ZC, OZ, OP	Short-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Georgetown and points south. Work with NPS to widen the bike/pedestrian path beside the Rock Creek Parkway to protect the safety of its many users.</u>			
2115.11 Action NNW-2.5.A: Foggy Bottom/West End Transportation Improvements Conduct studies and implement appropriate changes to improve access and circulation between, through, and around the Foggy Bottom and West End neighborhoods, respecting the L'Enfant Plan street grid, protecting Juarez Circle and other parklands as open space, and better incorporating the transportation needs of various institutions and uses into the fabric of surrounding neighborhoods. 2115.11	DDOT, OP, DMPED	On-going	N
2115.12 Action NNW-2.5.B: Washington Circle Design and implement pedestrian access improvements to the Washington Circle open space <u>such as removing fences and architectural barriers to the lawns.</u> 2115.12	DDOT, OP	Mid-Term	Y
2115.13 Action NNW-2.5.C: Zoning/Comp Plan Conflicts on Open Space Apply the proposed “Open Space” zoning designation (see Action PROS-1.3.A) to the publicly owned properties north and south of K Street between 29th Street and Rock Creek Park. <u>Obsolete – See Implementation Table. 2115.13</u>	OP, OZ, DPR	Short-Term	N
2115.14 Action NNW-2.5.D: Metro Station Access Support the development of an additional entry portal to the Foggy Bottom Metro station. 2115.14	OP, WMATA, DDOT	Long-Term	Y
ROCK CREEK EAST ELEMENT			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
RCE-1.1 GUIDING GROWTH AND NEIGHBORHOOD CONSERVATION			
<p><i>Action RCE-1.1.A: Small Area Plan Priorities</i></p> <p>Prepare Small Area Plans for the following areas in Rock Creek East:</p> <ul style="list-style-type: none"> • Upper Georgia Avenue NW (between Decatur Street and Eastern Avenue) including the Brightwood neighborhood • Kennedy Street NW • Spring Road Public Facility Campus. <u>Complete</u> 	OP	Short-Term	N
<p><i>Action RCE-1.1.B: Façade Improvements</i></p> <p>Implement urban design and façade improvements in the established commercial districts along Georgia Avenue, Kennedy Street, and 14th Street <u>to enhance community identity</u>. These improvements should be based on standards that can be enforced through city codes such as zoning and building regulations. 2208.15</p>	DMPED, OP	Mid-Term	N
<p><i>Action RCE-1.1.C: Industrial Zone Buffers</i></p> <p>Develop a design plan to implement buffering techniques that protect residential areas from adjacent industrial sites, especially along Blair Road and Chillum Place. <u>Complete</u></p>	OP	Long-Term	N
<p><i>Action RCE-1.1.D: Improving Traffic Flow</i></p> <p>Improve traffic flow and safety through improved lighting, signage, pavement markings, traffic islands, truck route signs, and other transportation system management measures for Georgia Avenue, North Capitol Street, Missouri Avenue, the 4th/Blair intersection, and New Hampshire Avenue.</p>	DDOT	On-going	Y
RCE-1.2 CONSERVING AND ENHANCING COMMUNITY RESOURCES			
<p><i>Action RCE-1.2-A Rock Creek Park and Fort Circle Parks Coordination</i></p>	OPR DPR, NPS	Mid-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
In collaboration with the National Park Service, explore the feasibility of developing additional community-serving recreational facilities at Rock Creek Park and within the Fort Circle Parks to increase recreational options, public safety and community stewardship of these assets. All facilities should be consistent with the General Management Plans for these park areas.			
<p><i>Action RCE-1.2.B: Historic <u>Resource Recognition Surveys</u></i></p> <p>Continue to conduct historic surveys in <u>Document places of potential historic significance in</u> the Rock Creek East Planning Area, with a priority on the Petworth, Brightwood, Crestwood, Crestwood North, 16th Street Heights, Shepherd Park, North Portal Estates, and Colonial Village areas. <u>Identify appropriate preservation efforts for these places, using community recommendations and the Ward 4 Heritage Guide prepared by the DC Historic Preservation Office as part of the process.</u> Consider expanding the Takoma Historic District to include appropriate structures and places. Consider the creation of additional historic districts or conservation areas along the Upper 16th Street corridor to recognize its <u>Identify</u> significant historic anchors and architectural resources <u>along the Upper 16th Street corridor and evaluate properties meriting recognition through historic designation. Use other existing programs and mechanisms as needed to preserve and enhance neighborhood character.</u></p>	OP-HPO	On-going	N
<p><i>Action RCE-1.2.C: Shepherd Park Recreation Center</i></p> <p>Determine the feasibility of developing a new recreation center in the <u>that considers the needs of</u> Shepherd Park, <u>as well as the Walter Reed site and</u> Colonial Village area. The 2006 Parks <u>and Recreation</u> Master Plan identified this area as needing <u>additional recreation center space</u> such a facility.</p>	DPR	Mid-Term	N
<p><i>Action RCE: Gateway Thoroughfares</i></p> <p><u>Enhance the defining characteristics of Georgia Avenue, 16th Street, and New Hampshire Avenue as</u></p>	<u>OP, DDOT</u>	<u>On-going</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>gateway thoroughfares through Rock Creek East connecting with Maryland. The thoroughfares' origins and purpose should define how public space and buildings along them enhance views toward important civic monuments and distant landmarks, create neighborhood-defining places, and complete Washington DC's park and open space system.</u>			
RCE-2.1 TAKOMA CENTRAL DISTRICT			
<i>Action RCE-2.1.A: Traffic Congestion and Parking</i> Mitigate intersection and corridor congestion on Blair Road and Carroll Street. Improve parking for local businesses by encouraging better management of existing parking, including shared parking arrangements with WMATA and other landowners in locations that can better support the commercial district.	OP, WMATA	Mid-Term	N
<i>Action RCE-2.1.B: Pedestrian Safety and Connections</i> Improve pedestrian safety in the Takoma Central District with a coordinated program of physical improvements, including new western entrances to the Metro station that better connect communities east and west of the tracks.	OP, WMATA	Mid-Term	N
<i>Action RCE-2.1.C: Takoma Metro Station Redevelopment</i> Enforce the Takoma Central District Plan redevelopment guidelines for the Metro station and implement the recommendations of the Takoma Transportation Study.	OP, DDOT, DCRA, DPW	Immediate	Y
<i>Action RCE-2.1.D: Takoma Central District Village Green</i> Create a village green as the Central District's signature open space feature.	DPR, OP, WMATA	Long-Term	Y
RCE-2.2 GEORGIA AVENUE/PETWORTH METRO STATION AREA			
<i>Action RCE-2.2.A: Site Acquisition</i> <u>Enforce the higher tax rates applicable to vacant properties, and especially to vacant and blighted properties, to encourage their being put into productive use.</u> Continue acquisition of underused or	DMPED	On-going	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
vacant land to facilitate public-private infill development that catalyzes the revitalization of Georgia Avenue and reinforces its role as the central business district of Petworth.			
<i>RCE-2.2.B: Petworth Co-Location Opportunities</i> Explore opportunities to co-locate new and improved public facilities along Spring Road and on <u>at</u> the Petworth Library/ Roosevelt Senior High School/ MaeFarland Middle School campus . Consider other uses in the co-location development programs, such as a health care center, housing and senior living.	DCPL, DCPS	Short-Term	N
<i>RCE-2.2.C: Petworth Overlay Zone</i> Consider an overlay zone for Georgia Avenue in Petworth that would restrict new uses deemed undesirable along the corridor, such as used automobile lots and automobile repair shops, and that would provide existing businesses with an allowance for additional floor area ratio to help them expand. <u>Completed</u>	OP, OZ, ZC	Mid-Term	N
<i>RCE-2.2.D: Georgia and New Hampshire Avenue Intersection</i> Enhance pedestrian safety, aesthetics and streetscape quality at the intersection of Georgia Avenue and New Hampshire Avenue, adjacent to Metro. This intersection is the hub of Petworth and requires crosswalk improvements and other changes to create a more desirable shopping district and favorable climate for new investment. The need for such improvements at the Georgia and Kansas Avenue intersection also should be assessed. <u>Completed</u>	DDOT, OP	Long-Term	Y
<i>RCE-2.2.E: Financial Incentives</i> Consider financial and management incentives to assist existing businesses and new investors along Georgia Avenue, including a Tax Increment Financing District, a retail and leasing management strategy, and changes to the Façade Improvement Program. <u>Obsolete</u>	DMPED	Mid-Term	N
RCE-2.3 UPPER GEORGIA AVENUE NW WALTER REED			
<i>Action RCE-2.3.A: Upper Georgia Avenue Area Plan</i>	OP	Immediate	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Develop a small area plan and implementation strategy focused on the properties fronting on Georgia Avenue between Decatur Street and Eastern Avenue. The small area plan should identify the commercial nodes along the corridor, develop strategies for encouraging housing in areas in between these nodes, and provide guidance on the appropriate mix of land uses and measures to avoid the over-concentration of undesirable uses. Completed			
Action RCE-2.3.B: Land Acquisition on Upper Georgia Avenue Acquire vacant and/or underutilized private land along Upper Georgia Avenue which can be leveraged to support private revitalization and reinvestment. The production of mixed income housing should be a top priority where land is acquired. Obsolete	DMPED	Mid-Term	N
Action RCE-2.3.C: Walter Reed Small Area Planning and Zoning As the Walter Reed property progresses through the BRAC process, the District and an implementation LRA should take a proactive approach to connect the site with the community, accelerate the timeline for reuse, and mitigate potential development risks. Steps to achieve this goal include: (a) Undertaking a small area planning process to determine land use designations and zoning; (b) Working with the Army to establish interim uses and activity on the site; (c) Actively marketing the site to potential tenants and developers; (d) Identifying an appropriate public-private financing plan that includes a mix of local and federal incentives and grants; and	OP, DMPED, OZ, ZC	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Establishing appropriate standards for environmental remediation and site-wide sustainability. Completed			
<u>Action RCE: Retail Strategies for Upper Georgia Avenue</u> <u>Complete market studies of Upper Georgia Avenue to assess unmet retail market demand, evaluate strategies for retaining local retailers, identify potential locations for new neighborhood serving retail, and develop strategies for attracting and retaining the appropriate mix of retail in each area.</u>	<u>OP, DMPED</u>	<u>On-going</u>	<u>N</u>
RCE-2.4 KENNEDY STREET NW			
<u>Action RCE-2.4.A: Kennedy Street Strategic Development Plan</u> Develop a small area plan and implementation strategy focused on vacant and underutilized commercial properties along Kennedy Street. The Plan should identify the potential for new and expanded residential, commercial and mixed use development, and should include actions to make the area a more attractive place for local residents to shop. Completed	OP	Mid-Term	N
<u>Action RCE-2.4.B: Main Street Designation</u> Consider the designation of Kennedy Street as a DC Main Street, thereby creating a vehicle for business improvement and technical assistance. Completed	DMPED	Mid-Term	N
RCE-2.5 ARMED FORCES RETIREMENT HOME/IRVING STREET WASHINGTON HOSPITAL COMPLEX CAMPUS			
<u>Action RCE-2.5.A: AFRH Master Plan Coordination</u> Coordinate with the AFRH, NCPC, and General Services Administration to review amend the AFRH Master Plan <u>with the goal of integrating new private use development into adjacent neighborhoods and city systems, with a focus on servicing infrastructure, transportation connectivity and capacity, social services, employment opportunities, and new amenities.</u> attention to desired land uses, zoning, building height, intensity of proposed development, circulation;	OP, NCPC	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
open space, infrastructure, and public services. Site plan review must be carefully coordinated to address potential impacts <u>in compliance with new land use and zoning designations for any private use redevelopment in the creation of a successful new neighborhood.</u>			
<u>RCE-2.5.B: Irving Street Hospital Campus Strategic North Capitol Crossroads Planning</u> Coordinate with hospital operators on the Irving Street Washington Hospital Complex , campus <u>AFRH, The Catholic University of America, adjacent neighborhoods, and other institutional, federal, and community stakeholders</u> to ensure that necessary facility expansions <u>and large site redevelopments contribute to a coordinated plan that leverages the opportunity to improve multi-modal mobility, open up publicly accessible green space, convert historic assets into new amenities, and provide new housing options to meet DC's growing demand.</u> are well-planned and mitigate potential adverse impacts on surrounding areas. Review existing hospital facility strategic plans to determine appropriate land uses and determine if zoning changes are needed.	OP, <u>DDOT</u> , OZ, <u>NCPC</u>	On-going	N
<u>RCE-2.6 Riggs Road and South Dakota Avenue</u>			
<u>RCE-2.6.A: Housing Opportunities</u> <u>Provide housing opportunities in the Riggs Road and South Dakota Avenue area for a mix of incomes, with an emphasis on seniors and home ownership.</u>	<u>OP, DHCD</u>	<u>On-going</u>	<u>N</u>
<u>RCE-2.6.B: Parking Coordination</u> <u>Engage WMATA, DDOT, and neighboring property owners in a discussion regarding innovative parking solutions for Riggs Road and South Dakota Avenue, including parking pilots, shared parking, and other tools.</u>	<u>DDOT, WMATA</u>	<u>On-going</u>	<u>N</u>
<u>RCE-2.6.C: First Place NE</u> <u>Develop First Place, NE as a multi-modal neighborhood-serving corridor with safe and accessible bicycle connections.</u>	<u>DDOT</u>	<u>Long-term</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>RCE-2.6.D: Parks and Open Space</u> <u>Provide publicly accessible pocket parks, active recreation, and/or green space in the Riggs Road and South Dakota Avenue area where appropriate in new development, with resident input. The sites on the west side of South Dakota Avenue should be targeted to include innovative green and open space amenities within any proposed development concept.</u>	<u>OP, DPR</u>	<u>On-going</u>	<u>Y</u>
<u>RCE-2.7 Central 14th Street</u>			
<u>RCE-2.7.A: Land Use Change</u> <u>Change the Future Land Use Map designation from low density commercial to moderate density mixed use commercial for the properties currently zoned MU-3 on 14th Street and Arkansas Avenue between Webster Street and Decatur Street to support mixed-use redevelopment of commercial properties.</u>	<u>OP, ZC</u>	<u>Immediate</u>	<u>N</u>
<u>RCE-2.7.B: Public Realm</u> <u>Enhance the Central 14th Street corridor with sustainable streetscape amenities, expanded tree canopy, interpretive signs at each of the commercial nodes reflecting the history and culture of 14th Street, NW, and a reconfigured island park at the intersection of 14th Street, Colorado Avenue, and Kennedy Street.</u>	<u>OP, DDOT</u>	<u>On-going</u>	<u>Y</u>
<u>RCE-2.7.C: Bus Transit</u> <u>Enhance WMATA bus service along 14th Street, NW to address customer concerns and efficiency in scheduling, and determine future improvements to transit operations and management as necessary.</u>	<u>WMATA, DDOT</u>	<u>On-going</u>	<u>N</u>
<u>RCE-2.7.D: Parking</u> <u>Consider more efficient curbside management along the Central 14th Street corridor and explore shared parking opportunities on underutilized parking lots (e.g., the DSK Mariam Church) to increase foot traffic and activate sidewalks.</u>	<u>OP, DDOT</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>RCE-2.8 Former Walter Reed Army Medical Center Site</u>			
<u>RCE-2.8.A: Land Use and Zoning</u> <u>Change the Future Land Use Map and Generalized Policy Map designations and establish zoning for the Walter Reed site pursuant to the “Proposed Comprehensive Plan Land Use Designations” map in the Walter Reed Small Area Plan.</u>	<u>OP, ZC</u>	<u>Immediate</u>	<u>N</u>
<u>RCE-2.8.B: Interim Activation</u> <u>Implement interim uses to activate the former Walter Reed site in advance of major construction and rehabilitation projects.</u>	<u>DMPED, OP</u>	<u>On-going</u>	<u>N</u>
<u>RCE-2.8.C: Aspen Street</u> <u>Widen Aspen Street along the southern border of the former Walter Reed campus between 16th Street and Georgia Avenue to accommodate one travel lane, a dedicated 5-foot bike lane in each direction, on street parking, and the addition of sidewalks.</u>	<u>DDOT</u>	<u>Short-term</u>	<u>Y</u>
<u>RCE-2.8.D: Transportation Demand Management</u> <u>Create a Transportation Demand Management (TDM) Plan and implement TDM measures for the former Walter Reed site, with a designated TDM coordinator to monitor the program and determine additional TDM measures on an annual basis.</u>	<u>DDOT</u>	<u>On-going</u>	<u>N</u>
ROCK CREEK WEST ELEMENT			
RCE-1.1 GUIDING GROWTH AND NEIGHBORHOOD CONSERVATION			
<u>RCW-1.1.A: Commercial Zoning Assessment</u> Conduct an evaluation of commercial zoning designations throughout the Rock Creek West Planning Area. Consider the creation of additional neighborhood commercial overlay zones at the Van Ness/UDC, Tenleytown, and Friendship Heights Metro stations, and at neighborhood commercial centers and “main streets” throughout the area. Such overlays zones should <u>promote pedestrian-</u>	OP, OZ	Short-Term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
oriented ensure that new development is pedestrian-oriented, achieves neighborhood compatibility, and is be responsive to community concerns about building height, buffers, and transitions between uses, while promoting locally-owned businesses and mixed-use development.			
<u>RCW-1.1.B: Protection of Neighborhood Architecture and Aesthetics</u> Consider new tools such as Conservation Districts and changes to the Zoning Regulations to reduce the incidence of “teardowns” in Rock Creek West’s single family and row house neighborhoods. While this is a citywide issue (see Policy LU-2.1.6 and Action LU-2.1.D), it is a particular concern in this part of the city. Completed	OP, OZ	Short-Term	N
<u>RCW-1.1.C: Joint Planning Agreement with Montgomery County</u> Develop a joint planning agreement with the Maryland National Capital Park and Planning Commission/Montgomery County to coordinate the mutual review of projects and area plans on both sides of the District/ Maryland line. Obsolete	OP	Short-Term	N
<u>RCW-1.1.D: Traffic Flow Improvements</u> Conduct and implement regularly update transportation and livability studies for the area’s major corridors to identify possible traffic flow and safety improvements. These studies should also identify improvements to diminish “cut-through” traffic, reduce speeding, and ensure promote pedestrian and bicycle safety on smaller neighborhood side local streets, especially in residential areas adjacent to Wisconsin Avenue, Connecticut Avenue, Western Avenue, River Road and Military Road.	DDOT	On-going	N
<u>RCW-1.1.E: Transportation Management Association</u> Consider creation of a Transportation Management Association to provide professional assistance in trip reduction strategies for employers and new residential development in the Wisconsin and Connecticut Avenue corridors, and to develop new programs to reduce parking conflicts. Parking changes such as the extension of meter hours and residential permit parking restriction hours could be considered as part of this effort. Obsolete	DDOT	Mid-Term	N
RCW-1.2 CONSERVING AND ENHANCING COMMUNITY RESOURCES			

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>RCW-1.2.A: Combined Sewer Separation</u> Continue efforts to separate storm sewers and sanitary sewers within the area's stream valleys, with a priority on <u>rehabilitating</u> the combined sewer in Glover Archbold Park (conveying Foundry Branch) .	WASA <u>DC Water</u>	On-going	Y
<u>RCW-1.2.B: Recreation Center and Pools</u> Develop a new recreation center and community pool in the eastern part of the Planning Area. An analysis conducted as part of the District's 2006 Parks and Recreation Master Plan determined a shortage of such facilities in the Tenleytown/North Cleveland Park/Forest Hills area and suggested that immediate planning begin to select appropriate sites. <u>Completed</u>	DPR	Long-Term	Y
<u>RCW-1.2.C: Palisades Open Space Protection</u> Protect the historic linear open space that once supported the Palisades/Glen Echo trolley line, <u>with its unique scenic vistas that it provides for public benefit.</u> <u>Consider rehabilitating the trestle bridges to accommodate a walk/bike trail.</u>	DDOT, DPR, OP-HP	Short-Term	N
<u>RCW-1.2.D: Senior Wellness Center Development</u> Develop an n-additional-senior <u>wellness</u> center in the Rock Creek West Planning Area, <u>partnering with existing facilities that serve all ages and community groups to provide decentralized programming, activities, and services to the area's large population of older adults</u> in order to improve the delivery of services to the area's large elderly population.	DPR, <u>DACL</u> DMCFYE	Long-Term	Y
<u>RCW-1.2.E: Tenley-Friendship Library</u> Complete the renovation/reconstruction of the Tenley-Friendship Library as a community gathering space and repository for books and media serving the surrounding community. <u>Completed</u>	DCPL, DMPED	Immediate	Y
<u>RCW-1.2.F: Façade Improvements</u> Encourage urban design and façade improvements in the established commercial districts along Wisconsin Avenue and Connecticut Avenue.	OP, DMPED	Mid-Term	N
<u>RCW-1.2.G: Spring Valley Remediation Program</u> Continue the public health evaluation for the Spring Valley community and take appropriate follow-up actions to remediate any hazards that are identified. This evaluation is being conducted to determine if residents	DOE, DOH	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
who live in the vicinity of the former American University Experiment Station have elevated exposure to arsenic or other contaminants. Completed			
RCW-2.1 CONNECTICUT AVENUE CORRIDOR			
RCW-2.1.A: Improving the UDC Plazas Work with UDC and with local community groups and the Advisory Neighborhood Commission in the “greening” of public open space on the UDC Campus.	UDC, DPR, OP, DDOT	Long-Term	N
RCW-2.1.B: Large Hotel Sites Carefully monitor future proposals for the Omni-Shoreham and Marriott Wardman Park hotels <u>should include analysis of impacts on adjacent residential and commercial areas, prepared by property owners.</u> to ensure compliance with the Zone regulations and prevent adverse effects on the adjacent residential community. Proactively address ongoing issues at the hotels, such as tour bus and visitor parking.	OP, OZ, ZC, DDOT	On-going	N
RCW-2.2 WISCONSIN AVENUE CORRIDOR			
RCW-2.2.A: Friendship Heights Task Force Improve inter-jurisdictional cooperation to address transportation issues related to Friendship Heights. Continue the efforts of the Friendship Heights Task Force established in 1998 to review and coordinate land use and transportation decision-making in the Friendship Heights area. Obsolete	OP, DDOT, MNCPPC	On-going	N
RCW-2.2.B: Implement Traffic Signal Improvements From WACTS Implement the recommendations from the 2005 DDOT Wisconsin Avenue Corridor Study regarding traffic light synchronization as well as semiactuating lights at specific intersections along Wisconsin Avenue. Ensure that signal timing changes do not adversely affect neighborhoods by causing long queues of idling cars on side streets. Completed	DDOT	Mid-Term	N
RCW-2.2.C: Zoning and Design Measures Continue to work with the community, the Advisory Neighborhood Commissions, and local property owners to address concerns regarding building density and height, planned unit developments and related density bonuses, and architectural design in the Planning Area. Zoning techniques should be considered to break up the auto-	OP, DMPED, DDOT	On-going	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
oriented commercial appearance of much of Wisconsin Avenue and instead create a more pedestrian-oriented street, distinct in function and visual character from adjacent residential areas.			
<u>RCW: Livability</u> <u>Implement the recommendations in the Rock Creek West II Livability Study completed in 2011, and subsequent livability studies completed.</u>	<u>DDOT</u>	<u>On-going</u>	<u>Y</u>
<u>RCW: Wisconsin Avenue Planning</u> <u>Craft a coordinated vision with the District and community to better understand the realities of change along northern Wisconsin Avenue to inform future development and manage growth on Wisconsin Avenue corridor at the Tenleytown and Friendship Heights Metro station areas. A plan will identify opportunities for urban design, commerce, housing, mobility, culture, public space, and community facilities to preserve a high-standard urban quality of life and advance District policies promoting inclusive prosperity.</u>	<u>OP, DDOT</u>	<u>Short-Term</u>	<u>N</u>
<u>RCW-2.3 VAN NESS COMMERCIAL DISTRICT</u>			
<u>RCW: Van Ness Streetscape Improvements</u> <u>Improve the streetscape on Connecticut Avenue in Van Ness to support commercial revitalization of ground-floor retail, enhanced public life on the street, and reduce impervious area between building face and curb.</u>	<u>DDOT</u>	<u>Short-Term</u>	<u>Y</u>
<u>UPPER NORTHEAST ELEMENT</u>			
<u>UNE-1.1 GUIDING GROWTH AND NEIGHBORHOOD CONSERVATION</u>			
Action UNE-1.1.A: Industrial/Residential Buffers Develop additional solutions to buffer residential and industrial areas from one another. One possibility is to consider extending the Langdon Overlay (L-O) zone, which prohibits certain types of industrial uses in immediate proximity to residential uses and which requires screening to protect residential areas. Other approaches to buffering, such as <u>the recommendations in the 2014 Ward 5 Works Industrial Land Transformation Study and</u> design guidelines, also	<u>OP, OZ</u>	<u>Short-term</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>Action UNE-1.1.B: Industrial Land Use <u>Transformation</u> Study</p> <p>Implement the applicable recommendations of the 2006 Industrial Land Use Study for Upper Northeast <u>2014 Ward 5 Works Industrial Land Transformation Study</u> (see the Land Use and Economic Development Elements for a description of this Study).</p>	<u>OP, OZ, DMPED, OPM</u>	<u>Short-term</u>	<u>N</u>
<p>Action UNE-1.1.C: Traffic Safety Improvements</p> <p>Improve traffic safety throughout the Upper Northeast area, particularly along Eastern Avenue, Franklin Street, Monroe Street, Brentwood Road, Bladensburg Road, Rhode Island Avenue, South Dakota Avenue, and New York Avenue.</p>	<u>DDOT</u>	<u>Mid-term</u>	<u>Y</u>
UNE-1.2 CONSERVING AND ENHANCING COMMUNITY RESOURCES			
<p>Action UNE-1.2.A: Parkland Acquisition</p> <p>Address the shortage of parkland in the Planning Area, placing a priority on the areas with the most severe deficiencies. According to the 2006 Parks and Recreation Master Plan, these areas include Edgewood, Ivy City, the Carver/Langston area, and the southwest part of Brookland. 2409.9</p>	<u>DPR, OP</u>	<u>On-going</u>	<u>Y</u>
<p>Action UNE-1.2.B: Hazardous Materials Transport</p> <p>Continue to <u>advocate</u> lobby for <u>safeguards and</u> restrictions on the transport of hazardous cargo through the Upper Northeast Planning Area, particularly on the rail lines which abut the community's residential neighborhoods.</p>	<u>EOM, CC, DOH, DOEE, USDOT</u>	<u>On-going</u>	<u>N</u>
<p>Action UNE-1.2.C: Main Streets/Great Streets</p> <p>Consider the designation of additional commercial areas as DC Main Streets, including the Woodridge shopping area along Rhode Island Avenue, and portions of Bladensburg Road. Consider adding Rhode Island Avenue to the city's "Great Streets" program, making it eligible for funding for transportation, streetscape, and facade improvements.</p>	<u>DMPED, DDOT, OP</u>	<u>Mid-term</u>	<u>N</u>
<p><u>Action UNE-1.2.E: Arboretum Bridge and Trail</u></p> <p><u>Continue to work the with National Park Service on the development of the Arboretum Bridge and Trial project which will create a pedestrian connection</u></p>	<u>DDOT, NCPC, OP</u>	<u>Short-term</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>between the Arboretum and Kenilworth Park North on the east side of the Anacostia River.</u>			
UNE-2.1 NORTHEAST GATEWAY			
<p><i>Action UNE-2.1.A: Capital City Florida Avenue Market Develop and i</i> <u>Implement plans recommendations in the Florida Avenue Market Small Area Plan</u> for the revitalization and development of the Capital City <u>Florida Avenue</u> Market into a mixed use residential, and commercial, <u>and wholesale industrial</u> D <u>destination, centered around a low-rise core of historic buildings. Implementation of</u> R redevelopment plans for the site shall be achieved through a collaborative process that involves the landowners and tenants, the project developers, the District government, and the community.</p>	<u>OP, OZ, DMPED</u>	<u>Short-term</u>	<u>N</u>
<p><i>Action UNE-2.1.B: Northeast Gateway Open Space</i> Develop additional and interconnected public open spaces in the Ivy City and Trinidad areas, including a public green <u>plaza and park</u> on <u>the</u> West Virginia Avenue <u>Public Works Campus</u>, open space on the current site of the DCPS school bus parking lot, and improved open space at the Trinidad Recreation Center and the Crummell School grounds.</p>	<u>DPR, OP</u>	<u>Mid-term</u>	<u>N</u>
<p><i>Action UNE-2.1.C: Crummell School Reuse</i> A high priority should be given to the rehabilitation of the historic Crummell School with a mix of uses for community benefit, such as workforce/affordable housing, jobs training, or meeting space. Crummell School was built in 1911 and educated African-American children from that time until 1972. The structure, which is a designated historic landmark, has been vacant for more than 30 years.</p>	<u>OPM, DMPED</u>	<u>Mid-term</u>	<u>Y</u>
<p><i>Action UNE-2.1.D: Transformation of West Virginia Avenue Public Works Campus</i> <u>Encourage the advancement of the</u></p>	<u>DPW, DGS, OP,</u>	<u>Short-term</u>	<u>Y</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>recommendations of the 2014 Ward 5 Works Industrial Land Transformation Study related to the 2015 Department of Public Works Campus Master Plan to transform the DC Government operations and properties at West Virginia Avenue and Okie Street into a world-class, mixed-use campus that includes public open space, public amenities, and maker/production space. The campus should be a model of sustainable design and public works operations and a catalyst for local community development.</u>	<u>DMPED, DPR</u>		
UNE-2.2 LOWER BLADENSBURG ROAD/HECHINGER			
<i>Action UNE-2.2.A: Schools on the Hill Campus Planning</i> Undertake a planning process to enhance the physical environment of the Schools on the Hill Campus, enabling the campus to function more effectively as a neighborhood resource, a gateway from the neighborhoods of Upper Northeast to the Anacostia River parklands, and an educational complex (“city of learning”) that benefits residents of all ages. <u>Completed – See Implementation Table.</u>	<u>DCPS, OP, DPR</u>	Mid-term	<u>N</u>
<i>Action UNE-2.2.B: Lower Bladensburg Road Development</i> As described in the Northeast Gateway Small Area Plan, consider the use of form-based zoning along Bladensburg Road to encourage housing and mixed use development and to discourage additional auto dealerships and automotive uses. <u>Obsolete – See Implementation Table.</u>	OP, OZ	Short-term	N
<i>Action UNE-2.2.C: Reconfiguration of the “Starburst” Intersection</i> As recommended by the H Street Small Area Plan, redesign the starburst intersection at Florida Avenue, Benning, Bladensburg, H Street, and Maryland Avenues, and provide a public plaza in the northeastern quadrant of the intersection, adjacent to Hechinger Mall. <u>Completed – See Implementation Table.</u>	DDOT, OP	Long-term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Action UNE-2.2.D: Crime Prevention</u> <u>Implement the Crime Prevention Through Environmental Design (CPTED) plans outlined in the Benning Road Corridor Redevelopment Framework.</u>	<u>MPD, DCRA</u>	<u>Short-term</u>	<u>N</u>
<u>Action UNE-2.2.E: Bladensburg Road Corridor</u> <u>Explore a tailored planning effort for Bladensburg Road Corridor that provides analysis and guidance for land use and urban design.</u>	<u>OP, DDOT</u>	<u>Short-term</u>	<u>N</u>
<u>Action UNE-2.2.F: Langston Golf Course</u> <u>Continue to work with the Federal Government to transform the Langston Golf Course into an appealing amenity for the surrounding neighborhoods</u>	<u>HPO, DPR, NCPC</u>	<u>Mid-term</u>	<u>Y</u>
<u>Action UNE-2.2.G: Connectivity</u> <u>Leverage the existing streetcar and continue to explore transit options to improve connectivity to the RFK stadium to the south and the Anacostia River to the east (See Capitol Hill Area Element for additional guidance).</u>	<u>DDOT, WMATA</u>	<u>Mid-term</u>	<u>Y</u>
UNE-2.3 NEW YORK AVENUE CORRIDOR/BRENTWOOD			
<u>Action UNE-2.3.A: New York Avenue Traffic Study</u> Refine the road design recommendations contained in the 2005 New York Avenue Corridor Study and identify capital improvements to carry out these recommendations. A high priority should be given to the redesign of the intersections at Montana Avenue and Bladensburg Road. <u>Completed – See Implementation Table.</u>	DDOT	Long-term	Y
<u>Action UNE-2.3.B: Brentwood Road Improvements</u> Implement the recommendations of the Brentwood Road Transportation Study, intended to improve traffic flow, address parking issues, upgrade transit, and provide new pedestrian and bicycle facilities along Brentwood Road. <u>Completed – See Implementation</u>	DDOT	Long-term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<u>Table.</u>			
Action UNE-2.3.C: Hecht's Warehouse Encourage the reuse of the historic Hecht's warehouse building as an incubator for technology-oriented uses, creative industries, and other activities which help grow the District's "knowledge economy." <u>Obsolete – See Implementation Table</u>	DDOT	Short-term	N
Action UNE-2.3.D: Business Improvement District Consider the creation of a Business Improvement District (BID) serving the New York Avenue corridor.	<u>DMPED,</u> <u>OP</u>	<u>Mid-term</u>	<u>N</u>
UNE-2.4 UPPER BLADENSBURG ROAD AND FORT LINCOLN			
Action UNE-2.4.A: Streetscape and Façade Improvements Develop programs to improve the streetscape and commercial facades along Bladensburg Road from Eastern Avenue to South Dakota Avenue	<u>DMPED</u>	<u>Mid-term</u>	<u>Y</u>
Action UNE-2.4.B: South Dakota Avenue Transportation Study Implement the recommendations in the DDOT South Dakota Avenue Transportation study, intended to improve traffic safety, reduce conflicts caused by heavy truck traffic, and reduce speeding. <u>Completed – See Implementation Table.</u>	DDOT	Mid-term	Y
UNE-2.5 RHODE ISLAND AVENUE-BRENTWOOD METRO STATION AND CORRIDOR			
Action UNE-2.5.A: Rhode Island Avenue Station Area Planning Work with WMATA, the local Advisory Neighborhood Commission, local businesses, and the community to ensure that plans for the Rhode Island Avenue Metrorail parking area enhance the surrounding neighborhoods and address issues such as traffic, parking, and station access.	<u>OP,</u> <u>WMATA,</u> <u>DDOT</u>	<u>Mid-term</u>	<u>N</u>
UNE-2.6 BROOKLAND/CUA METRO STATION AREA			
Action UNE-2.6.A: Brookland/ <u>CUA</u> Metro Small Area Plan	<u>OP,</u> <u>WMATA,</u>	<u>On-going</u>	<u>N</u>

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p><u>Implement the recommendations of the Brookland/CUA Metro Small Area Plan.</u></p> <p>Prepare a Small Area Plan for the Brookland Metro station area to provide guidance on the future use of vacant land, buffering of existing development, upgrading of pedestrian connections to Catholic University and 12th Street, urban design and transportation improvements, and the provision of additional open space and community facilities in the area. Ensure that community partners such as Catholic University and CSX are involved in this process.</p>	<u>DDOT, DPR, OZ</u>		
<p><i>Action UNE-2.6.B: Parking Strategy</i></p> <p>Develop a strategy for shared parking and implementation of car-sharing programs in new development so that it addresses the area's transit and pedestrian orientation, and the need for more parking to serve area businesses and residents and prevent spillover into the surrounding low-density neighborhoods.</p>	<u>DDOT</u>	<u>Mid-term</u>	<u>N</u>
UNE 2.7 FORT TOTTEN METRO STATION AREA			
<p><i>Action UNE-2.7.A: Fort Totten Small Area <u>Riggs Road and South Dakota Avenue Area Final Development Plan</u></i></p> <p><u>Implement the recommendations of the Riggs Road and South Dakota Avenue Area Final Development Plan. (See Rock Creek East Area Element for additional guidance).</u></p> <p>Prepare an updated study of the Fort Totten/Riggs Road area to more precisely determine the mix of desired land uses; and to address transportation, parking, open space, urban design, and other issues related to the area's future development. The study area for the Small Area Plan should include Riggs Plaza and the adjacent Riggs/South Dakota intersection.</p>	<u>OP, OZ, DDOT, DPR, DMPED, WMATA</u>	<u>On-going</u>	<u>Y</u>
<p><i>Action UNE-2.7.B: Riggs Road/South Dakota Avenue Redesign</i></p> <p>Reconstruct the intersection at Riggs Road and South Dakota Avenue to improve pedestrian and vehicular safety. Consider opportunities for new development, parkland, and community facilities on the excess right-of-way. <u>Completed</u></p>	DDOT	Mid-term	Y

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
– See Implementation Table.			
IMPLEMENTATION ELEMENT			
IM-1.1 DEVELOPMENT REVIEW			
<i>IM-1.1.A: PUD Regulations</i> <i>Action IM-1.1.A: PUD Regulations</i> Complete an evaluation of the District's Washington, DC's Planned Unit Development (PUD) regulations and procedures, including a “Best Practices” assessment of PUD practices in other large cities. The evaluation should consider minimum size thresholds, appropriate allowances for bonus height and density, the types of public benefits that may be provided, and review and approval procedures. The evaluation should also consider much stricter limitations on the extension of PUD approvals. 2502.13 COMPLETED	OP, OZ	<u>Completed</u>	N
<i>IM-1.1.B: Large Tract Review</i> Complete an evaluation of the District's Washington, DC's Large Tract Review procedures, including a “Best Practices” assessment of large tract procedures in other large cities. The evaluation should determine if the existing threshold of 50,000 square feet for commercial projects and three acres for residential projects is appropriate, and should include provisions to preclude projects from being broken into phases as a way to circumvent the review process. 2502.14	OP	<u>Completed</u>	N
<i>NEW IM-1.2.A: Implementation of Small Area Plans</i> <u>Amend the Comprehensive Plan to reflect Small Area Plan policies that are inconsistent with the Comprehensive Plan.</u> Please consult the Area Elements of the Comprehensive Plan for actions relating to the location of future Small Area Plans	<u>OP</u>	<u>Mid-term</u>	<u>Y</u>
IM-1.3 ZONING REGULATIONS AND CONSISTENCY			
<i>NEW Monitor and Review New Zoning Regulations</i> <u>Regularly monitor and review the zoning regulations to verify that they are working to achieve their purpose and submit corrections, changes, and amendments as necessary.</u>	<u>OP</u>	<u>Short-term</u>	<u>N</u>
<i>IM-1.3.A: Zone Map Revision</i>	OP, OZ, ZC, ANC	<u>Completed</u>	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
Undertake a comprehensive revision to the District's Zone Map to eliminate inconsistencies between zoning and the Comprehensive Plan Future Land Use Map and other Comprehensive Plan Maps, including those showing historic districts. 2504.8			
<i>IM-1.3.B: Comprehensive Plan / Zoning Correspondence Table</i> Prepare and publish general guidelines which indicate which zone districts are "clearly consistent", "potentially consistent", and "clearly inconsistent" with each Comprehensive Plan Land Use Category. 2504.9	OP, OZ, OAG	Completed	N
<i>Action IM-1.3.C: Review of Definitions</i> Review the definitions used in planning, zoning, building, and housing codes to determine if changes are needed to establish consistency between 2504.10	OP, OZ, OAG	Completed	N
<i>IM-1.3.D: Adoption of Future Land Use Map and Policy Map</i> Adopt the Future Land Use Map and Policy Map by "Act." Any inconsistencies in land use map designations between the illustration on the map and the textual description of the map designation that is contained in the adopted Comprehensive Plan legislation <u>should</u> all be resolved in favor of the text.	OP, OAG, EOM	Short-term	N
IM-1.4 LONG-RANGE PLANNING			
<i>IM-1.4.A: Progress Reports</i> At least once every two years, prepare a Comprehensive Plan Progress Report for the Council that documents the progress being made on implementation of the District Elements.	OP	Short-term	N
<i><u>NEW IM-1.4.B: Policy Development</u></i> <u>Use data collection and progress monitoring to actively review and formulate new policies that respond to the changes affecting Washington, DC in order to further the goal of an inclusive city.</u>	<u>OP</u>	<u>Short-term</u>	<u>N</u>
IM-1.5 PUBLIC INPUT			
<i>IM-1.5.A: Planning Publications</i> Prepare a set <u>Continue the development</u> of easy-to-understand written and electronic guides to help residents navigate the planning and building processes, comprehend land use planning and zoning regulations, and follow the	OP, OZ, DCRA	Short-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
standards, procedures, and expectations used in local planning activities.			
IM-1.5.B: Planning Commission Feasibility Study Consistent with the recommendations of the Comprehensive Plan Assessment of 2003, conduct a Mayorally-commissioned study of the feasibility of creating Planning Commission in the District of Columbia. The report shall be prepared by outside parties and submitted to the Mayor, the Council, and e public within 120 days of the effective date of the Comprehensive Plan a Commission, including its composition, roles, responsibilities, authority, staffing, and relationship to the City Council and other city commissions.	OP, EOM	Obsolete	N
IM-2.1 LINK TO CAPITAL IMPROVEMENT PLANNING			
<i>IM-2.1.A: DC Code Revisions</i> Revise the DC Code to <u>Formalize the link between the Comprehensive Plan and the multi-year Capital Improvements Plan. This link has been effective in other cities.</u>	OP, OCA, EOM, OAG	<u>Completed</u>	N
<i>IM-2.1.B: Enhanced CIP Process</i> Develop an enhanced CIP process that: <ul style="list-style-type: none"> • Uses the Comprehensive Plan as the key guide to capital investments; • <u>Includes Mandates</u> a Public Facilities Master Plan – <u>including an</u> or, at least, an ongoing Master Public Facilities coordination program that assesses facility needs and coordinates the public improvement plans of multiple city agencies; • Develops criteria for the review of capital projects for inclusion in the CIP that allows for an objective and transparent evaluation process; • Includes an itemized allocation in the capital budget for implementation priorities that are specifically called for in the Comprehensive Plan; • Clarifies the role of the Office of Planning in the CIP process; • <u>Is adequately</u> Ensures adequate <u>staffed</u> ing is in 	OP, OCA, EOM, OAG, OPM , <u>DGS</u>	Mid-term	N

Action	Responsible Agency(ies)	Time Frame On-going Short-Term Mid-Term Long-Term	Capital Funds Needed (Y/N)
<p>place and is available to support the CIP process;</p> <ul style="list-style-type: none"> Is grounded in the facts and data provided in the schools' Master Facilities Plan; and <p>Develops and maintains a multi-year capital improvements planning process based on the Comprehensive Plan.</p>			